



BUSINESS PAPER

Ordinary Council Meeting Thursday, 14 August 2025

I hereby give notice that Ordinary Council Meeting will be held on:

Date: Thursday, 14 August 2025

Time: 8:00 AM

Location: Winton Shire Council Board Room

**Louise Knol
Chief Executive Officer**

Mayor

Cr Cathy White

Deputy Mayor

Cr Tina Elliott

Councillors

Cr Frank Standfast

Cr Adrian Lenton

Cr Jacob Mutton

Cr Julie Dorries

Management Team

Louise Knol (Chief Executive Officer)

Shannon Van Bael (Executive Manager
Community Services)

Ryan Francis (Director of Works)

Linda Gingborn (Executive Manager Corporate
Services)

Harish Nair (Finance Manager)

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	Nil	

19 **Date of Next Meeting** 35402

- 1 ACKNOWLEDGEMENT OF COUNTRY AND SERVICES**
- 2 APOLOGIES**
- 3 DECLARATION OF INTEREST AND CONFLICT OF INTEREST**
- 4 CONFIRMATION OF MINUTES FROM PREVIOUS MEETINGS**
 Ordinary Council Meeting - 17 July 2025
 Special Council Meeting - 30 July 2025
- 5 BUSINESS ARISING OUT OF PREVIOUS MEETING**
- 6 MAYOR'S REPORT TO COUNCIL**

Date	Subject	Required Attendees
18/07/2025	RAPAD - Arts, culture and creative industries workforce planning community consultations	Cathy White
22/07/2025	Weekly Catch up	Mayor, CEO and EA
22/07/2025-24/07/2025	OQTA Board Meeting - Charleville	Mayor
22/07/2025	Affected Landholder webinar - locust situation in Western Queensland	Mayor - RAPAD Councils
25/07/2025	Budget Catch up for Budget Business Paper Workshop	Councillors Senior Leadership Team
30/07/2025	SPECIAL BUDGET COUNCIL MEETING	Councillors and Senior Leadership Team
31/07/2025	Swimming Pool/Squash Courts/Rec Ground	CEO/ DOW / Mayor
01/08/2025	2026 QMF Event in Winton	Mayor / Deputy Mayor /CEO
01/08/2025	OHDC General Meeting next Friday, 1 AUGUST	Mayor / Deputy Mayor /CEO
02/08/2025	Event - Corfield Races	Councillors
04/08/2025	Catchup re Canberra Trip	Mayor CEO – WHPN-WCACS
05/08/2025	OHDC-Council members – Blueprint demo	Mayor
08/08/2025	WORKSHOP	Councillors and Senior Leadership Team
10/08/2025	National Science Week breakfast WMC	EVENT
10/08/2025	National Science Week travelling launch: Winton	Councillors EVENT

11/08/2025	GYO-WAG Meeting 7	Grow Your Own; Mayor
11/08/2025	Winton MPHS CAN Meeting	Mayor / Deputy Mayor
12/08/2025	LGAQ Policy Executive is confirmed to travel to your communities 12-14 August 2025.	EVENT Councillors
12/08/2025	Longreach DDMG - Flood Debrief	Mayor / CEO
12/08/2025	Policy Executive Trip - Sunset Tour of Dinosaur Canyon AAOD [In-person]	EVENT Councillors
13/08/2025	Work Camp Correctional Facility Meeting for Wednesday, 13 August at 5pm	Advisory Committee Group

7 MAYOR'S BUSINESS TO BE CONSIDERED WITHOUT NOTICE

8 QUESTIONS FOR WHICH NOTICE HAS BEEN GIVEN

Name of Item	Item No.	Type	Officer(s)
Water Pumps and Standpipes	9.1	July Meeting QWON	Ryan Francis – DOW
Resolution Cr Frank Standfast 1. Can the Councillors be given an update on the timeline for the commissioning of the new 6 inch water pumps and standpipes procured under the 24/25 plant replacement budget? DOW (action officer)- The pumps and associated standpipe trailers are currently being fitted with the remaining couplings in preparation for deployment to site. This work is expected to be completed within the next 10 days.			
Name of Item	Item No.	Type	Officer(s)
Industrial Estate extension	9.2	July Meeting QWON	Ryan Francis – DOW
Resolution Cr Frank Standfast 2. Can the Councillors be given an update on the timeline for the commencement of works on the Industrial Estate extension? DOW (action officer)- A progress report for the Industrial Estate has been provided to Councillors.			
Name of Item	Item No.	Type	Officer(s)
Procurement of Project Management services	9.3	July Meeting QWON	Ryan Francis - DOW
Resolution			

Cr Frank Standfast

2. Can the Councillors be given an update on the procurement of Project Management services for the flood damage works?

DOW (action officer) - A presentation was delivered to Councillors outlining potential strategies for the delivery of DFRA works including external Project Management oversight.

Name of Item	Item No.	Type	Officer(s)
Motion/ Resolution Register	9.4	July Meeting QWON	Louise Knol - CEO

Resolution

Cr Tina Elliott

1. Does WSC have a Motion/Resolution Register currently?

CEO (action officer) - Motion Reports will be presented to Councillors at Workshops

9 QUESTIONS (WITHOUT DEBATE) FOR WHICH NOTICE HAS NOT BEEN GIVEN

10 PETITIONS

NIL

11 DEPUTATIONS/PRESENTATIONS

Nil

12 CONSIDERATION OF MOTIONS

NIL

RISK MATRIX

Risk Matrix (Likelihood Vs Consequence)

		Consequence				
		1	2	3	4	5
Likelihood		Insignificant	Minor	Moderate	Major	Catastrophic
A	Almost certain	Medium 6	High 11	Very High 15	Extreme 20	Extreme 25
B	Likely	Medium 5	Medium 9	High 12	Very high 16	Extreme 20
C	Possible	Low 3	Medium 7	Medium 10	High 12	Very high 15
D	Unlikely	Very low 2	Low 4	Medium 7	Medium 9	High 11
E	Rare	Very low 1	Very low 2	Low 3	Medium 5	Medium 6

13 DECISIONAL REPORTS

13.1 2026 SPECIAL HOLIDAY

File Number: 193665

Author: Kirby Reents, Executive Assistant to Mayor and CEO

Authoriser: Louise Knol, Chief Executive Officer

Attachments: 1. FormSH-Request for Special Holidays.pdf

Meeting Date: 14 August 2025

Corporate and Operational Plan Consideration

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
5 - Making It Happen	Governance	Chief Executive Officer	Winton Shire Public Holiday

Budget Reference: Nil

SUMMARY

To seek Council's endorsement to submit a request to the Queensland Government's Office of Industrial Relations for the declaration of a special holiday in the Winton Shire under the *Holidays Act 1983*.

RECOMMENDATION

1. That the report be received.
2. THAT Council nominates a special holiday to be held on 3 November 2026 for the purpose of Winton Local Government Area Show Holiday.

REPORT

Each year, Local Governments may apply for a designated **Special Holiday**, which can be either:

- A **Show Holiday** – for agricultural, horticultural or industrial shows (a public holiday), or
- A **Bank Holiday** – for significant local events (not a public holiday).

These holidays are approved by the Queensland Government and published in the Queensland Government Gazette.

Council proposes to request a **Show Holiday** for the following event:

- **Date:** 3 November 2026
- **District:** Winton Shire
- **Event:** Melbourne Cup
- **Type:** Show Holiday

This holiday supports the community by recognising significant local cultural or agricultural events and allowing community-wide participation.

RISK MANAGEMENT

The risk associated with nominating a special holiday has been assessed as Minor (Consequence) and Unlikely (Likelihood) giving an overall assessment as **Low 4**.

This assessment has been made based on the potential impact to local businesses and the requirement to communicate any decision to the community.



Queensland Government

Office of Industrial Relations

FormSH - Request for special holidays

Privacy statement

The Department is collecting the information on this form to process your request for a special holiday under the *Holidays Act 1983*. Your personal information will not be disclosed without your consent except as authorised by law.

1. Applicant

This form is to be completed by the Chief Executive Officer for the Local Government to request special holidays for the upcoming year

There are 2 types of special holidays:

Show Holiday - special holidays which are for the purpose of an agricultural, horticultural or industrial show. Show holidays are also public holidays. A show holiday can only be approved for a date which a show is being held.

Bank Holiday - bank holidays can be for significant events held within a local government area. These are not public holidays.

For enquiries regarding special holiday requests telephone (07)3406 9854.

Local Government			
Chief Executive Officer			
Postal Address			
City			
State	QLD	Postcode	

Holiday requests

Date	District the holiday is to apply to	Reason / Name of holiday	Show / Bank

Add

Remove

2. Declaration of applicant

I declare that I am the Chief Executive Officer for the Local Government named in this application and that I am authorised to submit this request.

First name		Surname	
Email			
Signature	☐ I acknowledge Queensland Laws will accept this communication as containing my signature within the meaning of the Electronic Transactions (Queensland) Act 2001 .		
Date signed:		Note: Acknowledgement must be made before the form can be submitted.	

FormSH - Request for special holidays

Lodgement

Click the 'Validate' button to validate fields.

Click the 'Reset' button to clear the form.

Lodging a request

Please lodge your request by using one of the delivery options provided below.

Email: info@oir.qld.gov.au

Post: Chief Executive
Office of Industrial Relations
GPO Box 69
Brisbane QLD 4001

13.2 COMMUNITY GRANT REQUEST REPORT**File Number:** 194107**Author:** Shannon Van Bael, Executive Manager Community**Authoriser:** Louise Knol, Chief Executive Officer**Attachments:**

1. 25.08 Winton Business and Tourism Association Inc - Community Grant Request Application.pdf
2. 25.08 The North Gregory Turf Club Inc - Community Grant Application.Amended.pdf

Meeting Date: 14 August 2025**Corporate and Operational Plan Consideration**

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
4 - Thriving Together	Community Services	Executive Manager Community Services	Delivery of the Community Grants

Budget Reference: 2000-2170-0000**SUMMARY**

Council is committed to supporting not-for-profit community organisations that support the needs and liveability of the Winton community. This report is a reflection of the expenses during the 2025-2026 financial year thus far with consideration of the requests as presented.

RECOMMENDATION

1. THAT the Report be received.
2. THAT Council do / do not accept the request from Winton Business and Tourism Association Inc for the in-kind assistance to the value of \$1,000.00.
3. THAT Council do / do not accept the request from The North Gregory Turf Club Inc for the hire of plant/equipment to the value of \$10,313.00 subject to a proper made scope of works.

REPORT

For the 2025-2026 financial year, Council has budgeted funds towards community donations. This includes monetary donations, rate reimbursements, plant/equipment, in-kind assistance, and rebates. The requested summary for the month is shown below.

Community Donations			
Budget			\$300,000.00
		Total Remaining	
Event Date	Event	Community Organisation	Requested Amount
	Junior Bushb Poetry Festival	Winton Business and Tourism Association Inc	\$1,000.00
	Winton Races	The North Gregory Turf Club Inc	\$10,313.00

1. Winton Business and Tourism Association Inc

Junior Bush Poetry Festival encourages students from local and regional schools to perform Australian Bush Poetry, students participating from prep to year 6 both individually and in group entrants.

2. The North Gregory Turf Club Inc

The North Gregory Turf Club is hosting a race meeting on the 20 September 2025. The Race Club is trying to keep the country racing spirit in this small town by holding fun family orientated events that the whole community enjoy.

RISK MANAGEMENT

The risk associated with the recommendations have been assessed as Minor (Consequence) and Unlikely (Likelihood) giving an overall assessment as Low 4.

Phone: 07 4657 2666
Fax: 07 4657 1342
Email: doced@winton.qld.gov.au
Address: 75 Vindex Street
PO Box 288
WINTON QLD 4735

Community Grant Application

This form is to be used by non-profit community organisations to seek funding for events and services that benefit the needs and priorities of the Winton community (including schools, welfare, sporting and cultural groups).

Contact details

Organisation Name

Winton Business and Tourism Association Inc

Organisation Address

Contact Name

Kate de Koning

Contact Email

wintonjuniorbushpoetry@gmail.com

Type of organisation

Organisation Type

Is the group a non-profit organisation?
(Must be a non-profit organisation to apply)

☒ Yes

☐ No

ABN or Incorporation No.

45 848 287 615

Event details

Event name

Junior Bush Poetry Festival

Date of event

16/09/25

(must allow 8 weeks prior to event)

Address of event

Winton Shire Hall

Description of event

Students from local and regional schools perform Australian bush poetry. Students age from prep to year 6, both individual and group entrants.

Winton Shire Council

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Version: 2.1
Published: December 2024

Phone: 07 4657 2666
Fax: 07 4657 1342
Email: doced@winton.qld.gov.au
Address: 75 Vindex Street
PO Box 288
WINTON QLD 4735

Community Grant Application

Level of support requested

- ☐ Monetary donation
☐ Rate reimbursement ☐ Plant/equipment ☒ In-kind assistance ☐ Rebates

Amount of support requested \$ 1000

Previous History

Has your organisation received any grants, financial assistance or in-kind support from Winton Shire Council in the previous 12 months? ☒ Yes ☐ No

If Yes, please provide details

In kind support for the 2024 festival

Promotional material

Please list any promotional material that will be produced that will include the Winton Shire Council logo (Council requires sighting of final artwork prior to printing)

Programs, Certificates, Flyers

Confirmation of application

I/we certify that all details supplied in this application and in any attached documents are true and correct to the best of my/our knowledge, and that the application has been submitted with the full knowledge and agreement of the applicant group/organisation.

I/we also confirm that the organisation applying does not have any outstanding debts with Winton Shire Council.

I/we understand that all promotional donation is subject to the discretion of Winton Shire Council. I/we will accept the decision made by Winton Shire Council and abide by the guidelines of this policy and that I/we can only receive one donation from Council per event per financial year.

Name Kate de Koning

Signature

Date

4/7/25

PRIVACY NOTICE: Winton Shire Council is collecting the personal information you supply on this form for the purpose of processing the application. Your personal details will not be disclosed to any other person or Agency external to Council without your consent unless required or authorised by law.

Winton Shire Council

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Published: December 2024



Winton Business &
Tourism Association Inc
PO Box 44
Winton QLD 4735

30th July 2025

Winton Shire Council
PO Box 288
WINTON, QLD. 4735

Re: 30th Annual Junior Bush Poetry Festival Sponsorship

Dear Winton Shire Council,

Winton Business & Tourism Association is presenting the Waltzing Matilda Junior Bush Poetry Awards, taking place in Winton on Wednesday 17th September 2025.

This year the awards will be celebrating 30 incredible years!

The purpose of this letter is to request Council approval, assistance and resources on a number of matters that would greatly assist with the successful running of this prestigious local event.

Council consideration given to waiving the hire fee for the following would be very much appreciated:

- Hire of the Shire Hall on Tuesday 16th and Wednesday 17th September;
 - Hire of Supper Room facilities for catering;
 - Hire of chairs and tables;
 - Hire of the Shire Hall P/A system; and
 - Access to photocopying facilities for general correspondence and the Official Program.
- Paper will be supplied.

I hope this meets with Council approval, and thank the Council for their continued support of this Festival, supporting local and regional youth.

Yours faithfully,

Kate de Koning
Winton Poetry Awards Coordinator
Email : wintonjuniorbushpoetry@gmail.com

Waltzing Matilda Bush Poetry Awards
An initiative of Winton Business & Tourism Assoc Inc

Phone: 07 4657 2666
 Fax: 07 4657 1342
 Email: docs@winton.qld.gov.au
 Address: 75 Vindex Street
 PO Box 288
 WINTON QLD 4735

Community Grant Application

AMENDED

This form is to be used by non-profit community organisations to seek funding for events and services that benefit the needs and priorities of the Winton community (including schools, welfare, sporting and cultural groups).

Contact details

Organisation Name: The North Gregory Turf Club Inc.
 Organisation Address: PO Box 6
 WINTON Q 4735
 Contact Name: Lea Mitchell
 Contact Email: northgregoryturfclub@hotmail.com

Type of organisation

Organisation Type: Is the group a non-profit organisation?
 (Must be a non-profit organisation to apply) ☒ Yes ☐ No
 ABN or Incorporation No.: 37 - 979 - 980 - 814

Event details

Event name: WINTON RACES
 Date of event: 20th September 2025 (must allow 8 weeks prior to event)
 Address of event: Winton Showgrounds

Description of event

The North Gregory Turf Club Inc. will be holding our final race meeting for 2025 on 20th September.

To assist we kindly ask the council to waive the hire fees for the microphone we use for Fashions of the fields.

We would also like to request council assistance in use of machinery: Water truck - maximum use 4 hours
 Loader - maximum 10 hours
 Tip truck - maximum 10 hours
 Grader - maximum 10 hours.

These would be used on the race track to prepare it to Racing Queensland standards.

Winton Shire Council

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Phone: 07 4657 2666
 Fax: 07 4657 1342
 Email: docs@winton.qld.gov.au
 Address: 75 Vindex Street
 PO Box 288
 WINTON QLD 4735

Community Grant Application

Level of support requested

- ☐ Monetary donation
☐ Rate reimbursement ☒ Plant/equipment ☐ In-kind assistance ☐ Rebates

Amount of support requested \$?

Previous History

Has your organisation received any grants, financial assistance or in-kind support from Winton Shire Council in the previous 12 months? ☒ Yes ☐ No

If Yes, please provide details

Yes the council has previously waived the fees on our 5th July 2025 race meeting

Promotional material

Please list any promotional material that will be produced that will include the Winton Shire Council logo (Council requires sighting of final artwork prior to printing)

The Council will be acknowledged in the race book, on posters and on Face book.

Confirmation of application

I/we certify that all details supplied in this application and in any attached documents are true and correct to the best of my/our knowledge, and that the application has been submitted with the full knowledge and agreement of the applicant group/organisation.

I/we also confirm that the organisation applying does not have any outstanding debts with Winton Shire Council.

I/we understand that all promotional donation is subject to the discretion of Winton Shire Council. I/we will accept the decision made by Winton Shire Council and abide by the guidelines of this policy and that I/we can only receive one donation from Council per event per financial year.

Name

Leia Mitchell

Signature

[Signature]

Date

7.8.2025

PRIVACY NOTICE: Winton Shire Council is collecting the personal information you supply on this form for the purpose of processing the application. Your personal details will not be disclosed to any other person or Agency external to Council without your consent unless required or authorised by law.

Winton Shire Council

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 Version: 2.1
 Published: December 2024

13.3 2025 INTERIM AUDIT REPORT

File Number: 194321
Author: Louise Knol, Chief Executive Officer
Authoriser: Louise Knol, Chief Executive Officer
Attachments: 1. 2025 Interim Audit Letter Final
Meeting Date: 14 August 2025

Corporate and Operational Plan Consideration

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
5 - Making It Happen	Finance	Chief Executive Officer	Meet legislative and Queensland Audit Office requirements.

Budget Reference: Nil

SUMMARY

Council has received the Interim Audit Report for the financial year ended 30 June 2025. The report details the results of the interim audit performed to 31 May 2025. Under section 213 of the *Local Government Regulation 2012*, this report must be presented to the next Ordinary Meeting of Council following receipt of the Interim Audit Report which was received on 23 July 2025.

RECOMMENDATION

1. That the report be received.
2. That, in accordance with section 213 of the *Local Government Regulation 2012*, Council receive the Interim Audit Report and note the outcomes for the financial year ended 30 June 2025 as tabled with the report detailing the results of the interim audit performed to 31 May 2025.

REPORT

The Interim Audit Report for the 2025 financial year is presented to Council in accordance with section 213 of the *Local Government Regulation 2012*. This report details the results of the interim work performed by the auditors to 31 May 2025.

Results of the Interim Audit as per the Interim Audit Report dated 23 July 2025:

In this phase, we assessed the design and implementation of your internal controls relevant to the financial report, and whether they are operating effectively. We assessed the key controls we intend to rely on in auditing your financial statements. We're pleased to report that 2 audit issues were resolved since our last visit. Our audit does not assess all controls that management has implemented across the organisation.

Significant deficiencies:

- 2 raised in the current year, relating to IT access controls and user rights and purchase order controls

Deficiencies:

- 1 raised in the current year, relating to no independent review of supplier audit report
- 2 unresolved prior year matters, relating to asset register reconciliation and approval of leave forms.

Based on the results of our testing completed to date we have determined your internal control environment does not support an audit strategy where we can rely upon your entity's controls. We had planned to take a substantive approach to the audit.

Refer to section 1-Status of issues for further details [of the Interim Audit Report which is attached to this report].

As per the Interim Audit Report the table below identifies the number of deficiencies in internal controls and other matters identified. Full details are provided in the report as attached.

Year and status	Significant deficiencies	Deficiencies	Other matters*
Current year issues	2	1	-
Prior year issues – unresolved	-	2	1
Total issues	2	1	-

Note: *Queensland Audit Office only tracks resolution of other matters where management has committed to implementing action.

RISK MANAGEMENT

With the issues being identified by the external auditors and reporting on and resolving these issues, it will mitigate risks.

Measures are in place to address the deficiencies identified in the 2025 Interim Audit. It should be noted that matters previously reported are resolved, or are currently are in the process of being resolved.

The QAO Interim Audit Report will be tabled at the next Audit, Risk and Improvement Committee meeting for review and has already been provided to the members of that Committee via email on 1 August 2025.



2025 INTERIM REPORT

Winton Shire Council

23 July 2025



SENSITIVE

Cr C White
Mayor
Winton Shire Council

Dear Mayor

2025 Interim report

We present our interim report for Winton Shire Council for the financial year ending 30 June 2025. This report details the results of our interim work performed to 31 May 2025. Under section 213 of the Local Government Regulation 2012, you must present a copy of this report at your council's next ordinary meeting.

Results of our interim audit

In this phase, we assessed the design and implementation of your internal controls relevant to the financial report, and whether they are operating effectively. We assessed the key controls we intend to rely on in auditing your financial statements. We're pleased to report that 2 audit issues were resolved since our last visit. Our audit does not assess all controls that management has implemented across the organisation.

Significant deficiencies:

- 2 raised in the current year, relating to IT access controls and user rights and purchase order controls

Deficiencies:

- 1 raised in the current year, relating to no independent review of supplier audit report
- 2 unresolved prior year matters, relating to asset register reconciliation and approval of leave forms.

Based on the results of our testing completed to date we have determined your internal control environment does not support an audit strategy where we can rely upon your entity's controls. We had planned to take a substantive approach to the audit.

Refer to section [1-Status of issues](#) for further details.

I'd like to thank your team for the positive engagement over our interim testing. If you have any questions or would like to discuss the audit report, please contact me on 3229 5100. We look forward to hearing from you.

Yours sincerely

Matthew Monaghan
Partner

Enc.
cc. Louise Knol, Chief Executive Officer
Cr T Elliott, Chair of the Audit and Risk Committee

Queensland Audit Office
Level 13, 53 Albert Street, Brisbane Qld 4000
PO Box 15396, City East Qld 4002

Phone 07 3149 6000
Email qao@qao.qld.gov.au
Web www.qao.qld.gov.au
 Queensland Audit Office (QAO)

SENSITIVE

2025 Interim report

1. Status of issues

Internal control issues

The following table identifies the number of deficiencies in internal controls and other matters we have identified. Details of the deficiencies we identified during our interim audit are outlined further in this section. Refer to section 2 *Matters previously reported* for the status of previously raised issues.

Year and status	Significant deficiencies	Deficiencies	Other matters*
Current year issues	2	1	-
Prior year issues – unresolved	-	2	1
Total issues	2	1	-

Note: *Queensland Audit Office only tracks resolution of other matters where management has committed to implementing action.

The following section details control deficiencies and other matters identified as at 6 June 2025. It includes a response from management.

Our ratings are as follows. For more information and detail on our rating definitions, please see the webpage here: www.qao.qld.gov.au/information-internal-controls or scan the QR code.



S Significant Deficiency

25IR – 1 Insufficient finance system controls over purchase orders

Observation

Following discussions with staff involved in the procurement to payment systems, it was noted that there were concerns that staff were able to:

- Change the approver of an order after it has been set
- Easily amend a purchase order after it has been approved

Implication

There is an:

- increased risk of fraudulent supplier payments
- Increased risk of orders being created not in compliance with procurement requirements.

QAO recommendation

We recommend that Council reviews all controls over purchase orders including working with IT staff and the software vendor to:

- Limit the ability of staff to be able to change an approver or edit an order
- Generate exception reporting to identify issues with the approvals or editing of a purchase order
- Consider additional reviews of purchase orders created on a periodic basis

SENSITIVE

2025 Interim report

Management response

Responsible officer: CEO/Executive Manager Finance

Status: Work in Progress – review financial system controls, SLT undertaking review of Procurement

Procedure July 2025

Action date: July-August 2025

S Significant Deficiency**25IR – 2 IT access controls and system rights not appropriately managed to prevent fraud and loss****Observation**

Our review of IT system access identified that at the time of our interim visit:

- PCS accounts – 15 accounts of former employees on system
- In the payroll system, we found 22 user accounts had admin access (including several former staff)

Implication

The gaps identified in councils IT system access increase the risk of fraud and financial loss. There is risk of:

- unauthorised access and changes being made to financial data and systems by terminated staff, contractors and employees whose roles are not commensurate with the level of access they should have
- inappropriate and unauthorised changes being made to payroll masterfile data

QAO recommendation

We recommend that council implement a process whereby IT system access and user accounts are reviewed frequently to ensure access granted is valid and appropriate.

The process for exiting and terminating an employee or contractor should be updated to ensure all access to councils IT systems is removed with user accounts deactivated and removed immediately on termination of employment.

Management response

Responsible officer: CEO

Status: Work in Progress – contract accountant has undertaken review of financial system; SLT reviewed Procurement Procedure.

Action date: July-August 2025

D Deficiency**25IR – 3 No independent review of supplier audit report each month****Observation**

At the end of each month a report is run of new or modified supplier details, with supporting new creditor request forms attached. This is prepared and reviewed by the Creditor Officer, with no independent review by the most recent finance manager. We were advised that it was previously reviewed by the predecessor to the most recent finance manager.

Implication

SENSITIVE

2025 Interim report

There is an increased risk of fraudulent supplier payments without a review by a person independent of the Creditor Officer.

QAO recommendation

We recommend that Council ensures that there is an independent review of supplier changes each month.

Management response

Responsible officer: Executive Manager Finance

Status: Work in Progress to be undertaken by EMF post commencement in August 2025

Action date: August – September 2025

Financial reporting issues

This table identifies the number of financial reporting issues we raised. No new financial reporting issues have been identified since our 2024 closing report dated 23 October 2024. Refer to section 2 *Matters previously reported* for the status of previously raised financial reporting issues.

Year and status	High risk	Medium risk	Low risk
Current year issues	-	-	-
Prior year issues – unresolved	-	1	-
Total	-	1	-

Our risk ratings are as follows. For more information and detail on our rating definitions, please see the webpage here: www.qao.qld.gov.au/information-internal-controls or scan the QR code.

**2. Matters previously reported**

The following table summarises the status of deficiencies, financial reporting issues, and other matters previously reported to you.

Ref.	Rating	Issue	Status
24CR-1	D	Variance between road infrastructure asset register and financial statements When performing our reconciliation between the client asset registers and financial statements, we identified that there was a variance of \$29,666,773 between the two reports for Council's road infrastructure assets, the asset register being overstated by the referenced balance.	Work in progress Council acknowledges audits' comments. The damage sustained by Council on its road infrastructure had been calculated, however Council's asset register does not easily facilitate the write-off of partial components or road segments.

2025 Interim report

SENSITIVE

Ref.	Rating	Issue	Status
		Upon further investigation it was noted that the road infrastructure asset register has not been updated with write offs during the year relating to flood damage. This results in roads asset register having a higher balance than the financial statements. Due to the fact that the write offs have not been accounted for this resulted in an uncorrected misstatement to the depreciation balance as the depreciation balance was overstated by \$51,152. There was also an uncorrected misstatement in the indexation of road infrastructure assets of \$1,306,375 as the balance was overstated. It was noted that both the misstatements were not material.	Consequently, from a practical perspective, it has not been possible to specifically process the write off within Council's Asset Register. Council is aware of the potential implications including minor over depreciation of road infrastructure as a result. Council however is of the view that the practical alternative strikes an appropriate balance between overall cost / benefit to the end users with the calculated variance being immaterial. This will be adjusted through the 2025 Revaluation. Responsible officer: Consultant Accountant Action date: Year end process for financial year ended 30 June 2025
24CR-2	D	No stocktake performed at 30 June 2024 We noted that no stores stocktake was performed at year end. Upon discussion with management, it was noted that the reason the stocktake did not take place was a change in staff at the stores as well as changes to the finance team. A stocktake was subsequently performed in September 2024. We further noted a manual adjustment based on an estimate was required to be performed to the fuel inventory balance recorded at 30 June 2024 due to the stocktake not being performed.	Resolved Council has performed a stocktake for 2025.
24IR-1	S	Purchase Orders being raised and approved after the supplier invoice date. Testing of the procurement cycle in the current year identified that 6% of total orders by dollar (Prior year 33%) and 13% of total orders (prior year 30%) were approved after invoice date. In the context of Council's operations and the nature of the activity this has been marked as resolved. Please refer to matter 25IR-1 in relation to other matters identified in the procurement cycle for FY25.	Resolved
24IR-4	D	Leave forms not evidencing approval of leave before leave is taken Management had indicated that the matter was resolved however of our sample of 45: 9 samples the forms could not be found 11 were approved after the annual leave was taken	Work In Progress This matter has been identified and raised through the SLT.
24OM-1	O	Roads to recovery and LRCI grant acquittals not completed Council has not completed its grant acquittals for funding relating to the 30 June 2023 Roads to	Work in progress This is currently being addressed by the SLT and the external accountants engaged (Claire

SENSITIVE

2025 Interim report

Ref.	Rating	Issue	Status
		Recovery program and the Local Roads and Community Infrastructure program phase 1 to 3.	Alexander) a WIP at this time and a priority along with 25/26 operational and capital budget and year end process. Responsible officer: Director of Works/Chief Executive Officer Action date: June 2025 Revised Action date: July/August 2025.
22FR-2		Neighbourhood Centre payroll issue Council identified an issue with payroll at the Neighbourhood Centre, resulting in staff being underpaid for several years.	Work in progress Council was aiming to have payments to claimants by 30 June 2025 (pending return of information such as bank details and signed agreements). 9 are still outstanding and these have been followed up several times with the last being 25 June 2025. Balance outstanding as at 30 June 2025 is < \$15K Responsible officer: Chief Executive Officer Action date: 30 June 2025 Revised action date: July-August 2025 Balance outstanding - \$12,060.26 9 former employees remain unpaid. Information received for 1 employee. Further follow up week of 21/7/2025.

3. Climate-related financial disclosures

The Australian Auditing and Assurance Standards Board (AUASB) has published a timetable that outlines when entities reporting under the *Corporations Act 2001* need to obtain assurance over their climate-related disclosures. The timetable is in ASSA 5010 *Timeline for Audits and Reviews of Information in Sustainability*. It's available on the AUASB website in summary form [here](#), and as a standard [here](#).

As a non-mandatory reporting entity, your entity does not need to prepare climate-related financial disclosures in compliance with AASB S2 *Climate-related Disclosures*. Your entity may choose to voluntarily report against AASB S2. We strongly encourage you to engage with us prior to making this decision. Planning to develop a valuable report is a significant commitment.



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Jacques Coetzee
Queensland Audit Office
T: (07) 3149 6066
E: Jacques.Coetzee@qao.qld.gov.au

Matthew Monaghan
William Buck
T: (07) 3229 5100
E: Matthew.Monaghan@williambuck.com

T: (07) 3149 6000
E: qao@qao.qld.gov.au
W: www.qao.qld.gov.au
53 Albert Street, Brisbane Qld 4000
PO Box 15396, City East Qld 4002

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13.4 WINTON SHIRE COUNCIL ECONOMIC DEVELOPMENT STRATEGY 2025-2029**File Number:** 194323**Author:** Louise Knol, Chief Executive Officer**Authoriser:** Louise Knol, Chief Executive Officer**Attachments:** 1. DelosDelta-Winton-Economic Development Strategy V11 FINAL (06.08.25).pdf**Meeting Date:** 14 August 2025**Corporate and Operational Plan Consideration**

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
3 - Securing Our Future	Business & Tourism	Chief Executive Officer	Support and promotion for current and future local businesses. Tourism industry support and investment attraction.

Budget Reference: The Economic Development Strategy is implemented through Council's annual budget allocation.

SUMMARY

In early 2025 Council appointed Delos Delta to develop the Winton Shire Council Economic Development Strategy. The Strategy has been developed through engagement with internal and external stakeholders and is presented for Council's consideration for adoption noting that the Action Plan is currently in development.

RECOMMENDATION

That the report be received

1. Council receives the Winton Shire Council Economic Development Strategy 2025-2029 Report.
2. Council adopts the Winton Shire Council Economic Development Strategy 2025-2029 as tabled.

REPORT

The Winton Shire Economic Development Strategy 2025-2029 sets the course for continued economic development across the region, identifying and elevating our many strengths. Economic growth is underpinned by a resilient and engaged community. This Strategy builds upon Winton Shire's robust foundations in local business and industry to deliver sustainable economic growth and unlock significant opportunities for future investment.

This Strategy sets out the vision, strategic themes, priorities, and key objectives to enhance and achieve economic outcomes for Winton Shire. This Strategy is a multi-dimensional planning and delivery tool, with various levels of government, the private sector, and community all playing a role.

Winton Shire Council is a critical player. As representatives of the local community and economy we act as a coordinator, advocator, facilitator and deliverer of economic development. This Strategy combines community and stakeholder engagement, research and best practice findings. It provides a framework to support economic development, address emerging challenges, leverage strengths, and pursue emerging opportunities to support a resilient and successful economy.

The Vision of the Strategy is - *Winton Shire will leverage our traditional economic strengths and emerging opportunities to be a vibrant, resilient, and innovative economic centre that reflects the identity of our people and place.*

Economic Principles – *Resilience. Opportunity. Identity. Innovation. Efficiency. Advocacy.*

Strategic Themes – *Skills and Population. Agriculture and Mining. Infrastructure and Essential Services. Tourism and Events. Small Business and Innovation. Partnerships, Planning and Development.*

The Strategy will be implemented through the Action Plan which is currently in development with internal and external stakeholders. The Winton Shire Council Investment Prospectus is also under development at this time.

RISK MANAGEMENT

The Risk Level of this matter is considered Low 4 in accordance with Council's Risk Framework.



Economic Development Strategy

2025 – 2029



Outback Looking Forward

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		Implementation and Next Steps	23



Acknowledgement of Country and Services

Winton Shire Council acknowledges the Traditional Owners of the land on which the Winton Shire falls on and pays respects to Elders past, present, and emerging. We acknowledge those from the defence force who served in the past to preserve our freedoms and those serving today who continue to protect the country which we all call home.

Mayor's Message

Our community is at the heart of everything we do, and a strong economy helps keep that heart beating.

The Winton Shire Economic Development Strategy is an important step forward. It sets out a clear plan to grow local jobs, attract new opportunities, and build a bright future for everyone in the region.

This Strategy aligns with Winton Shire Council's long-term goals to support local business, strengthen our industries, and make Winton a great place to live, work, and visit. It gives us direction, while staying true to who we are as a community.

We're proud of what we've already built, and now it's time to build on that momentum. From agriculture and tourism to events and opal mining, small business and innovation, this Strategy shows how we'll grow Winton's economy in a smart and sustainable way.

Local businesses and partnerships are key to making this happen. This Strategy was shaped with input from our community and industry stakeholders, because we know that real progress comes from working together.

Winton is a proud Shire with a rich history that is home to many Australian icons like Qantas and Waltzing Matilda.

Winton's future is full of potential – let's keep building on our strengths, supporting our people, and unlocking new opportunities for the future.

Together, we can shape a stronger, more resilient Winton for generations to come.

Cr Cathy White
Mayor
Winton Shire Council

Councillors



Cr Cathy White
Mayor



Cr Tina Elliott
Deputy Mayor



Cr Frank Standfast



Cr Adrian Lenton



Cr Jacob Mutton



Cr Julie Dorries

Strategy on a Page

The Winton Shire *Economic Development Strategy* sets the course for continued economic development across the region, identifying and elevating our many strengths.

Economic growth is underpinned by a resilient and engaged community. This Strategy builds upon Winton Shire's robust foundations in local business and industry to deliver sustainable economic growth and unlock significant opportunities for future investment.

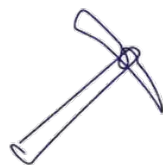
Our Vision

Winton Shire will leverage our traditional economic strengths and emerging opportunities to be a vibrant, resilient, and innovative economic centre that reflects the identity of our people and place.

STRATEGIC THEMES



Skills & Population



Agriculture & Mining



Infrastructure & Essential Services

ASPIRATIONS

- Liveability and Population Attraction
- Education, Training, and Job Readiness
- Workforce Participation

- Opal and Gypsum Production
- Grazing
- Future Agriculture
- Advocacy

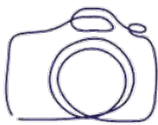
- Roads and Transport
- Health and Wellbeing
- Water Infrastructure
- Disaster Resilience
- Digital Infrastructure

ECONOMIC PRINCIPLES

Resilience

Opportunity

Identity



Tourism & Events

- Culture and Stories
- Festivals and Events
- Film Industry
- Tourism Marketing and Promotion
- Tourism Infrastructure (private and public)
- Natural Tourism



Small Business & Innovation

- Emerging Industry
- Small Business and Services
- Investment Attraction
- Energy Innovation



Partnerships, Planning & Development

- Council as an Enabler, Provider, and Employer
- Planning and Development
- Partnerships and Collaborative Relationships
- Advocacy

Innovation

Efficiency

Advocacy

Introduction

Winton Shire is well placed to capitalise on emerging economic and innovation trends and accelerate economic growth and development across the region.

Winton Shire has a range of unique economic strengths and opportunities curated and progressed through previous investment and activity. This Economic Development Strategy will take us into the future, guiding action and delivery that mitigates risks and maximises our strengths.

This Strategy sets out the vision, strategic themes, priorities, and key objectives to enhance and achieve economic outcomes for Winton Shire.

This Strategy is a multi-dimensional planning and delivery tool, with various levels of government, the private sector, and community all playing a role.

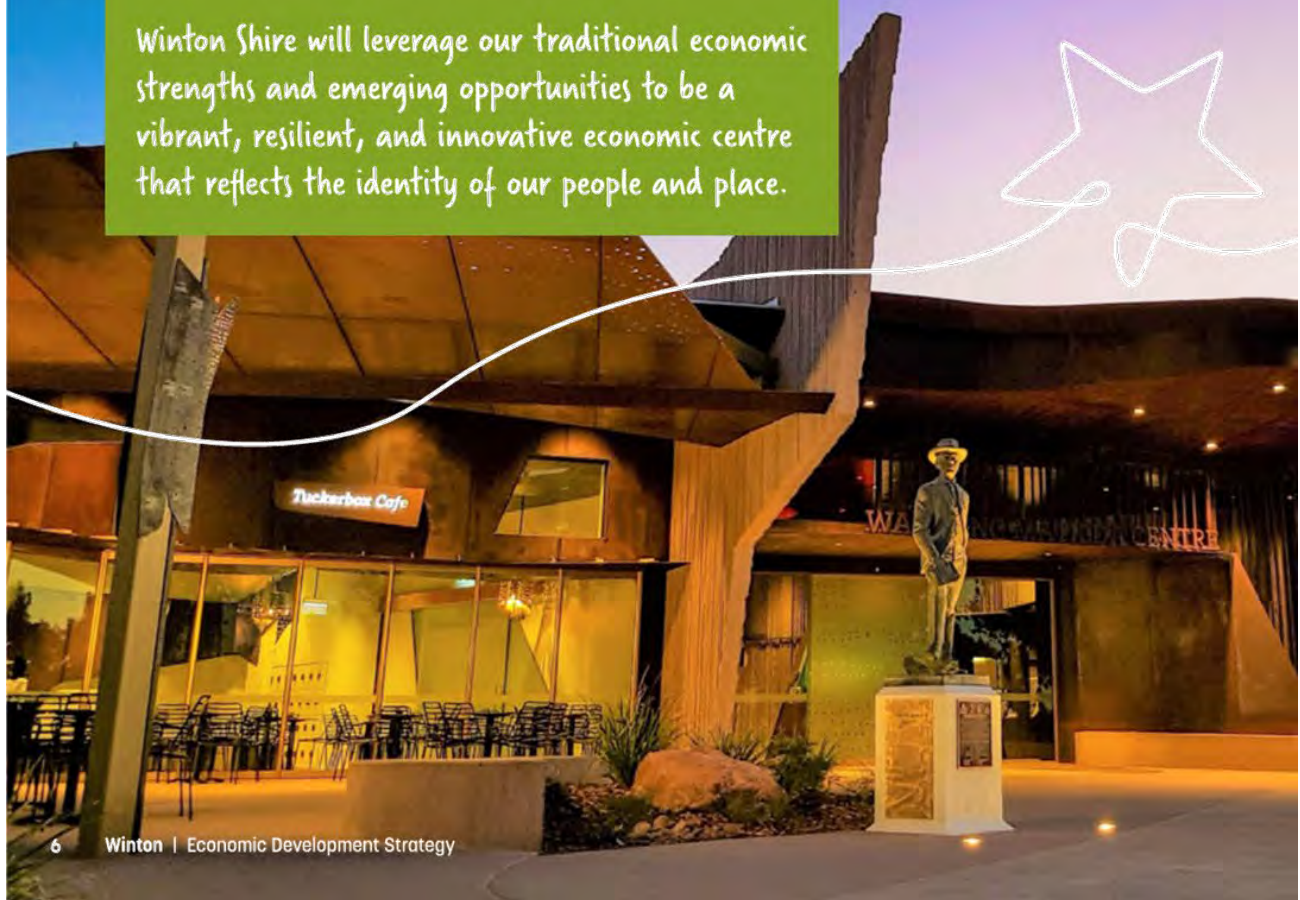
Winton Shire Council is a critical player.

As representatives of the local community and economy we act as a coordinator, advocate, facilitator and deliverer of economic development.

This Strategy combines community and stakeholder engagement, research and best practice findings. It provides a framework to support economic development, address emerging challenges, leverage strengths, and pursue emerging opportunities to support a resilient and successful economy.

Our Vision

Winton Shire will leverage our traditional economic strengths and emerging opportunities to be a vibrant, resilient, and innovative economic centre that reflects the identity of our people and place.



Our Economic Principles

This Strategy has established core principles that will serve as the guiding tenets for the economic prosperity of the Winton Shire community.

Resilience

An economy which...

- Is robust to adversity, challenges, and periods of difficulty
- Celebrates industrial, economic, and workforce diversity and the associated mitigation of risk
- Is comprised of a skilled, collaborative, and resilient workforce

Opportunity

An economy which...

- Provides pathways to prosperity
- Enables economic mobility
- Entices and encourages participation and retention, both amongst local and external individuals and businesses

Identity

An economy which...

- Leverages and celebrates local stories, characters, community, heritage, and environment
- Acknowledges and celebrates First Nations heritage and contributions
- Promotes, furthers, and actively contributes to local cultures and identities

Innovation

An economy which...

- Embraces new ideas for existing industries
- Explores emerging industries, businesses, and investment opportunities
- Considers the integration of technology for economic enablement

Efficiency

An economy which...

- Pursues objectives pragmatically and effectively
- Minimises obstructions and barriers
- Works to streamline processes and regulation

Advocacy

An economy which...

- Positions priority projects that will facilitate economic growth for investment
- Navigates barriers and challenges to businesses through support, assistance, and collaboration

Our Region

This is a Strategy for all of Winton Shire. It aims to consider the benefits and opportunities for the community and various economic stakeholders across the whole Local Government Area.



Key Attractions, Facilities, and Services

Winton Shire offers a diverse range of attractions, facilities, and services for a community of its size. These assets play a vital role in supporting the local economy and enhancing quality of life, contributing to the Shire's resilience, liveability, and long-term growth. A snapshot of our region's offerings include:

Key Attractions

Arno's Wall
 Australian Age of Dinosaurs
 Museum of Natural History
 Avro (QANTAS) Sign – Sunset Site
 Bladensburg National Park
 Cawnpore Lookout & Lilleyvale Hills
 Combo Waterhole
 Corfield & Fitzmaurice Historic Building
 Corfield Hotel
 Crackup Corner, Yard and The Dustarena
 Diamantina River Road
 Lark Quarry Dinosaur Trackways
 Middleton Hotel
 North Gregory Hotel
 Old Cork Homestead
 Opal Walk
 Opalton Bush Camp and Mining Tour
 Pelican Waterhole
 Searles Outback Store
 Tattersalls Hotel
 The Royal Open-Air Theatre
 Waltzing Matilda Centre
 Willie Mar Chinese Market Heritage Site
 Winton & Diamantina Heritage Truck Museum
 Winton Club
 Winton Hotel
 Winton Sign – Sunset Site

Education

Country University Centre
 RAPAD CWQ Winton
 Little Swaggies Child Care Centre
 School of Distance Education
 St Patrick's Primary School
 Winton Kindergarten and Preschool
 Winton State School

Key Services

Great Artesian Basin Bores
 Neighbourhood Centre
 Winton Airport
 Winton Ambulance
 Winton Fire Station
 Winton Library
 Winton Police Station
 Winton QGAP
 Winton Saleyards
 Winton Town Cemetery

Health & Wellness

Diamantina Gardens
 Independent Living
 Western Queensland Primary Health Network
 Winton 60 & Better Program
 Winton Medical Practice
 Winton Multipurpose Health Service
 Winton Neighbourhood Centre
 Winton Pharmacy

Recreational Facilities

Eric Lenton Memorial Recreation Grounds
 Judy Heslin and Stephanie Greenwood Youth & Disaster Recovery Centre
 Public Parks & Playgrounds
 Walking Networks
 Winton Golf Club
 Winton Memorial Swimming Pool
 Winton Showgrounds

Major and Regional Events

Corfield Races
 Desert Championships Way: Outback Camel Trail, Winton Camel Races
 Festival of Outback Opera
 Gem of the West Winton Campdraft
 John Villiers Outback Art Prize
 North Gregory Turf Club Races
 Outback Writers Festival
 Queensland Boulder Opal Association – Winton Opal Festival
 Vision Splendid Outback Film Festival
 Winton Golf Club Diamantina Open Championships
 Winton Outback Festival
 Winton Pastoral and Agricultural Show

Our Economy

Our economy is built on a strong tried and tested base. This supports a resilient and inclusive economy that serves our community, and benefits many beyond our boundaries. It also enables the exploration of innovative and emerging opportunities to greater disperse and diversify our economic activity.

Economic Snapshot

Gross Regional Product¹

\$148.394m

	Winton Shire ²	Very Remote QLD ³	Queensland ⁴
Population			
Total population	1,129	52,481	5,199,548
Population change (since last census)*	+0.04%	-0.46%	+7.7%
Median age	45	35	38
Percentage of community over 60	30.3%	18.8%	22.8%
Income & Housing			
Median weekly income	\$1,316	\$1,391	\$1,675
Digital Inclusion Index	65.0 ⁵	N/A	73.0 ⁵
Unoccupied private dwellings	21.9%	22.0%	9.3%
Median monthly mortgage repayments	\$863	\$1,000	\$1,733
Median weekly rent	\$150	\$145	\$365
Rental vacancy rates	0.0% ⁶	N/A	1.0% ⁷
Employment			
Unemployment rate	1.2%	5.7%	5.4%
Participation rate	60.6%	57.5%	61.6%
Education			
Percentage of population year 12 or higher	47.4%	48.9%	65.7%

1. REMPLAN, Winton (2023)

2. Australian Bureau of Statistics, Winton (2021)

3. Australian Bureau of Statistics, Very Remote Australia (QLD) (2021)

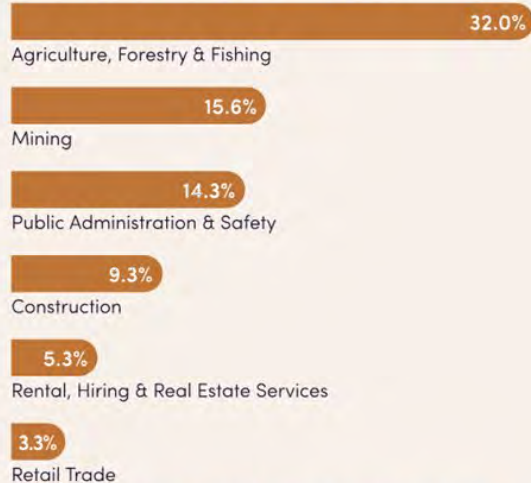
4. Australian Bureau of Statistics, Queensland (2021)

*Please note: Population changes are measured over the 5 year period between each Australian Census

Key Industries

TOP INDUSTRIES BY EMPLOYMENT⁵NUMBER OF BUSINESSES⁶

255

TOP INDUSTRIES BY ECONOMIC OUTPUT⁷LARGEST CONTRIBUTOR WITHIN AGRICULTURE⁸

14.8% Beef Cattle Farming (specialised)

Tourism & The Visitor Economy¹

DOMESTIC DAY VISITORS

\$152 Average spend per trip

	Domestic	International
Average stay (nights)	4	24
Average spend per trip	\$693	\$1,160
Average spend per night	\$179	\$48

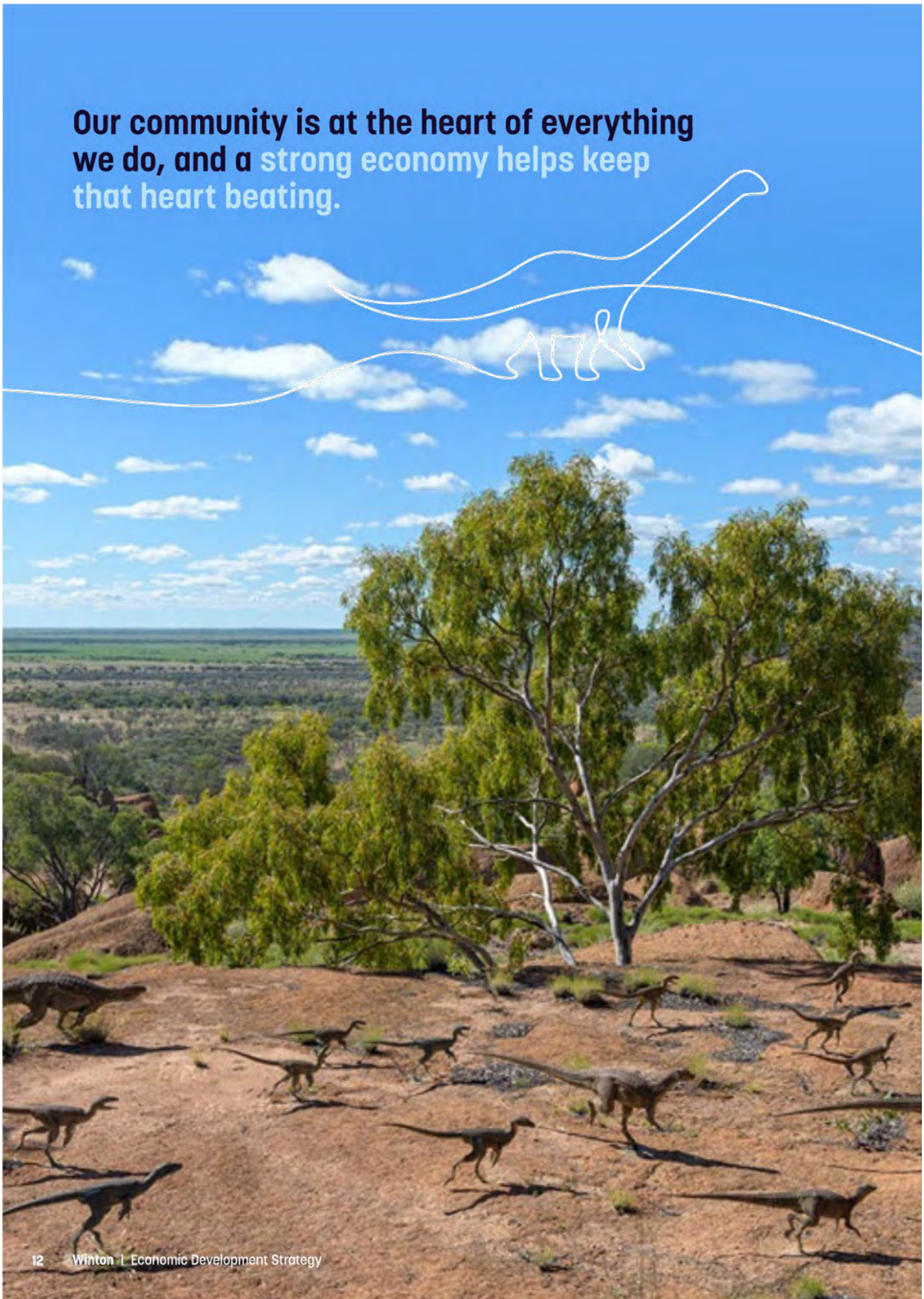
5. Australian Digital Inclusion Index (2022)

6. Queensland Housing Strategy 2021–2025, Local Housing Action Plan (2023)

7. Real Estate Institute of Queensland's, Residential Vacancy Rate Report for the Final Quarter of 2024 (2024)

8. National Emergency Management Agency, Winton Profile (2025)

Our community is at the heart of everything we do, and a strong economy helps keep that heart beating.



Strategic Context

This Strategy sits within an interconnected strategic framework both within Winton Shire Council and the broader regional, state, and national context.

There are a range of policies and strategies that provide context for this Strategy, a selection of these documents are listed below.

	Document	Description
LOCAL	Economic Development Strategy and Action Plan 2018–2023	Winton Shire's current state, delivering clear actions and strategic direction for economic activity.
	Winton Shire Council Corporate Plan 2022–2027	Winton Shire Council's 5-year strategic direction, informing Council's Annual Operational Plan.
	Queensland Housing Strategy 2021–2025 (Local Housing Action Plan)	Initiative between the Queensland Government, Winton Shire Council, and the Western Queensland Alliance of Councils (WQAC) in response to housing challenges in Winton Shire.
	Winton Shire Council Operational Plan	Sets out Winton Shire Council's strategic direction for the next year and aligns with their long-term vision to create new innovative opportunities for Winton.
	Winton Shire Planning Scheme	Sets out to guide and direct Winton Shire's growth and development planning over the coming 10–20 years.
	Winton Shire Council Arts & Cultural Policy	Sets out and prioritises resource planning to support arts and creative opportunities in the region.
	Winton Shire Council Dark Sky Policy	Outlines Winton Shires plan to minimise light pollution, protect Winton's natural dark skies, enhance the region's appeal for astrotourism and support long-term environmental sustainability.
	Winton Shire Council Strategy for Ageing Well in Winton	Consolidates current activities, strategies, and planned programs into a single framework to outline a clear direction and focus on ageing and wellbeing for Winton.
STATE & REGIONAL	Saleyards Precinct Strategic Masterplan	Sets out future development and operation of the saleyards, considering key pathways for their successful operation.
	Economic Development Queensland Strategic Plan 2022–2026	Queensland Government's plan to create and invest into more sustainable places for Queensland to flourish.
	Queensland Treasury Strategic Plan 2024–2028	Queensland Treasury's plan to develop and maintain a stronger economy.
	Queensland Destination 2045 Tourism Plan	Sets out the Queensland Government's plans for boosting tourism and building on the strong foundations that already exist throughout Queensland.
	Central and Western Queensland Infrastructure Plan	Queensland Government's strategic priorities for Central and Western Queensland.
	2021 – 2024 Outback Destination Management Plan	Sets out the implementation phases to guide and generate tourism growth for Australian outback experiences and adventure tourism in Queensland.
NATIONAL	Remote Area Planning and Development Board	Committed to facilitating, promoting, and delivering initiatives that support the region's community, environment, and economic development.
	THRIVE 2030 The Re-Imagined Visitor Economy	Australia's plan to return to sustainable growth of the visitor economy by 2030.
	Northern Australia Action Plan 2024–2029	Northern Australia's plan to capture new and emerging opportunities and address challenges with a focus on sustainable and resilient development.
	Regional Development Australia – Central and Western Queensland	Regional Development Australia Central and Western Queensland (RDACWQ) administers various programs and projects focused on economic development.

Stakeholder Engagement Overview

This Strategy was informed by consultation with key stakeholders across the economy.

Engagement encompassed the following groups and activities:

Stakeholders

- Community Members
- Key Regional Stakeholders and Representatives
- Business Leaders
- Council Staff
- Industry and Tourism Body Representatives and Members
- Councillors and Council Senior Leadership Team
- Queensland Government Representatives

Engagement Mechanisms

- Facilitated Workshops
- Site and Community Visits
- Community Gatherings and Conversations
- Written Submissions
- Digital Workshops



Community engagement undertaken to inform this Strategy identified a series of economic strengths, challenges, and opportunities for Winton Shire. These are highlighted below, and directed the principles and themes of this Strategy.

Economic Strengths

Agriculture

- Nationally significant primary production
- Traditional production, particularly cattle grazing, as well as a range of emerging agricultural opportunities

Opal Mining

- Rich source of boulder opal
- Strong domestic and international export options

Natural Advantages

- Geological and geographical strengths
- Higher level of water security due to access to the Great Artesian Basin
- Paleontological site

Visitor Economy

- Three-time winner of Queensland Top Tiny Tourism Town
- Strategic location on inland tourist route
- Unique tourism offerings
- Strong volunteerism
- Compelling events calendar

Lifestyle & Community

- More affordable cost of living compared to other localities
- Vibrant cultural offering and diverse heritage and histories
- Welcoming and dynamic community
- Positive lifestyle

Economic Challenges

Population and Workforce

- Difficulty growing and retaining local workforce
- Gap in the skills and employment market, particularly relating to professional and essential services

Housing and Accommodation

- Shortage of suitable housing and accommodation, particularly for transient workforce
- Ageing and increasingly unserviceable housing stock
- Misalignment between typology of available housing and demand

Transport and Connectivity

- Limited digital connectivity (only one cell service provider)
- Poor road and rail infrastructure
- Limited flights and high cost of transport

Increasing Costs and Barrier to Doing Business

- Increasing regulatory burden on business – at the State and Federal levels of government
- Cost of living exerting pressure on wages
- Rising costs of production/supply chain

Industrial/Agricultural Water Security

- Dry climate and risk of drought limits water intensive activities
- Access to subterranean water is limited by regulation, and for specific purposes only

Tourism

- Maturity and consistency of tourism products and service standards
- Seasonality of tourism

Economic Opportunities

Innovation

- Integrating emerging technologies into existing agricultural practices to increase efficiency and productivity
- Exploring energy production pathways including opportunities to contribute to increasing demand and attracting regional investment
- Promoting the Welcome to Winton campaign and initiative

Diversification

- Examining options to diversify within primary production to increase resilience to drought and volatile stock prices, including capitalising on demand for dry-weather export products
- Leveraging remote work and virtual learning to diversify industry, workforce, resident attraction, and increase youth retention

Education

- Leveraging technology to broaden upskilling and education opportunities within the region, including expanding on opportunities for younger community members to remain in Winton Shire (Country University Centre)
- Exploring education as an export, leveraging the range of educational activities and experiences available to visiting schools and education facilities e.g. palaeontology tourism, AB Paterson College, University connections (e.g. Griffith, CQU)

Tourism

- Integrating Winton Shire's stories into the tourism offering, further leveraging on the unique brand established by the region (including Indigenous, industrial, agricultural, and pre-history stories)
- Investigating 'value add' options aligned with traditional industry, including the tourism potential around agricultural and opal mining experiences
- Developing the growing tourism market and investigating options to encourage year-round high-yield visitation
- Investigating the impact and potential benefits of Matilda Way and the Outback Way on tourism and transport dependent industries

Governance

- Increasing collaboration at the regional level, including with the Queensland Government, to develop a regional approach to managing common economic threats and challenges
- Reducing red-tape and regulation, including advocacy from Council to other governments, and Council playing a 'concierge' (facilitation) role for investors, businesses, and community members in navigating regulation
- Investigating advocacy opportunities
- Exploring partnership potentials

Strategic Themes

Council has identified 6 key strategic themes that will guide the delivery and implementation of this Strategy.

The Strategic Themes identify the focus and target areas of this Strategy, and organise our programs, projects, and policies into key areas.



**Skills &
Population**



**Agriculture &
Mining**



**Infrastructure &
Essential Services**



**Tourism &
Events**



**Small Business &
Innovation**



**Partnerships, Planning
& Development**

Through this Strategy, Council will undertake a range of actions to progress the economic priorities of Winton Shire. A sample of our priority actions have been included for each Strategic Theme for the purpose of exemplifying the type of activity that will take place.

Skills & Population

Our community is at the heart of everything we do.

This Strategy commits to investing in and empowering people to help unlock our full potential as a region.

Priority actions include:

Liveability and Population Attraction

- Provide infrastructure to further support a healthy, active, and enjoyable lifestyle in Winton Shire
- Continue to develop the amenities, (parks and gardens) and facilities, (sport and recreation facilities) of Winton town
- Explore policy levers to encourage rejuvenation of the housing stock
- Investigate residential and industrial land development
- Work with the Australian and Queensland governments to encourage skilled migration to the region
- Consider options to promote and advertise working and living in the region

Workforce Participation

- Explore remote and flexible working opportunities to enhance workforce participation
- Identify local barriers to workforce participation and options to address
- Investigate the challenges of access to childcare
- Promote programs that support labour force participation of an ageing workforce



Education, Training, and Job Readiness

- Promote existing local education opportunities, encouraging higher uptake and youth retention
- Train and develop Council staff to build our local skills base and 'grow our own'
- Support and collaborate with the Country University Centre
- Continue to promote palaeontology (dinosaur) education for example the Australian Age of Dinosaurs Museum of Natural History (AAOD)
- Consider, where appropriate an employee-sharing model (e.g. single employer across agencies and businesses to cater for peaks and troughs)
- Develop partnerships to advocate for additional educational opportunities





Agriculture & Mining

The Winton Shire economy is supported by the strength of our agriculture and mining industries.

This Strategy will continue to support and promote our economic foundations and make the most of future opportunities and innovations that further these industries.

Priority actions include:

Opal and Gypsum Production

- Collaborate with producers and vendors to enable value-add initiatives, particularly in concert with tourism providers
- Create the narrative of Winton Boulder Opal on the national and international stage (Australia's National Gemstone)

Grazing

- Develop a defined advocacy position for Council to Queensland Government on supporting the grazing industry through improved infrastructure, access to markets, pricing, and inputs

Future Agriculture

- Partner with research facilities and producers to identify appropriate dry-weather crops to pilot
- Promote adoption of technology and digital connectivity to drive agricultural productivity and innovation
- Enhance intergenerational knowledge and skills transfers
- Explore opportunities to further enhance water endowments e.g. the Great Artesian Basin

Advocacy

- Pursue dialogue with the Queensland Government and private sector to explore potential future opportunities
- Continue to advocate for infrastructure that supports growth in key agriculture and mining sectors

Infrastructure & Essential Services

Infrastructure and essential services are vital to a well-functioning economy.

This Strategy commits to developing and maintaining infrastructure and essential services needed for the future.

Priority actions include:

Roads and Transport

- Investigate better utilisation/expansion of the Winton Airport to improve connection across the region
- Continue to enhance the critical links around the region, for example: the Outback Way, Winton to Hughenden Road, Winton to Richmond Road
- Maximise the Council Saleyards opportunities

Water Infrastructure

- Collaborate with the Queensland Government to identify opportunities to develop our water assets

Digital Infrastructure

- Identify key digital infrastructure gaps and 'black spots' and advocate to relevant authorities to address
- Investigate partnership models with telecommunications providers to support improved digital connectivity

Health and Wellbeing

- Collaborate with Queensland and Australian Governments, industry, and community to deliver on community health priorities e.g. ageing in place
- Consider additional social and recreational infrastructure and enhancement to existing facilities

Disaster Resilience

- Continue investigations into protecting against flooding around Winton, including through the Winton Flood Mitigation Levee Project





Tourism & Events

Winton Shire is a great place to visit with a unique tourism offering.

This Strategy commits to continuing to promote our distinct and diverse identity to visitors near and far.

Priority actions include:

Culture and Stories

- Embed Winton Shire's diverse cultural stories and heritage as a part of its tourism offering, including Indigenous culture
- Explore further opportunities to promote cultural tourism and events, including for Indigenous culture

Festivals and Events

- Support community, regional, and major events
- Support arts and culture initiatives
- Investigate existing and potential events from a strategic lens to consider the outcome potential

Film Industry

- Collaborate with Queensland and Australian film stakeholders and authorities to showcase Winton as a destination for filming
- Develop Film Prospectus to encourage filmmakers to make Winton their next cinematic destination

Tourism Marketing and Promotion

- Develop an annual Tourism Action Plan with the Community and Economic Development Advisory Committee
- Update Winton Shire's Tourism Marketing & Events Strategy

Tourism Infrastructure (private and public)

- Promote the Waltzing Matilda Centre as a focal point for Council's tourism marketing
- Enhance and promote strategic tourism attractions, for example; Lark Quarry, AAOD, Truck Museum, Crackup Company, Royal Theatre, streetscape
- Develop a business plan for the Waltzing Matilda Centre

Natural Tourism

- Continue development of Winton Shire as a Dark Sky Community, and promote this to new tourism markets
- Collaborate with the AAOD Natural History Museum to promote awareness and visitation
- Promote and support efforts to enhance outback flora and fauna, including a focus on local national parks and niche nature tourism markets (e.g. birdwatching)

Small Business & Innovation

Innovation drives new and enhanced economic possibilities.

This Strategy embraces emerging opportunities to build, grow, and support local businesses and our broader economy.

Priority actions include:

Emerging Industry

- Explore opportunities to attract investment in renewable energy, ensuring Winton Shire does not miss out on investments across the region
- Investigate strategies for rebooting the film industry (with a focus on leveraging the Vision Splendid Outback Film Festival)

Investment Attraction

- Encourage business investment in emerging technologies
- Develop and promote an Investment Prospectus



Small Business and Services

- Partner with the Winton Business & Tourism Association to identify small business priorities, encourage business-to-business collaboration, and create investment and employment growth
- Continue promotion of the Welcome to Winton small business and visitor initiative
- Support and deliver for the Small Business Friendly Program
- Identify and develop opportunities for small communities of Opalton, Middleton and Corfield
- Continue collaboration with the Tourism and Economic Development Advisory Committee
- Explore digital innovation for small businesses

Energy Innovation

- Work with the Australian and Queensland governments to attract energy projects to the region



Partnerships, Planning & Development

Working together to leverage our collective strengths is crucial to driving sustained economic growth.

This Strategy commits to enhancing partnerships, planning, and development across the region.

Priority actions include:

Council as an Enabler, Provider, and Employer (e.g. thin markets)

- Develop a small business concierge service to assist in the navigation of regulation
- Continue to provide economic stability to the community as a major employer, and support stability through long-term capacity planning

Planning and Development

- Embed planning and development opportunities in the Investment Prospectus
- Investigate planning reforms that incentivise and accelerate local investment
- Work with the local community and investors to identify and address local planning and development barriers

Partnerships and Collaborative Relationships Across Community, Industry, and Government

- Build relationships with the Queensland and Australian Governments, community, and industry to advocate for investment, infrastructure, and support
- Develop an annual Advocacy Plan
- Continue developing and growing relationships with key stakeholders including the Remote Area Planning and Development Board (RAPAD), Advisory Committees, and Government

Advocacy

- Ensure that council's Advocacy Plan includes economic priorities

Winton Shire Council will continue to collaborate and work together with key stakeholders. We have a range of key relationships, including with RAPAD, advisory committees, and governments and we will continue to build on these relationships to progress key priorities.

Implementation and Next Steps

This Winton Economic Development Strategy sets out the long-term vision and strategy for Winton. Council is committed to enhancing the wellbeing of our community through enhancing Winton Shire's economy.

To deliver this Strategy, Council will take on many roles, including a leader, collaborator, and advocate for the community.

Key implementation tasks and activities will include:

- Delivery of high priority economic development programs and activities
- Preparation of an annual Tourism Action Plan
- Development of a business plan for the Waltzing Matilda Centre
- Development of a small business concierge service to assist in the navigation of regulation
- Preparation of an annual Advocacy Plan
- Development and promotion of an Investment Prospectus
- Regular monitoring and reporting of economic indicators and strategies and recalibration of plans and strategies accordingly

Winton's Economic Development Action Plan identifies key implementation priorities, capabilities and resource requirements, accountabilities, and milestones. This Action Plan will be implemented by Council and regularly reviewed and updated in line with local economic conditions.

How to stay involved

Progress will be regularly reported throughout Council documents and our website. To find out more:

- Get in contact with Council
- Keep an eye on our website
- Find out about relevant programs and projects





Winton Shire Council

75 Vindex Street
Winton QLD 4735

(07) 4657 2666
communications@winton.qld.gov.au

winton.qld.gov.au



13.5 WINTON WALKING NETWORK PLAN 2025**File Number:** 194334**Author:** Ryan Francis, Director of Works**Authoriser:** Louise Knol, Chief Executive Officer**Attachments:** 1. 250530 Winton WNP report.pdf**Meeting Date:** 14 August 2025**Corporate and Operational Plan Consideration**

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
1 - Natural & Resource Management	More Town Beautification Projects	Director of Works	More liveable spaces and improved accessibility

Budget Reference: The plan will be implemented through Council's annual operational and capital budgets with funding sought when opportunities arise.

SUMMARY

Winton Shire Council has developed the Winton Walking Network Plan 2025 through funding provided by the Department of Transport and Main Roads. The Plan aims to make it easier, safer and more comfortable for locals and visitors to explore Winton services, attractions and outback scenery by foot.

RECOMMENDATION

1. That the report is received
2. That Council adopts the Winton Shire Council Winton Walking Network Plan 2025 as the strategic intention and direction for the future of pedestrian infrastructure.

REPORT

Winton Shire Council has acknowledged the growing need to improve walking infrastructure across the township and has taken a proactive step by securing funding through the Department of Transport and Main Roads' Walking Local Government Grants. This funding supports the development of a Walking Network Plan (WNP), which serves as the foundational step towards delivering more accessible and enjoyable places to walk in Winton.

The primary goal of this initiative is to create a comprehensive Walking Network Plan and accompanying Priority Works Program (PWP). Together, these documents will allow Council to systematically identify gaps and prioritise upgrades in pedestrian infrastructure throughout the community. This strategic framework will not only guide future investment in walking infrastructure but also ensure that improvements are targeted, efficient, and aligned with broader community needs.

The development of the WNP and PWP is consistent with both Winton Shire Council's strategic objectives and those of the Queensland Government. By aligning with these higher-level plans, Council reinforces its commitment to providing safe, connected, and inclusive active transport options that support healthier lifestyles and greater community participation.

Through this initiative, Winton Shire Council aims to make meaningful progress towards enhancing active recreation and walking opportunities for residents and visitors alike, fostering a more connected and liveable township for the future.

RISK MANAGEMENT

The risk to Council of not adopting the report and proceeding with improvements to the walking infrastructure network has been assessed as follows:

Likelihood- C Possible
Consequence- 2 Minor
Rating Medium 7



Winton Shire Council
WINTON WALKING NETWORK PLAN 2025





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ATTACHMENT: COMMUNITY SURVEY RESULTS

ACKNOWLEDGEMENT OF TRADITIONAL OWNERS

Council acknowledges the Traditional Owners of the land, the Koa People, on which we operate; and pays respect to Elders past, present and emerging.



CPRGROUP
connelly project resources

This project was proudly completed by CPR Group in conjunction with Winton Shire Council, 2025
www.cprgroup.com.au
PO Box 2092, Sunshine Plaza Qld 4558

EXECUTIVE SUMMARY

Winton Shire Council has developed the Winton Shire Council Walking Network Plan 2025 (WNP) to make it easier, safer and more comfortable for locals and visitors to explore Winton's services, attractions and outback scenery on foot. By enhancing walkability, the plan aims to improve community health and wellbeing while fostering a more connected and accessible environment. The development of the WNP is proudly funded in equal partnership by the Queensland Government's Walking Local Government Grants Program (50%) and Winton Shire Council (50%).

Walking, as a form of active transport, provides significant health, environmental, economic and social benefits, contributing to improved liveability and community cohesion. In Queensland, walking is the most common form of physical activity, offering an affordable and accessible way for people to stay active. The WNP seeks to encourage more people to walk in and around Winton by addressing key barriers and leveraging identified opportunities to enhance pedestrian infrastructure.

To ensure the plan is responsive to community needs, extensive stakeholder engagement was conducted to identify existing barriers, explore opportunities and inform the selection of primary and secondary walking routes. The engagement process also guided the prioritisation of key projects that will improve walkability and pedestrian safety in Winton.

The top opportunities for improvement identified by the community include:

- 1. **Additional footpaths and connections**, with priority projects being:
 - A new footpath on the northern side of Blomfield Street (between Warma Street and Manuka Street, in front of Ojambind Gardens)
 - A new footpath on the eastern side of Manuka Street (between Dagworth Street and Vindex Street, connecting SheepRise and Sparo)
 - A new footpath on the southern side of Dagworth Street (between Warma Street and Oondupoo Street, completing the footpath connection around the Winton State School)
- 2. **Widening paths and rectifying kerb ramps** to improve accessibility and usability
- 3. **Completing and upgrading the town perimeter track**, including surface improvements, increased width and the addition of shade and signage for tourism appeal
- 4. **Enhancing lighting**, in line with Council's lighting policy and Dark Sky Community requirements
- 5. **Adding shade, lighting, rest areas and water bubblers** along walking routes
- 6. **Ongoing maintenance** of existing footpaths

Demographic trends further reinforce the need for improved pedestrian infrastructure. The number of young people is expected to grow in 2025, with over 20 babies due to be born this year. Ensuring a continuous and safe footpath network around the state school is crucial in providing children with a secure and accessible route to and from school, promoting active travel and fostering independence from an early age. At the same time, 57.4% of Winton's population falls within the 40–64 and 65+ age groups, highlighting the urgent need to upgrade facilities to ensure the safety and well-being of the community's ageing population.

Winton's climate, with maximum temperatures regularly exceeding 30 degrees, leads to the majority of locals choosing to walk in the early morning or evenings. While shade is an important element in improving walking comfort, sufficient lighting was identified as a higher priority to enhance safety and usability during these preferred walking times.

This plan outlines various projects that, upon implementation, will enhance the availability of walking opportunities and significantly improve pedestrian safety, thereby transforming the overall walking experience in Winton.

INTRODUCTION

BACKGROUND

Winton Shire Council has recognised the imperative to enhance walking infrastructure in Winton, prompting a proactive approach to secure funding through the Department of Transport and Main Roads.

The WNP is funded by the Department of Transport and Main Roads under the Walking Local Government Grants. The funding enables local governments to produce a WNP as the first step to creating better places to walk.

The objective is to create a comprehensive WNP and Priority Works Program (PWP). The formulation of the WNP and PWP aims to systematically identify and prioritise improvements in walking infrastructure within Winton. This strategic effort empowers Council to make significant strides towards its overarching goal of enhancing walking and active recreation opportunities for the local community.

The development of the WNP and PWP aligns seamlessly with various strategies outlined in Council's and the Queensland Government's plans and strategies, thereby demonstrating a cohesive and integrated approach to addressing the community's evolving needs and aspirations.

Winton Shire Council Corporate Plan 2022-2027

The Winton Shire Council Walking Network Plan can support the following selected elements from the Corporate Plan:

- » Our Mission (Our next 5 years)
 - Through meaningful engagement, implement a range of strategies that cater to people from all walks of life, our community needs and aim to enrich our lifestyle and preserve our heritage.
- » Our Vision (For the future)
 - To grow our community and explore exciting, new and innovative opportunities which will retain existing and attract new people with whom we can share our unique lifestyle and rich heritage.

- » Council Service Streams
 - **Stream 1** – Natural & Resource Management
 - More Town Beautification Projects
 - A focus on tree planting, better species selection to encourage native birds and bees. More liveable spaces and improved accessibility. Continual improvement of parks and playgrounds.
 - **Stream 2** – The Built Environment
 - Transport Roads & Mobility
 - Maintain roads at an appropriate standard, increased services for pedestrians. Training and upskilling of existing and future staff.
 - **Stream 3** – Securing Our Future
 - Liveability
 - Identify opportunities to increase the liveability of current and future residents. Promote Winton as an ideal outback destination for young families.
- » Councillor Priority Areas For Consideration
 - Continue to upgrade and renew recreation and sporting facilities
 - Continued beautification programs
 - Looking after our elderly residents
 - Promote as a friendly and safe town
 - More bike and elderly scooter pathways
 - Connectivity in the Rural sector for safety, wellbeing & Social aspects
 - Safer thoroughfares for children
 - Growing footpath network

The corporate plan acknowledges the past population decreases and sets a target for a 5% increase over the next 10 years. With this goal in mind, the plan emphasises the importance of making responsible financial decisions to address significant challenges in maintaining financial sustainability.

As Winton Shire Council plans for growth, it's essential to retain current services at a level that meets residents' expectations, a key strategy of this plan. Additionally, the plan highlights the need for an Asset Management Plan to strategically maintain infrastructure and prevent unexpected failures and expenses.

These considerations are crucial when planning the walking network. It's important to strike a balance between meeting the needs of the community and visitors while avoiding overspending and overcapitalisation. New routes should be carefully evaluated to ensure they meet current demands and support long-term sustainability. This approach will help develop a walking network that responsibly uses funding and effectively manages long-term maintenance costs.

Winton Regional Planning Scheme 2020

In striving for liveability and prosperity, the Winton Shire envisions:

- » A safe, sustainable and resilient community
 - Stable population
 - Improved resilience and for people and property to be safe from hazards
 - An enhanced lifestyle that preserves the shire's unique heritage, character and identity
 - A healthy and active community
 - Support for ageing in place
 - Valuing, protecting and promoting indigenous knowledge, culture and tradition
 - Supporting the provision of educational, social and community infrastructure

This vision can be supported with an effectively implemented WNP.

Queensland Walking Strategy 2019-2029

The Queensland State Government advocates for ensuring that every Queenslanders has the opportunity to walk for transportation, health and recreation. The belief is that a higher number of people will choose walking when everyday destinations are seamlessly connected through comfortable, direct, safe and accessible routes.

In pursuit of this objective, the State Government has formulated Queensland's first walking strategy, known as the Queensland Walking Strategy 2019-2029, featuring four priority areas:

- » Planning for walkable communities and places
- » Building connected, comfortable and safe walking environments for all
- » Encouraging more people to walk as part of their 'everyday'
- » Working together to deliver for walking

Action Plan for Walking 2022-2024

The Action Plan for Walking 2022-2024 aims to enhance walkability and promote walking in Queensland. It builds on the previous plan's achievements, focusing on practical actions to create walkable communities. The plan includes initiatives to improve walking infrastructure, safety and accessibility, encouraging more people to walk daily. It also emphasises collaboration across different sectors to support walking as a sustainable and healthy mode of transport. The plan is part of the broader Queensland Walking Strategy 2019-2029.

Walkability Improvement Tool

The Walkability Improvement Tool is designed to assist urban planners and communities in evaluating and enhancing the walkability of neighbourhoods. It provides a structured approach to assess existing conditions and identify areas for improvement in pedestrian infrastructure, safety and accessibility. The tool includes guidelines for data collection, analysis and the development of action plans to create more walkable environments. By using this tool, communities can foster healthier, more sustainable and connected townships.

The design of the WNP shall also complement and function alongside the Central West Network Maps within the Central Queensland Principal Cycle Network Plan. It will also align with other relevant guidelines, policies and strategies of Winton Shire Council and the region such as the Sub-Region Tourism Activation Plan, the Central West Regional Plan and the Winton Shire Council Planning Scheme.

The recommended works shall also be in line with the Disability Discrimination Act (DDA), relevant Australian Standards and the Department of Transport and Main Roads Road planning and design manual (2nd edition).

PURPOSE

As per the Department of Transport and Main Roads website,

“More people will walk when everyday destinations are connected by comfortable, direct, safe and accessible routes. Walking network plans (WNPs) are the first step to creating better places to walk.

The Queensland Government is committed to achieving the Queensland Walking Strategy 2019–2029 vision of walking becoming ‘an easy choice for everyone, every day’. When we talk about walking, we also include running and moving with the help of a mobility device (such as a wheelchair, mobility cane or a walking frame).”¹

In accordance with the Department of Transport and Main Roads guidelines, the WNP shall be:

- » Accessible
- » Connected
- » Legible
- » Comfortable
- » Convenient
- » Pleasant
- » Safe
- » Secure
- » Universal

Winton Shire Council’s objectives for walking and active recreation over the next 10 years in Winton are as follows:

1. Develop and maintain a well-connected network of walking and recreational paths to enhance community connectivity
2. Design and upgrade pathways to be universally accessible, user-friendly and clearly marked for ease of use
3. Implement safety measures to ensure walking routes and recreational areas are secure and comfortable for all users
4. Integrate educational elements into walking routes to highlight Winton’s historic landmarks and cultural heritage
5. Create convenient and welcoming spaces that encourage active lifestyles and leisurely activities

The overall vision for the WNP

The top keywords highlighting what’s important to the community about making walking in Winton a better experience, based on input from internal stakeholders and broader community consultations, were as follows:

- » Connected community
- » Accessible and user friendly
- » Clearly marked and legible
- » Convenient
- » Comfortable
- » Leisurely
- » Enjoyable
- » Informative and educational
- » Historic and preserved
- » Natural, sustainable and eco-friendly
- » Safe, secure and well lit
- » Active and welcoming

The feedback was workshopped to produce the following vision statement for the Winton Walking Network Plan:

The Winton Walking Network will create a connected, accessible and user-friendly system of pathways that are clearly marked, comfortable and leisurely. It will provide an enjoyable and educational experience, preserving Winton’s historic character and natural beauty with eco-friendly design. Prioritising safety and security, the network will be well-lit and welcoming for both residents and visitors.

ABOUT WINTON



Winton is a remote town and locality situated in the Shire of Winton, located in Central West Queensland, Australia. It lies 177 kilometers northwest of Longreach. The region's primary industries are sheep and cattle farming.

The top five industries of employment by the number of employees are²¹:

- » Local Government Administration
- » Hospitals (except Psychiatric Hospitals)
- » Combined Primary and Secondary Education
- » Beef Cattle Farming (Specialised)
- » Museum Operation

Winton plays a pivotal role in Queensland's Outback Tourism Region. According to Tourism & Events Queensland (TEQ), Outback Queensland attracted 962,000 domestic visitors in the year ending December 2023.³ In 2021, Winton alone welcomed approximately 141,886 visitors, whether for day trips or overnight stays. This highlights Winton's significance as a major draw for tourists in the region⁴.

Winton has a semi-arid to arid climate with very hot summers and warm, dry winters. The long-term average mean maximum temperature is 32.1°C and the mean minimum temperature is 16.9°C.

	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	ANNUAL
Mean Max (°C)	37.4	36.5	35.0	32.2	27.7	24.6	24.4	26.9	31.0	34.7	36.9	37.9	32.1
Mean Min (°C)	23.6	23.2	21.2	17.6	13.3	9.7	8.4	9.8	13.8	18.2	21.2	23.0	16.9

Table 1: Long-term temperature averages in Winton (Source: <https://www.weatherzone.com.au/station/SITE/37051/climate>)

In 2030, it is estimated under a high emissions scenario, that the climate of Winton will be more like the current climate of Julia Creek with a 1 degree increase in temperatures and 1% rainfall decrease by 2030.⁵

The current population of the Winton LGA is 1,129 based on the 2021 census. Population declined by 28% between 2001 and 2006. The population was quite stable from 2006 to 2011 and declined by 15% from 2011 to 2016. The population stabilised again from 2016 to 2021.

Winton	2001	2006	2011	2016	2021
Census population	1,936	1,380	1,336	1,134	1,129

As per the 2021 Census, 7.3% of the Winton LGA population is Aboriginal and/or Torres Strait Islander. In comparison, 4.6% of the Queensland population is Aboriginal and/or Torres Strait Islander.

Overall, the median age in 2021 of the region was 45, similar to the median age in 2011 (43). Winton has the highest percentage of people aged 40 to 64 years (33.5%). All age categories have remained similar since 2016 as the figures below demonstrate. These statistics display the need for the WNP to cater for all age groups, young and old and all abilities throughout the community.

The "Children and up to 19 years of age" category is expected to rise during 2025, with over 20 babies due to be born this year.

Overall, it is important to note that the combined percentage of residents aged 40–64 and 65+ is 57.4%. This highlights the urgent need to upgrade facilities to ensure the safety and well-being of Winton's ageing population.

Age groups	2021	% of change from 2016-2021	2016
People aged 0 to 19 years	20.7%	0%	20.7%
People aged 20 to 39 years	22%	3.18%	21.3%
People aged 40 to 64 years	35.3%	0.57%	35.1%
People aged 65 years and over	22.1%	-3.62%	22.9%

Table 2: Winton population by age groups (2021 census)

The following demographics focus on a catchment within a 20-minute walk of the centre of the Winton township.



Figure 1: 20-minute walk from the centre of the Winton township.

Similar to the broader Winton LGA, the town centre population declined between 2011 and 2016, then stabilised from 2016 to 2020.

Historic Town Centre Population

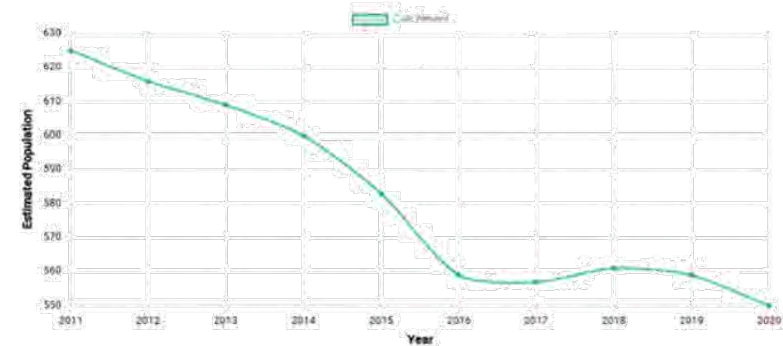


Figure 2: Historic population within the 20-minute walking catchment

The population density per hex, as per the Australian Bureau of Statistics 2021 census is mapped below. It shows an evenly spread density across the township.



Figure 3: Winton Population Hexbin (Source: Australian Bureau of Statistics 2021 Population)

Within a 20-minute walk from the centre of the catchment, 6.77% of residents don't have a motor vehicle. This is a higher percentage compared to the Queensland average of 5.08%.

Number of Households with Motor Vehicles (2021)

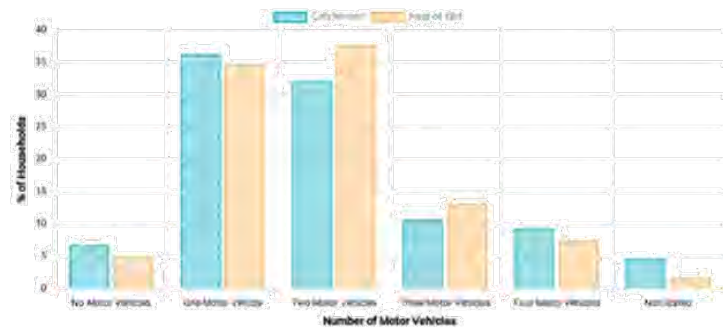


Figure 4: Number of households with motor vehicles within the 20-minute walking catchment

Compared to the Queensland average, in the immediate Winton township catchment there is a higher percentage of 5-9 year olds, 25 to 29 year olds, 35 to 39 year olds, 50 to 54 year olds and a notably higher percentage of 60 to 69 year olds and 75-89 year olds. This further reinforces the need to cater for a broad range of age groups whilst also ensuring the over 60's are catered for appropriately.

Age Breakdown (2021)

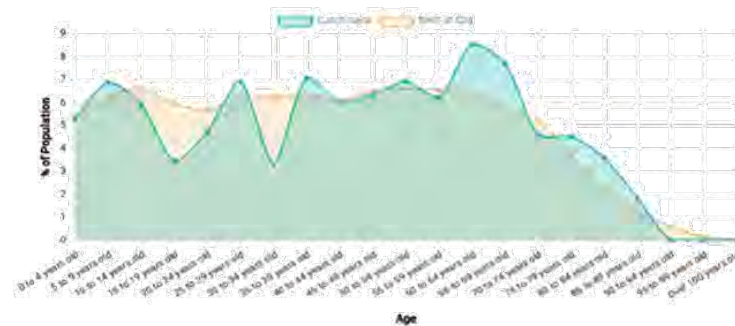


Figure 5: Age breakdown of the population within the 20 minute walking catchment area

WALKING NETWORK PLAN

DEVELOPMENT OF THE WALKING NETWORK PLAN

The central objective in formulating a WNP for Winton is to enhance the pedestrian environment, providing safe and inclusive walking networks and promoting increased walking for exercise, recreation and short transport trips. The Department of Transport and Main Roads (TMR) provides valuable guidance to assist Councils, including Winton Shire Council, in developing both the WNP and PWP.

The developmental process of the WNP involves thoughtful consideration of various essential steps. It focuses on identifying the most efficient routes to connect residents from their homes to primary destinations and linking individuals from secondary destinations to these central hubs. Incorporating elements such as recreational walking opportunities, local climate considerations and community feedback, the planning process ensures that the plan pinpoints routes with the utmost potential to fulfil Winton Shire Council's objectives and cultivate a more walkable and accessible community.

The flowchart to the right outlines the approach to the development of the WNP.

Post-project, Council will evaluate improvements to the walking network by collecting baseline data prior to starting any works and undertake follow-up measurements a minimum of six months after interventions have been implemented. Evaluation will also be undertaken every two years once implementation is complete.



Figure 6: Walking Network Plan process

STAKEHOLDER ENGAGEMENT

The stakeholder engagement process generated positive involvement from the community. The survey received 54 responses, with very informative feedback which was applied to the draft WNP before going out into the community for confirmation.

SUMMARY OF STAKEHOLDER ENGAGEMENT STEPS

Inception Meeting and Ongoing Meetings

- » Initial inception meeting and ongoing meetings with the Council officer Working Group including an in-person town tour
- » Workshop with the Mayor, CEO and Acting Director of Works on the primary and secondary routes, barriers and suggested improvements

Internal Survey

- » An internal survey was distributed to Council staff to gain input from relevant staff and departments
- » 18 responses were received
- » The survey informed and refined the:
 - Development of the draft vision through understanding what is important to the stakeholders about making walking in Winton a better experience
 - Top walking destinations
 - Walkways and areas requiring improvements
 - Ideas and infrastructure to make community members and visitors walk more
 - Strategic alignment including Council plans and recent/upcoming projects

Community Survey

- » An online community survey (with hard copy options) was advertised widely on Council's website, via posters in high walking zones and major community areas including schools, the library, the hospital and childcare centre. The survey was also sent to all Council staff, schools and the hospital.
- » A total of 54 responses were received. Of these, 71.7% were Winton residents living in town, 20.75% were occasional or irregular visitors and 5.66% were residents from nearby areas who visit Winton regularly. This diverse mix has provided valuable insights into the needs of both residents and visitors.
- » Refer to Attachment 1 for the survey responses



Council and community walkabout



Library drop in session



Diamantina Gardens workshop



Council and community workshop

Community In-Person Consultation

- » Council and community workshop
 - Seven attendees, including:
 - Cr Cathy White, Mayor
 - Bruce Davidson, Interim Chief Executive Officer
 - Brenton Hall, Acting Director of Works
 - Camden Mitchell, Cadet Engineer
- » Diamantina Gardens and Winton 60 & Better Program workshop
 - Nine community attendees
- » Library drop-in session
 - Six attendees, including:
 - Cr Tina Elliott, Deputy Mayor
 - Cr Jacob Mutton

STAKEHOLDER ENGAGEMENT OUTCOME SUMMARY

The stakeholder engagement informed the:

- » Development of the vision
- » Confirmation of primary and secondary routes
- » Top community barriers and opportunities to walking

The top barriers identified by the community were:

- » Accessibility issues, including steep kerb ramps, trip and slip hazards
- » Paths that are too narrow
- » Missing connections or footpaths
- » Unrestrained dogs
- » Heat and lack of shade
- » Snakes

The top opportunities identified by the community were:

- » Additional footpaths and connections
 - Top priorities including:
 - New footpath northern side of Blomfield Street between Werna Street and Manuka Street, in front of Diamantina Gardens
 - New footpath on eastern side of Manuka Street between Dagworth Street and Vindex Street to connect the ShopRite and Spar
 - New footpath on southern side of Dagworth Street between Werna Street and Oondooroo Street, to complete the footpath connection about the state school
- » Wider paths and rectified kerb ramps to improved usability and accessibility
- » Complete and upgrade the town perimeter track, including improving the path surface, increasing the width and installation of shade and signage for tourism appeal
- » Lighting, in line with Council's lighting policy and Dark Sky Community requirements
- » General maintenance of all existing paths
- » The addition of shade, lighting, rest areas and water bubblers along paths
- » Formalised and safe footpath connection to caravan parks

The following graph shows the comments compiled from the survey and in-person consultation.

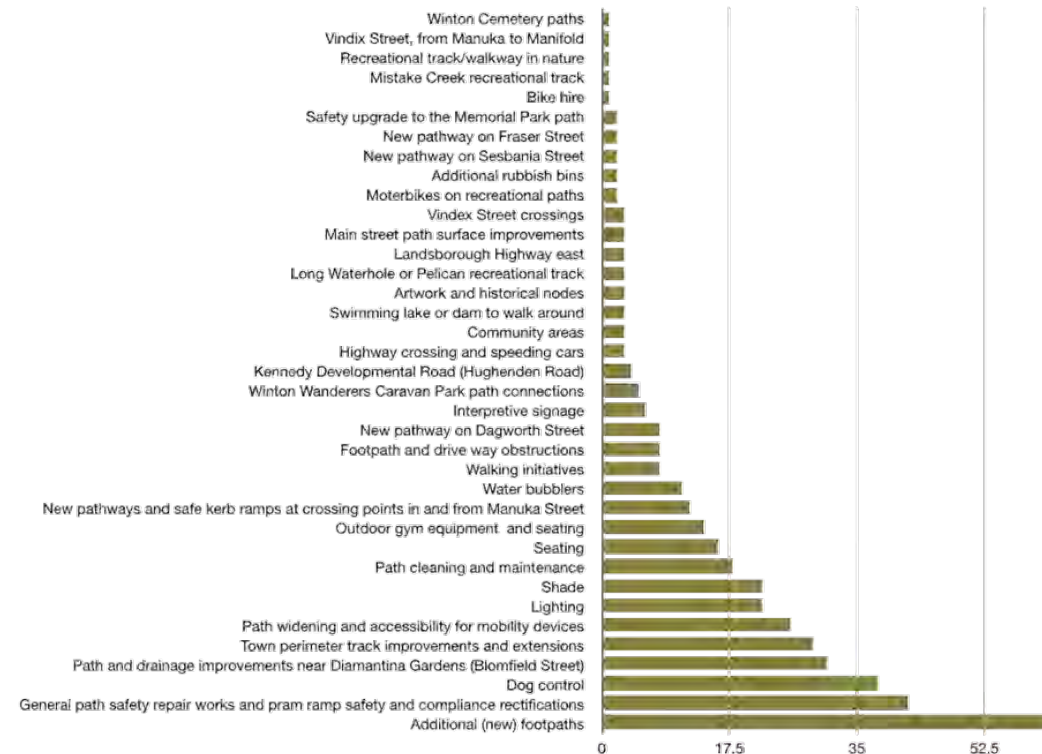


Figure 7: Count of comments from community consultation

Refer to location of new footpaths on the Implementation Map on page 38.

The table below summarises the comments based on the location and improvement type. The frequency of comments has been considered in the development of the routes and priority works.

Improvements	Community survey comment count	Internal Council stakeholder survey comment count	In person consultation comment count	Stakeholder and community feedback summary
Repairs and new paths				
Additional (new) footpaths	40	4	19	More accessible footpaths and bike paths are needed throughout town to ensure better connectivity.
General path safety repair works and pram ramp safety and compliance rectifications	25	3	14	Some footpaths require replacement and kerb ramps are too steep in certain areas and can accumulate gravel and dirt, which creates trip hazards. These issues have led to falls, bike accidents and deterred elderly residents from using the footpaths. High-priority rectifications include the non-compliant kerb ramp at the Dagworth Street and Manuka Street corner and the replacement of temporary checker plate kerb ramps on Elderslie Street.
Path cleaning and maintenance	12	3	3	Regular maintenance is needed to keep footpaths safe and accessible. A dedicated footpath cleaning vehicle could be considered, particularly for the main street. Recreational paths are often rough and overgrown with goat head burrs, making them difficult to use.
Path and drainage improvements near Diamantina Gardens (Blomfield Street)	12	9	10	A pathway is needed along Blomfield Street to connect Diamantina Gardens with the grocery shops and the main street. The pathway should ideally be 3 metres wide to accommodate mobility devices and provide ambulance access. Additionally, improvements are required for kerb ramp accessibility and drainage near the units to enhance safety and usability. Currently, the rear of Diamantina Gardens becomes wet and boggy, significantly impacting resident access and ambulance movement.
Path widening and accessibility for mobility devices	1	9	16	Many footpaths are too narrow, making navigation difficult, especially for mobility device users. Sharp right-hand turns further limit accessibility and create challenges for safe passage.
New pathways and safe kerb ramps at crossing points in and from Manuka Street	3		9	A new footpath on the eastern side of Manuka Street between Vindex Street and Dagworth Street has been identified as a priority. Steep kerb ramps at the Dagworth Street corner also require rectification. Additional new pathways are noted from Manuka Street along the east side of Manuka Street between the Roadhouse and Elderslie Street.
New pathway on Dagworth Street	3		5	Identified priority is for a pathway on the northern side of the Winton State School, along Dagworth Street between Werna Street and Oondooroo Street. Additionally, path along the full length of Dagworth Street would connect the eastern side of town.
Vindex Street crossings	2	1		Vindex Street supermarket nodes need pedestrian crossings or traffic slow down areas. More signage on Sesbania/Vindex Street corner as it is the site of many accidents. Corner of Vindex Street and Werner Street drain has been noted as a walking hazard.
Main street path surface improvements		1	2	The pavers on the main street have become raised in some areas and are jarring for those on scooters and mobility aids. Elderly have difficulty with the curved gutters at the front of the Waltzing Matilda Centre.

Improvements	Community survey comment count	Internal Council stakeholder survey comment count	In person consultation comment count	Stakeholder and community feedback summary
Repairs and new paths				
Safety upgrade to the Memorial Park path		2		The footpath outside the pool (Barry Wilson Memorial Park) can retain water and become slippery.
New pathway on Fraser Street	2			A noted need for a new path for whole length of Fraser Street.
New pathway on Sesbania Street	1		1	Footpath needed on Sesbania Street, particularly Vindix Street to Elderslie Street. Noted that the road trains using Sesbania Street to access cattle yards can be dangerous.
Winton Cemetery paths	1			The Winton Cemetery is an important tourism and historical landmark however there is no accessible pathways and is full of weeds.
Vindix Street, from Manuka to Manifold			1	A noted need for trees and a footpath along Vindix Street from Manuka to Manifold.
Recreational tracks				
Town perimeter track improvements and extensions	16	4	9	The town perimeter track is a key route for exercise and tourism but requires surface upgrades, particularly between Vindex and Manifold Streets and completion to form a safe, continuous circuit around Winton. A 3m-wide bitumen path with shared-use signage, improved crossings and better lighting would enhance accessibility for pedestrians, cyclists and prams. Safety concerns include uneven surfaces, broken concrete and sections forcing users onto highways with poor lighting and loose dogs. Additional shade, trees, seating and regular maintenance are needed. Potential to add side tracks off to viewing areas and historical Winton sites.
Winton Wanderers Caravan Park path connections	4		1	A walking, running or bike riding path to Winton Wanderers Caravan Park, with a connection to the main street of town and to the Old Pelican Water Hole.
Kennedy Developmental Road (Hughenden Road)	4			There is no clear connection or footpath to the truck museum and musical fence. One comment suggested a walking track out along the Hughenden Road for several kms.
Interpretive signage	4	1	1	Additional historical and interpretive signage, for example the completed signage at the entry to Arno's Park.
Artwork and historical nodes		1	2	Historic signage and sculptures along town perimeter track.
Landsborough Highway east	2		1	A safe walkway to the W I N T O N sign.
Long Waterhole or Pelican recreational track	2	1		A country walk to the Longwater Hole or Old Pelican Water Hole would be a great attraction.
Recreational track/walkway in nature		1		Dedicated walkways out of town in nature that are more permanent.
Mistake Creek recreational track		1		A walking and cycle track from Winton to Mistake Creek and around the outskirts of the town.

Improvements	Community survey comment count	Internal Council stakeholder survey comment count	In person consultation comment count	Stakeholder and community feedback summary
Additional infrastructure				
Seating	13		3	More seating in key locations, particular on longer walks.
Shade	12	4	6	More trees/shaded areas along footpaths.
Lighting	13		9	More lights on the town perimeter track would make it more accessible in the late afternoon times when the temperature is cooler. This could include solar activated lights, in ground lighting or bollards subject to Dark Sky requirements. Noted little lighting from Chirnside Street and Werna Streets to the corner of Cork Street and Werna Streets and outside the playground.
Outdoor gym equipment and seating	6	4	4	Exercise stations. Potential to seek low-cost options. One comment suggested a dedicated stretch of rubberised softfall.
Water bubblers	6	3	2	Installation of water bubblers with spout, water bottle filler and dog water bowl would be beneficial and encourage more walking, particularly in the warmer months.
Swimming lake or dam to walk around	2	1		A swimming lake with parkland surrounding.
Additional rubbish bins	1	1		More rubbish bins. Noted area for rubbish bins include Vindex Street and Werner Street.
Community areas	3			Mens Shed or community garden.
Tactile ground surface indicators			2	Noted need for tactile ground surface indicators, particular on the main street (Elderslie Street)
Regulatory, education and local laws				
Dog control	22		13	Dog control/local laws to enable safe walking. Comments have included: "While it's not as bad as it has been, my daughter has been bitten twice.", "I always walk with a dog stick, just in case"
Highway crossing and speeding cars	1		2	Because of speeding cars coming in from the highway, crossing can be potentially dangerous. Noted need for caution/slow down signs, particularly at the Landsborough Highway entry into town (Manifold Street) and Landsborough Highway at Sesbania Street.
Footpath and drive way obstructions	2		6	Hoses, rubbish and cars are parked on footpaths and can block driveways.
Motorbikes on recreational paths			2	Motorbikes noted on Manifold recreational path, potentially further eroding the path surface.
Programs and Initiatives				
Walking initiatives	5		3	Initiatives to promote and encourage walking, including walking groups, walking buddies, walking competitions. The Healthy Hardy Walk was a great initiative. Find ways to get people together to exercise and create a safe and welcoming environment for all levels to be active.
Bike hire	1			Bikes for hire for tourists.

Table 3: Summary of consultation comments

DESKTOP MAPPING AND ANALYSIS

Desktop mapping and analysis were conducted prior to the field analysis to inform primary and secondary routes and PWP.

PEOPLE MOVEMENT

People movement data is collected through precise, anonymised GPS signals sourced and aggregated from thousands of smartphone apps. Cleaned and validated daily, this data is of high resolution to point geometry (latitude and longitude) and accurate to seconds.

While the data helps us to understand how, when and where people are travelling to and from, there are data limitations that have been carefully considered, including:

- » Data biases towards smartphone users, as well as their use of certain apps which collect data
- » The data is capturing all movement, including vehicle travel

Therefore we referenced this map with the survey results and confirmed with in-person stakeholder engagement.

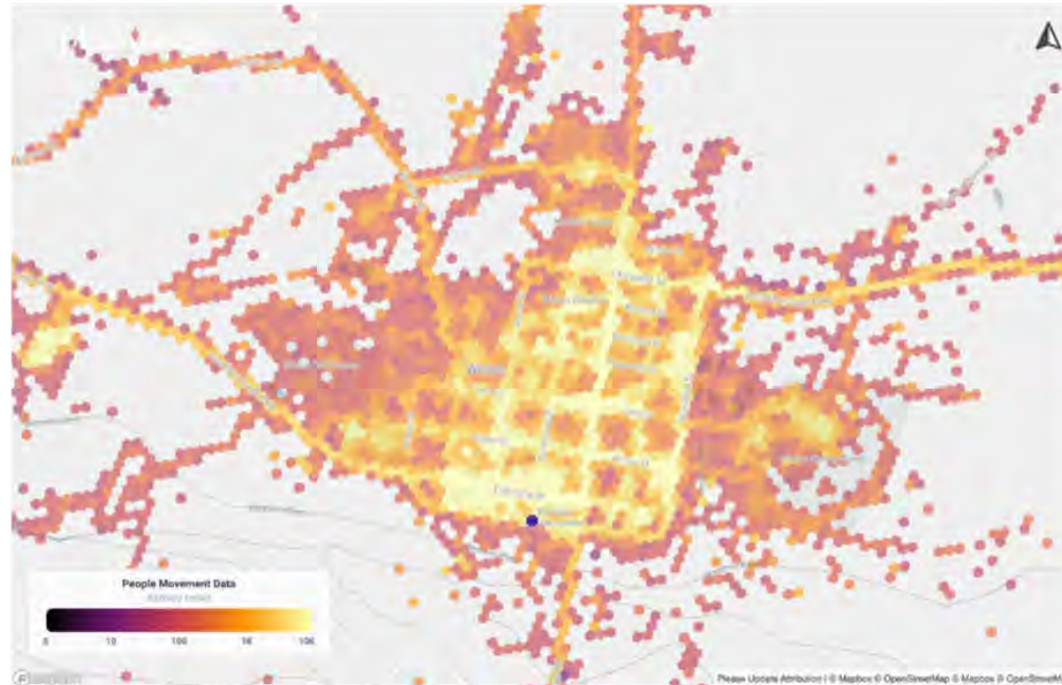
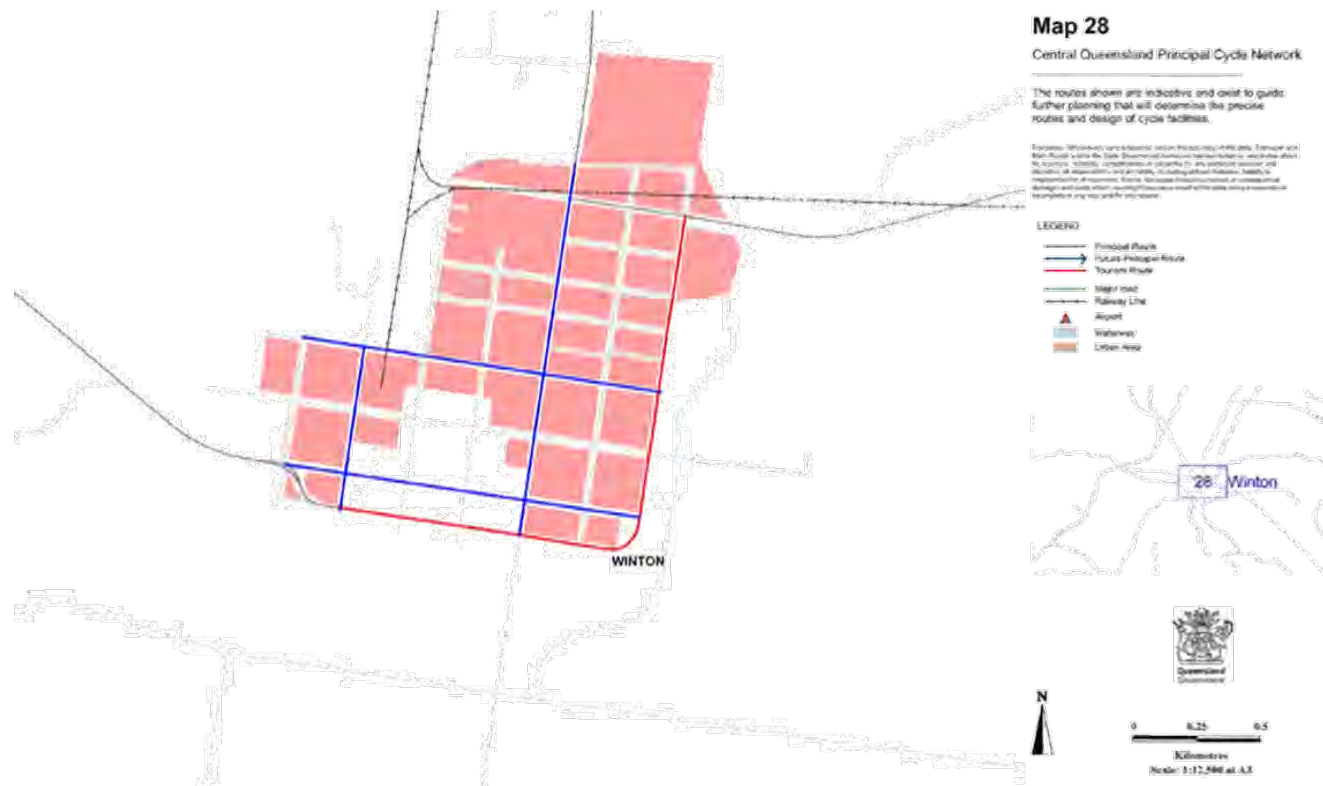


Figure 8: People movement in Winton (source: Veitch Lister Consulting, www.planwisely.io/)

CYCLE NETWORK PLAN MAP

The Winton Cycle Network Plan map was reviewed and incorporated into the WNP. The tourism and future principle routes identified in the Winton Cycle Network Plan align with the Walking Network Plan's primary and secondary routes.



STATE-CONTROLLED ROADS

The Landsborough Highway is a state-controlled national road network in Queensland, stretching from Morven to Cloncurry in the north. It serves as a crucial transportation and commerce artery, connecting various rural and remote communities. The highway passes south of the main township area of Winton, running in an east-west direction. The Kennedy Developmental Road is a state-controlled regional road that runs from Hughenden to Winton and Winton to Boulia, playing a significant role as an inter-regional route for western and northern Queensland. It connects the western communities of Boulia, Winton and Hughenden to The Lynd and Mount Garnett in the north. This route is essential for cattle transport through the North West Region and for tourism access.

HEAVY VEHICLE ROUTES

In Winton, heavy vehicles play a crucial role in the region's transportation and commerce, with the Landsborough Highway and the Kennedy Developmental Road serving as vital arterials for these operations. Road trains, wide loads and other heavy vehicles frequently pass Winton, emphasising the town's importance as a logistics hub in Queensland's Outback. The heavy vehicle routes are mapped to the right.



Figure 10: State controlled roads (source: Queensland Globe, <https://qldglobe.information.qld.gov.au/>)

State controlled road
1km mark



State controlled road



Figure 11: B23 route (8-Double 23m network)



Figure 12: B25/26 route (8-Double 25m/26m network)



Figure 13: RT1 route (Road Train Type 1 network)



Figure 14: RT2 route (Road Train Type 2 network)



Figure 15: ITMT route (1-Tonne Mass Transfer network)



Figure 16: HML route (Higher Mass Limits network)

TOURISM MAP

Winton is a town steeped in history, known as the birthplace of both Waltzing Matilda and Qantas. Banjo Paterson penned the famous song here in 1895, with its first public performance at the North Gregory Hotel. Qantas, Australia's iconic airline, was founded in Winton in 1920. The town is also renowned for its ancient past, being a significant site for dinosaur discoveries, including the massive Sauropod, Elliot and Banjo, the largest known carnivorous dinosaur in Australia. The Australian Age of Dinosaurs is located 24 km south-east of Winton and houses the world's largest collection of Australia's dinosaur fossils. Future plans include constructing Australia's premier natural history museum, further enhancing its appeal. The site already attracts visitors from across the country and aims to expand its reach to international tourists. Inspections of tourism maps have informed the development of the walking network plan. It will be important to continue to ensure that tourists have access to updated, well-marked, mapped walking routes.



Figure 17: Winton Tourist Map (Source: <https://www.experiencewinton.com.au/downloads/file/11/experiencewinton2014>)

SURVEY FEEDBACK

The survey collected the respondents' primary destinations and walking routes. The top identified walking destinations in the survey were:

- » Elderslie Street Shops (Pool and Waltzing Matilda Centre to Tattersalls Hotel (43-76) including North Gregory Hotel, Australian Hotel and Coffee Cube @ Winton News)
- » Eric Lenton Memorial Recreational Grounds (Winton Skatepark and Sportsground)
- » ShopRite Winton
- » Winton Wanderers Caravan Park
- » Winton Sunset (Way Out West) Sign
- » Winton Showgrounds and Racecourse
- » Hollow Log Park
- » The Lost Poet Coffee Bookstore
- » Long Waterhole
- » Tied for 10th- Arno's Wall/Park, Machinery (The Truck) Museum, Winton State School/Winton Primary To Year 12 School

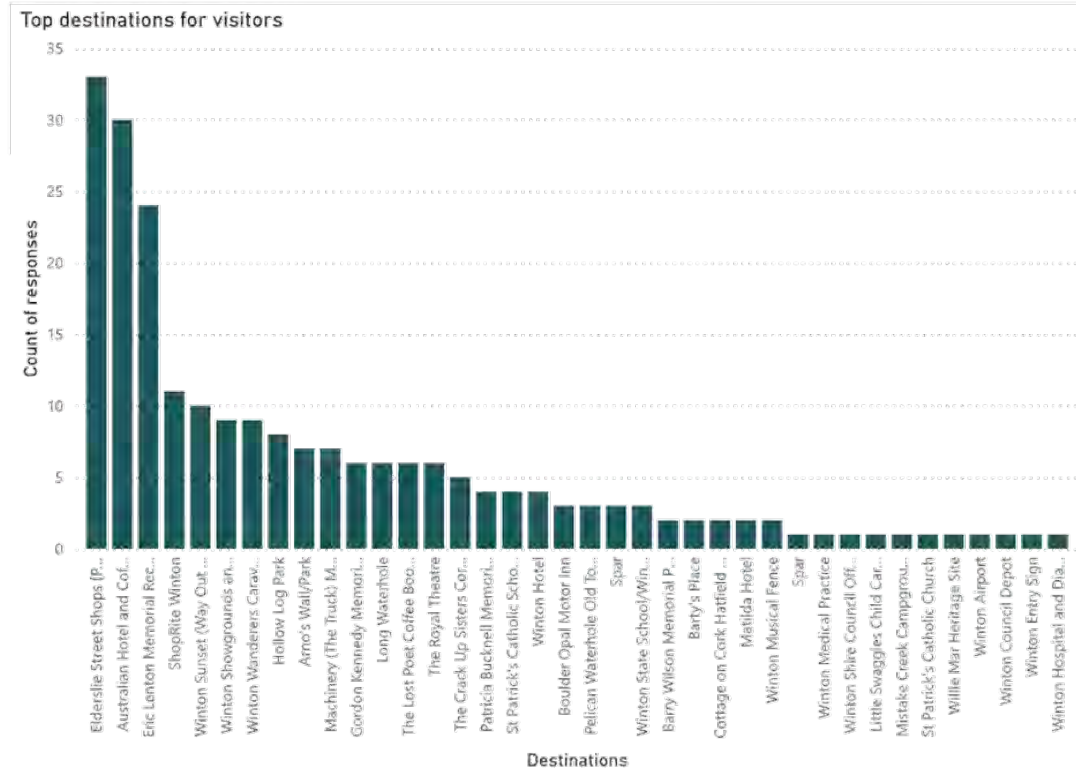


Figure 18: Survey results indicating top destinations for visitors

The following map, exported from the survey results, shows the starting and finishing locations for the respondents' top walking routes. The top destinations for the walking routes were:

- » Elderslie Street
- » Town perimeter track
- » Chirside Street
- » Winton State School
- » Oondooroo Street
- » Spar
- » St Patrick's Catholic School

The below destinations received two responses:

- » Winton Saleyards
- » Colston Road
- » Dagworth Street
- » Manuka Street
- » Nisbit Street
- » Winton Post Office
- » Vindex Street
- » Warnambool Court
- » Werna Street
- » Winton Dog Park
- » Winton Shire Council

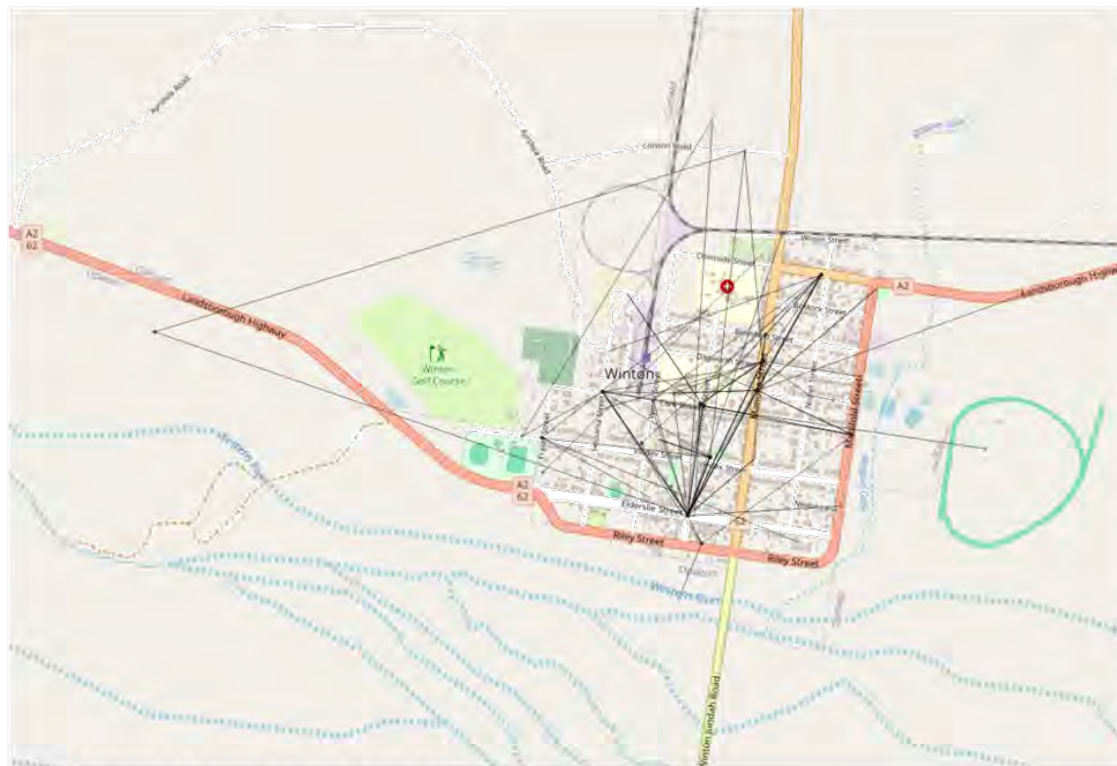


Figure 19: Survey respondents starting and finished locations from their top walking routes

DESTINATIONS AND CATCHMENT

PRIMARY AND SECONDARY DESTINATIONS

To determine the top destinations, the desktop mapping and stakeholder engagement feedback were consolidated. The map in Figure 20 on page 24 shows the primary and secondary destinations.

Primary destinations

- » Main Street / Elderslie Street Shops (Pool and Waltzing Matilda Centre to Tattersalls Hotel (43-76) including North Gregory Hotel, Winton Library, Royal Theatre, Australian Hotel and Coffee Cube @ Winton News)
- » Winton State School
- » St Patrick's Catholic School
- » Winton Hospital
- » Eric Lenton Memorial Recreational Grounds (Winton Skatepark and Sportsground)
- » ShopRite Winton
- » Spar Winton
- » Winton Showgrounds and Racecourse

Secondary destinations

- » Diamantina Gardens
- » Winton Wanderers Caravan Park
- » Winton Sunset (Way Out West) Sign
- » Hollow Log Park
- » Gordon Kennedy Park and Winton Dog Park
- » The Lost Poet Coffee Bookstore
- » Barty's Place
- » Winton Cemetery
- » Winton Hotel
- » Boulder Opal Motor Inn
- » Arno's Wall/Park
- » Council Chambers
- » Machinery (The Truck) Museum and Musical Fence
- » Winton Roadhouse, Cabins and Caravan Park
- » Winton Bus Stop
- » Caravan Parking

WALKABLE CATCHMENT AREA MAP

With the majority of the residential area of Winton within a 1km radius of the centre of the township, the whole town is considered in the WNP.



FIELD ANALYSIS

A field analysis and walking audit with Council staff was carried out to inspect and inform the WNP and priority works. The table below summarises the findings and paths on the primary and secondary routes.

Street	Notes
Blomfield Street	Path: Between Oondooroo Street to Manuka Street only Access from Diamantina Gardens to Blomfield Street is steep
Cork Street	Path: Between Werna Street and Manuka Street only - New path west of Werna Street will need to be on the southern side due to the swale drain on the northern side - New path east of Manuka Street location to be determined. The preferred alignment is on the north side to connect with the existing path; however, residential gardens and sculptures currently limit this option. Consultation with residents will be needed to determine the most viable path
Chirside Street	Path: Between Werna Street and Manuka Street
Dagworth Street	Path: Between Oondooroo Street and Manuka Street only - New path will require cut outs of existing concrete islands to enable pedestrian crossing on the corners of Oondooroo Street - Steep kerb ramps have caused falls and accidents. High priority is the kerb ramp on the corner of Dagworth Street and Manuka Street as it leads to the grocery stores
Elderslie Street	Path: Between Fraser Street and Nisbet Street Slippery footpath in front of the Winton Memorial Swimming Pool
Fraser Street	Path: Between Vindex Street and Elderslie Street The path currently stops at the entry into the Eric Lenton Recreation Grounds. Within the master plan, it is planned for the path to continue through the site

Blomfield Street



Dagworth Street



Fraser Street



Cork Street



Elderslie Street



Street	Notes
Kennedy Development Road	Path: On eastern side over rail crossing • Access to Musical Fence, Qantas Cairn and The Truck / Machinery Museum is across a railway and large truck bitumened area
Manuka Street	Path: On western side from Wilson Street to Elderslie Street • Opportunity to connect the grocery stores on Manuka with a path on the eastern side
Oondooroo Street	Path: Between Elderslie Street and Blomfield Street
Sesbania Street	Path: Nil • Proposed path south of Elderslie Street, on eastern side, next to verge to avoid drain
Town perimeter track	Path: Bitumen path from Manuka Street around to Chirnside Street • Some areas of the bitumen and path require ratification work
Vindex Street	Path: Between Fraser Street and Manuka Street only • Sharp 90 degree turns on paths are inaccessible for mobility devices • Recreational path from Fraser Street to the Winton Way Out West Sunset Sign is recommended on the north side due to the obstructions on the south side
Werna Street	Path: Existing path on eastern side • New wider path has been built in front of the new housing development section on the north side of Werna Street

Table 4: Field analysis summary

Kennedy Development Road



Manuka Street



Oondooroo Street



Sesbania Street



Town perimeter track



Vindex Street



KERB RAMP EXAMPLES

Rectifying steep and unsafe kerb ramps has been identified as a priority. The following images provide examples of existing kerb ramps, highlighting key issues raised by the community. Concerns include excessively steep gradients and the accumulation of dirt and gravel, creating hazards for those with limited mobility. Several elderly residents have experienced falls due to these conditions, reinforcing the need for urgent improvements.



Image 5: Kerb ramp on the corner of Dagworth Street and Manuka Street



Image 6: Kerb ramp on the corner of Oondooroo Street and Vindex Street



Image 7: Kerb ramp on the corner of Vindex Street and Fraser Street



Image 8: Kerb ramp on the corner of Elderslie Street and Manuka Street



Image 9: Kerb ramp on the corner of Elderslie Street and Oondooroo Street

PRIMARY AND SECONDARY ROUTES

Primary routes are those that generate regular and high levels of travel demand on a daily basis, such as to residential, retail, educational and commercial destinations as well as recreational routes with high usage.

Secondary routes will typically carry fewer pedestrians and mainly function to connect users to the primary network.



Figure 21: Winton Walking Network Plan

DESIRED LEVEL OF SERVICE

This project has established a desired level of service for both primary and secondary routes within the Winton Shire Council region. The agreed standard of provision for the pedestrian environment is illustrated in the table to the right. It is based on the Queensland Treasury Planning Group design principles for walkability, as follows.

Key design principles to guide walkability improvements in existing neighbourhoods include:

Functionality

- » Well-maintained, intact footpaths free from trip hazards
- » Footpaths installed on at least one side of every street, ideally a minimum of 1.8 metres in width
- » Directional and distance signage provided where appropriate and possible
- » Footpaths with kerb ramps at all crossing points to accommodate prams, wheelchairs, etc.

Comfort

- » Frequent trees planted at least every 15 metres, where possible, to provide shade cover along footpaths accounting for the Queensland climate
- » Seating that provides opportunities to rest between destinations
- » Footpaths that are highly visible and afford passive surveillance from motorists, residents and other users of the neighbourhood.

Safety

- » Safe street crossings, with good visibility and sightlines, are provided where pedestrian safety is at risk
- » Adequate lighting is provided for footpaths that are likely to be used at night
- » Separation of pedestrians from traffic, wherever possible
- » Maintenance of vegetation in proximity to paths and desire lines to allow for clear site lines. Vegetation managed and trimmed between knee and head height in accordance with Crime Prevention through Environmental Design (CPTED) principles

HIERARCHY

While a hierarchical-based approach forms the foundation of the following table, flexibility in the levels of service may be necessary to suit existing on-ground conditions and constraints. These identified standards play a pivotal role in estimating costs within the PWP.

Hierarchy classification	Footpath description	Additional infrastructure
Primary	2.0m wide–3.0m wide Finishes to match existing adjacent paths if compliant with the DDA and relevant slip-resistant coefficients. Broom finished plain concrete is the preferred finish.	DDA-compliant kerb ramps.
	2.0m wide–3.0m wide Broom finished plain concrete is the preferred finish for paths inside of town (within the town perimeter track).	Within town: DDA-compliant kerb ramps.
Secondary	2.0m wide–3.0m wide On the town perimeter track, outside the town perimeter or within flood zones, asphalt pavement is the preferable minimum standard.	On recreational paths: Shade trees shall be planted one every 20m where existing shade does not exist along a recreational pathway. The addition of seating (consider seating products with integrated shade shelters) and water bubblers shall be considered in high-use areas or as per demand.
	Natural topographical features and the nature and use of some outdoor areas will limit the capacity to provide DDA-compliant access along some recreational pathways. However, the DDA requires every effort be made to provide to provide access short of unjustifiable hardship.	Lighting to be in line with the Council Lighting Policy and Dark Sky Community requirements. Lighting shall be installed where safety is a concern.

Table 3: Footpath Hierarchies

Note:

- » All primary and secondary paths (and preferably recreational paths) shall be DDA compliant with compliant slip-resistant coefficients.
- » Feature area finishes (e.g. Elderslie Street) shall reference adjacent existing finishes

LIGHTING

Lighting for footpaths is essential for improving safety and usability, particularly during the early morning and evening hours when most locals prefer to walk due to the heat. Ensuring adequate illumination not only aids in preventing accidents but also enhances the overall walking experience. Lights will help make walking easier, safer and more comfortable, helping to achieve the WNP vision. Lighting shall be installed in line with the Council Lighting Policy and Dark Sky Community requirements, low level lighting (e.g. bollard lighting) or pole lighting with shrouds should be considered. Lighting spacing to be as per manufacturer guidelines and lighting engineer design.

FOOTPATH WIDTHS AND ALIGNMENT

Most existing footpaths in Winton are 1.2 metres wide. However, the preferred minimum width is 2 metres, and desired widths are 2-3 metres. Flexibility is essential to accommodate on-ground conditions and constraints. Each new footpath project should be assessed individually to determine the most suitable width, considering environmental and spatial limitations.

The absolute minimum width for any narrowed section of a footpath is 1.2 metres. Existing footpaths that fall below the recommended width should be assessed—either widened if they are in high-use areas or replaced at the preferred width when they reach the end of their lifecycle—to improve safety and accessibility.

Footpaths should follow gentle, meandering curves rather than acute or 90-degree angles to enhance ease of use, particularly for mobility devices.

KERB RAMPS

An audit of the existing kerb ramps and rectifications/modifications should be undertaken as a priority for the safety of all users as follows:

- » Kerb ramps shall be modified or replaced to ensure correct gradients are achieved in line with appropriate engineering and DDA guidelines
- » Kerb ramps shall be modified or replaced to ensure correct widths and wings and constructed in line with appropriate engineering and DDA guidelines
- » Kerb ramps shall be modified or replaced to ensure drainage and overland flow does not deposit silt and gravel on invert or edges of ramp (e.g. construct with drainage culvert underneath or incorporate an upstand kerb to the edge of the ramp to create a barrier to prevent silt and debris from being deposited onto the ramp)
- » Hazard tactile ground surface indicators shall be installed at road crossings in line with relevant Australian Standards, with works being prioritised in Elderslie Street



PRIORITY WORKS PROGRAM

The WNP has estimated 12km of new and widened footpaths, and assorted enhancements for walking facilities in Winton. While formulating the PWP, Council deemed it crucial to give considerable weight to factors specifically relevant to the Winton community. Council's primary emphasis is on prioritising projects that will encourage increased walking and active engagement among residents.

To establish priorities within the PWP, a comprehensive high-level ranking system was employed, guided by the criteria outlined below. This ensures that the selected projects align closely with the community's needs, fostering a more walkable and active environment in Winton.

RANKING PRIORITISATION

As per the Queensland Treasury Planning Group WIP document, the following ranking criteria are applied:

Essential	These improvements are critical to improving walkability within the study area Note: a pre-requisite for a walkable neighbourhood is the provision of footpaths
Important	These improvements are important to improving walkability within the study area, however, there may be an ability to consider alternatives to the recommendation
Non-essential but nice to have	These improvements will assist with improving walkability within the study area, however, the existing condition and use of the network in this area are not essential to the overall success of the project

Figure 22: PWP ranking

ESTIMATED COST RANGE

The estimated cost ranges are strategic figures to guide program development and give a cost overview. These should be refined in later project phases.

\$	< \$50,000
\$	\$50,000 - \$200,000
\$	\$200,000 - \$500,000



PRIORITY WORKS PROGRAM TABLE (DRAFT ONLY)

The PWP aims to systematically identify and prioritise improvements in walking infrastructure on primary and secondary routes. This program ensures that the most critical areas receive attention first, enhancing safety, accessibility and comfort for pedestrians. By focusing on key routes, the initiative supports the development of a well-connected walking network that meets the needs of the community. The program's strategic approach allows for efficient allocation of resources, addressing the most pressing issues and facilitating continuous improvements in Winton's walking infrastructure. Additionally, the PWP will be regularly updated to align with future infrastructure projects, allowing new projects to be adjusted and connected seamlessly with ongoing and planned developments. This adaptive approach ensures that the walking network remains cohesive and comprehensive as Winton evolves.

Project	Location	Recommendations	Rank	Timing	Responsibility	Designation	Cost band
Diamantina Gardens paths and Blomfield Street new footpath	Rear of Diamantina Gardens units and Blomfield Street (northern side from Oondooroo to Werna Street)	Rectify drainage problems and widen paths for mobility and occasional emergency access from internal access road to rear of Diamantina Gardens units. Construct a new 3m wide concrete footpath along Blomfield Street to front of Diamantina Gardens units, rectify kerb ramps during footpath construction.	Essential	Procurement for construction in progress	Council	Primary	In progress
Existing formalised crossing and kerb ramp audit and rectification works	All kerb ramps within the township. Refer to the Field Analysis section of this report for examples.	The Council engineer shall carry out an audit of existing kerb ramps with recommendations for rectification works to ensure compliance with the Australian standards for kerb ramps in the AS 1428.1:2021, focusing on design for access and mobility. Construction works to rectify ramps shall be undertaken as a priority. Design initiatives such as inclusion of drainage culverts and upstand kerbs to prevent gravel being spilled onto ramps shall be incorporated into designs.	Essential	Immediate	Council	Primary and secondary	\$
All abilities / safety audit and rectification works	All primary and secondary paths identified in the WNP. Refer to the Field Analysis section of this report for examples.	The Council engineer shall undertake an audit of paths with recommendations for rectification works to ensure all abilities, aged and dementia principles and guidelines are included in the design works for the WNP network. Particular focus shall be on ensuring compliant gradients (in direction of travel and across paths), wheelchair and mobility scooter turning circles (rectify tight 90 degree turns on narrow paths) and low points that collect silt and become slippery. Also rectify trip hazards (e.g. pavers on Elderslie Street).	Essential	Immediate	Council	Primary and secondary	\$\$\$
Cork Street connection to the Showgrounds	Cork Street (northern side) from Manuka Street to the Showgrounds	Design and construct a 2m wide concrete footpath on the northern side of Cork Street between Manuka and Manifold Streets, construct an asphalt path between Manifold Street and the Showgrounds.	Essential	Procurement for construction in progress	Council	Secondary	In progress
Dagworth Street footpath extensions stage 1 (Primary School)	Dagworth Street (southern side) from Werna to Oondooroo Street	Design and construct a new DDA compliant 2m wide concrete footpath on the southern side of Dagworth Street from Werna Street to Oondooroo Street, including kerb ramps and crossings as necessary.	Essential	Short	Council	Primary	\$\$

Project	Location	Recommendations	Rank	Timing	Responsibility	Designation	Cost band
Landsborough Highway/Sesbania Street and Landsborough Highway/Manifold Street signage	Sesbania Street/ Landsborough Highway intersection approach and Landsborough Highway and Manifold Street intersection approach	Install regulatory cautionary signage to ensure vehicles reduce speed before entering the town. Council to arrange discussions with DTMR to coordinate exact locations on site. Consider coordination of a trailer mounted transportable speed camera to use between the two sites with DTMR.	Essential	Short	Council and DTMR	Secondary	\$
ShopRite and Spar connection	Manuka Street (eastern side) between Dagworth and Vindex Streets	Design and construct new DDA compliant 2m wide concrete footpath on the eastern side of Manuka Street between Dagworth and Vindex Streets, including kerb ramps and crossings as necessary.	Essential	Short	Council	Primary	\$\$-\$\$\$
Existing town perimeter track improvements stage 1 (recreational section)	Along the southern side of Riley Street (from Sesbania Street to Manuka Street) and along the eastern side of Manifold Street from Vindex Street to Gordon Kennedy Park	Audit and rectify trip and safety hazards and defects along existing paths. Widen asphalt paths to 3m as budgets permit. Construct new 3m asphalt path between Sesbania Street and Manuka Street on the south of Riley Street and widening from Vindex Street to Gordon Kennedy Park. Where possible, install additional shade trees every 20m where existing shade does not exist. Audit and install solar lighting where necessary in line with the Council Lighting Policy and Dark Sky Community requirements. Install drinking bubblers with dog bowl attachments every 2km minimum.	Important	Short	Council	Secondary	\$\$\$ (Over \$1M)
Existing town perimeter track improvements stage 2	Chirnside Street (southern side), Cork Street (southern side) between Werna and Fraser Streets, Fraser Street (eastern side) between Cork and Vindex Street, Sesbania Street (eastern side) between Elderslie and Riley Streets	Design and construct new DDA compliant 2m wide concrete footpaths in locations outlined to complete the town perimeter track. Include a kerb ramp to the Winton Cemetery.	Important	Medium	Council	Secondary	\$\$\$
Elderslie Street extension	From Nisbet Street to Landsborough Highway (southern side)	Design and construct new DDA compliant 2m wide concrete footpath from Nisbet Street to Landsborough Highway.	Important	Medium	Council	Secondary	\$\$
Dagworth Street footpath extensions stage 2	Dagworth Street (southern side from Manuka to Manifold Streets)	Design and construct new DDA compliant 2m wide concrete footpath on the southern side of Dagworth Street from Manuka to Manifold Streets.	Important	Medium	Council	Secondary	\$\$
Vindex Street new secondary path	Vindex Street (northern side) from Oondooroo to Manifold Street	Design and construct new DDA compliant 2m wide concrete footpath on the northern side of Vindex Street from Oondooroo to Manifold Street.	Important	Medium	Council	Secondary	\$\$\$

Project	Location	Recommendations	Rank	Timing	Responsibility	Designation	Cost band
Werna Street new path	Werna Street (eastern side) from Riley Street to Elderslie Street	Design and construct new DDA compliant 2m wide concrete footpath on the eastern side of Werna Street from Riley Street to Elderslie Street	Important	Medium	Council	Secondary	\$
Vindex Street new recreational path	Vindex Street (northern side) from Fraser Street to the "Winton Way Out West" sign	Design and construction of new 2m wide asphalt path on the northern side of Vindex street from Fraser Street to the "Winton Way Out West" sign.	Non-essential	Medium	Council	Secondary	\$\$
Existing footpath widening and/or replacements	Throughout the township	Existing primary or secondary footpaths that fall below the recommended 2m width should be assessed and either widened if they are in high-use areas or replaced at the preferred width when they reach the end of their lifecycle—to improve safety and accessibility. Most existing footpaths in Winton are 1.2 metres wide. Flexibility is essential to accommodate on-ground conditions and constraints. Each new footpath project should be assessed individually to determine the most suitable width, considering environmental and spatial limitations. The absolute minimum width for any narrowed section of a footpath is 1.2 metres.	Non-essential	Long	Council	Primary and secondary	\$\$\$
Street Furniture and Gym Equipment	In high-use areas or as required	Supply and install seating and bins in high-use areas or as required. Prioritise installation along the town perimeter track at minimum 2km intervals, preferably in locations with existing shade. Where possible, select seating options with integrated shade shelters. Consider installing gym equipment in shaded areas along the town perimeter track, opting for cost-effective, stationary equipment rather than moving equipment to minimise capital costs and ongoing maintenance. Avoid installing furniture and gym equipment in low-lying areas prone to water retention or flooding.	Non-essential	Long	Council	Secondary	\$\$
Wilson Street to the Musical Fence Investigation	Wilson Street to the Musical Fence	Investigation and possible design and construction of rail crossing area for pedestrians and formalised footpaths, zebra crossing and signage from Wilson Street to the Musical Fence (safety and budget dependant).	Non-essential	Long	Council	Secondary	\$\$
Path cleaning and maintenance	All existing paths	Consideration of the purchase of a multifunctional outdoor cleaning machine to clean and maintain existing paths.	Non-essential	Long	Council	-	\$

Table 6: Winton WNP Priority Works Program

FURTHER RECOMMENDATIONS

In addition to infrastructure improvements that enhance walkability, the following recommendations aim to further encourage walking, active community engagement and an enhanced visitor experience.

Regulatory and Local Laws

- » Speed Management – Consider coordinating a trailer-mounted transportable speed camera with DTMR to address speeding concerns at the Sesbania Street and Landsborough Highway intersection approach and Landsborough Highway and Manifold Street intersection approach.
- » Motorbikes on Recreational Paths – Explore local law enforcement measures and public education campaigns to manage motorbike use on recreational paths. Consider installing clear signage to reinforce regulations.
- » Responsible Pet Ownership – Aggressive dog behaviour has been identified as a barrier to walking. Strengthen responsible pet ownership through an Animal Management Strategy, which includes:
 - Proactive services and initiatives encouraging responsible pet ownership
 - Public awareness and education campaigns
 - Development of pet-friendly facilities while maintaining public safety
- » Tourist Caravan Parking and Footpath Obstructions – To prevent crossovers, driveways and footpaths from being blocked by parked caravans and vehicles:
 - Install additional signage in problematic areas, particularly Elderslie Street, directing caravans to the designated Riley Street parking area
 - Provide a map highlighting the parking area's proximity to major tourist attractions
 - Review local laws to introduce parking inspections, public education initiatives and potential fines for footpath obstructions
 - Add the Riley Street parking area to Google Maps to promote its use among tourists

Community and Council Partnership Initiatives

- » Pathway and Route Maintenance – Ensure primary and secondary routes are clear of obstructions, including overgrown grass, weeds, silt and gravel buildup
 - Consider a community and Council initiative where residents and Council collaborate on maintaining road reserves
 - Outline Council expectations for property upkeep and explore ideas such as a "Tidy Yards" contest to encourage participation
- » Walking Group Initiatives – Many community members have expressed interest in structured walking groups
 - Reinstate or replicate similar successful programs such as the Healthy Hearty Walk
 - Introduce a buddy system to encourage participation and motivation
 - Use Facebook (the preferred local platform) and community noticeboards for advertising and communication

Signage and Promotion of Winton's Assets

- » Tourist Walks and Signage – Continue to promote recreational walks and key tourist destinations through updated signage and maps
- » Historical Storytelling – Expand Winton's historical narrative along recreational paths and parks with signage that aligns with the existing historical style such as at the Winton Club and Arno's Wall

Further Planning and Beautification

- » Town Beautification and Tourism Enhancement
 - Develop a Town Tourism Plan focused on drawing visitors into the main street through:
 - Sculptures and signage that create a thematic trail
 - Street tree infills to enhance greenery and shade
 - Public art installations on street corners to share Winton's history and identity
- » Infrastructure and Signage Strategy – Establish a comprehensive Infrastructure Manual, including a Signage Strategy, to ensure consistency across the township. Key benefits include:
 - Stronger Identity and Branding – Reinforces Winton's unique character and enhances tourism appeal
 - Improved Infrastructure Consistency – Creates a cohesive streetscape with uniform signage and street furniture
 - Cost Savings and Efficiency – Facilitates preferred supplier arrangements, reducing procurement costs
 - Simplified Asset Maintenance – A standardised colour palette allows for easier replacements and repairs

This structured approach will enhance Winton's visual appeal, strengthen tourism opportunities and streamline Council operations.

Funding opportunities

To support the design and construction of future infrastructure outlined in this plan, it is recommended that relevant funding programs be actively monitored and pursued as they become available. Key opportunities may include Department of Transport and Main Roads (DTMR) schemes such as the School Transport Infrastructure Program, as well as broader investment initiatives like the Regional Precincts and Partnerships Program (rPPP). State Government funding streams under the Department of State Development, Infrastructure, Local Government and Planning, such as the Resources Community Infrastructure Fund, may also provide viable support for project implementation.





REFERENCE LIST

- 1 Queensland Department of Transport and Main Roads. (n.d.). *Walking network planning guidance*. Queensland Government. <https://www.tmr.qld.gov.au/Travel-and-transport/Pedestrians-and-walking/Guidance-and-Resources/Walking-Network-Planning-Guidance>
- 2 Australian Bureau of Statistics. (2021). *QuickStats: Winton (SAL33099)*. ABS. <https://abs.gov.au/census/find-census-data/quickstats/2021/SAL33099>
- 3 Tourism and Events Queensland. (2024). *Outback regional snapshot – December 2023*. Queensland Government. <https://teq.queensland.com/content/dam/teq/corporate/corporate-searchable-assets/industry/research/regional-snapshots/202412-year-ending-dec-2024/Outback%20Regional%20Snapshot%20-%20Dec%202023.pdf>
- 4 Remote Area Planning and Development Board. (2021). *Central Western Queensland tourism data collection and analysis 2021*. RAPAD. <https://rapad.com.au/wp-content/uploads/2022/01/CWQ-Tourism-Data-Collection-and-Analysis-2021-210621-compress.pdf>
- 5 Commonwealth Scientific and Industrial Research Organisation (CSIRO). (n.d.). *Climate analogues explorer*. Climate Change in Australia. <https://www.climatechangeaustralia.gov.au/en/projections-tools/climate-analogues/analogues-explorer/>

ACKNOWLEDGEMENTS

The contributions and cooperation from Winton Shire Council are gratefully acknowledged.

Thanks are also extended to all stakeholders who were engaged and contributed valuable perspectives during the development of the Walking Network Plan.

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13.6 OPERATIONAL REPORT 2025-2026**File Number:** 194335**Author:** Louise Knol, Chief Executive Officer**Authoriser:** Louise Knol, Chief Executive Officer**Attachments:** 1. WSC Operational Plan 2025-2026.pdf**Meeting Date:** 14 August 2025**Corporate and Operational Plan Consideration**

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
5 - Making It Happen	Governance	Chief Executive Officer	Operational Planning

Budget Reference: NA**SUMMARY**

The adoption of an Operational Plan is a requirement under Local Government legislation. The attached Operational Plan outlines the delivery plan for the 2025-2026 financial year which will continue to progress the implementation of the Winton Shire Council Corporate Plan 2022-2027.

RECOMMENDATION

1. THAT Council receive the report.
2. THAT Council adopt the 2025-2026 Operational Plan as tabled with this report.

REPORT

The Operational Plan for 2025-2026 has been developed in consultation with Winton Shire Council Councillors, Senior Leadership Team and internal stakeholders

This Operational Plan will be reported on a quarterly basis (and will include milestone outcomes) as required by the *Local Government Act 2009* and the *Local Government Regulation 2012*.

The *Local Government Act 2009* requires (under Part 3, section 104, (5)) that:

- (5) *The system of financial management established by a local government must include—*
- (a) *the following financial planning documents prepared for the local government—*
- (i) *a corporate plan that incorporates community engagement;*
 - (ii) *a long-term asset management plan;*
 - (iii) *a long-term financial forecast;*
 - (iv) *an annual budget including revenue statement;*
 - (v) *an annual operational plan;*

The *Local Government Regulation 2012* under Division 4, sections 174 and 175 requires:

s174 Preparation and adoption of annual operational plan

- (1) A local government must prepare and adopt an annual operational plan for each financial year.*
- (2) The local government may, but need not, adopt the annual operation plan for a financial year at the same time the local government adopts its budget for the financial year.*
- (3) The chief executive officer must present a written assessment of the local government's progress towards implementing the annual operational plan at meetings of the local government held at regular intervals of not more than 3 months.*
- (4) A local government may, by resolution, amend its annual operational plan at any time before the end of the financial year.*
- (5) A local government must discharge its responsibilities in a way that is consistent with its annual operational plan.*

175 Annual operational plan contents

- (1) The annual operational plan for a local government must—*
 - (a) be consistent with its annual budget; and*
 - (b) state how the local government will—*
 - (i) progress the implementation of the 5-year corporate plan during the period of the annual operational plan; and*
 - (ii) manage operational risks; and*
 - (c) include an annual performance plan for each commercial business unit of the local government.*

RISK MANAGEMENT

The Operational Plan for the 2025-2026 financial year as presented, complies with the requirements as set out in s104(5) of the *Local Government Act 2009* and Divisions 1 and 2 of the *Local Government Regulation 2012*. The risk has been assessed as Minor 2 (Consequence) and Unlikely 2 (Likelihood) giving an overall assessment of Low L – 7.

Operational Plan 2025-2026



Winton
Shire Council

OUR VISION

OUR VALUES

For the future

"To grow our community by embracing new opportunities that attract and retain people, sharing our unique lifestyle and rich heritage."

Our Mission

"Through meaningful engagement, we implement strategies that meet community needs, enrich lifestyles, and preserve our heritage."



Accountability

Effectiveness

Efficiency

Sustainability

Meaningful Community Engagement

Good Governance

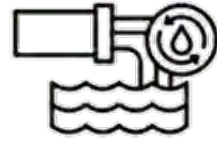
Ethical & Legal Behaviour



MAJOR PROJECTS



Stage 2
Industrial Estate
\$2 million



Water
Infrastructure
Upgrade
\$550,000



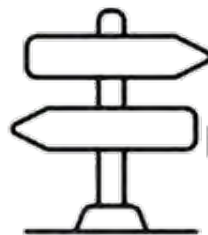
Plant
Replacement
Program
\$1.36 million



Diamantina Gardens
Upgrade
\$160,000



Multipurpose shed for
Community Groups
\$750,000



Tourism
Signage
Enhancements
\$60,000



Rural Services
\$682,957



Total Capital Works
Budget
\$25.83 million



ICT Systems
and
infrastructure
\$230,000



Capital Grant and
Other Income
\$21.88 million



Total Operational
Grant Funding
\$12.2 million



Rural Roads &
Towns Streets
\$1.27 million

Governance Framework Summary Overview

- Legislation provides the legal framework
- Corporate Plan defines medium-term strategic direction
- Financial Planning covers budgeting and long-term forecasts
- Operational Planning ensures the delivery of strategic goals with risk oversight
- Asset Management ensures infrastructure sustainability
- Performance & Risk Management embedded in ongoing monitoring and audit
- Annual Reporting delivers transparency and accountability to the community

Governance Component	Description & Legal Basis
Key Legislation	The <i>Local Government Act 2009</i> establishes the constitution, powers, roles, and structure of local government in Queensland; supported by the <i>Local Government Regulation 2012</i>
Corporate Plan (5-year)	A strategic document guiding council direction over five years, providing high-level goals and strategies (implied within Operational Plan structure).
Annual Budget (Financial Plan)	Prepared on an accrual basis; must include financial statements (income, expenditure, cash flow, equity) and long-term financial forecasts (at least 10 years).
Long-Term Financial Forecast	Covers at least 10 years of projected income, expenditure, asset/liability changes; reviewed annually and considered before new borrowings
Annual Operational Plan	Must be prepared and adopted each financial year; consistent with the annual budget; sets out how to implement the 5-year corporate plan and manage operational risks; includes performance plans for commercial units
Risk Management Plan (Internal Audit)	Internal audit plan must evaluate operational risks, identify key risks, and outline control measures; subject to audit committee oversight
Asset Management Plan	Councils must maintain a long-term asset management plan (10 years) to ensure sustainable management of infrastructure, aligned with long-term financial planning
Performance Framework	Under the Financial and Performance Management Standard 2019, agencies develop strategic and operational plans supported by risk management and performance measurement
Annual Reporting & Accountability	Each year, councils must prepare an Annual Report that includes audited financial statements, sustainability statements (current and long-term), a community-financial report, resolution logs, audit and internal risk reporting, councillor expenses and other disclosures

Natural & Resource Management

Stream 1

Action	Success Measures	Lead Responsibility
More Town Beautification Projects		
Develop an action plan for landscaping, gardens and parks in public spaces including service levels.	Develop action plan including service levels Implement Action Plan	Director of Works
Implement Masterplan for Winton Cemetery	Develop action plan including priorities and phasing	Director of Works
Waste Reduction & Recycling		
Implement improved waste separation and recycling systems at the Landfill to enhance environmental sustainability and reduce landfill volumes.	10% reduction in general landfill waste volume by June 2026 Increase in community recycling participation.	Director of Works
Water Quality, Security & Efficiency		
Upgrade key water infrastructure to improve supply reliability and ensure compliance with Drinking Water Quality Management Plan.	Concept design for new water storage tanks completed and endorsed by Council by December 2025 Completion of Phase 1 water storage tank construction by June 2026. Detailed cost estimate for Phase 2 of the project finalised by June 2026 Annual review and update of the Drinking Water Quality Management Plan (DWQMP) completed and submitted to the regulator by required deadline, with 100% compliance on scheduled monitoring and reporting activities.	Director of Works
Better Biosecurity & Environmental Compliance & Regulation		
Review Biosecurity Management Plan	Biosecurity Management Plan reviewed, updated, and endorsed by Council by April 2026, incorporating current risk assessments and compliance with legislative requirements.	Director of Works
Review Stock Route Management Plan	Stock Route Management Plan reviewed using current condition and usage data, stakeholder consultation completed, and updated plan endorsed by Council by May 2026, aligned with Queensland stock route management guidelines.	Director of Works
Wild Dog Management Plan	Pest Management Plan reviewed and updated in consultation with stakeholders, with revised plan formally adopted by Council by April 2026.	Director of Works

The Built Environment

Stream 2

Action	Success Measures	Lead Responsibility
Transport, Roads & Mobility		
Walking Network Plan	Plan adopted by Council August 2025. Project planning and cost estimates prepared for the areas identified as essential. Funding sought for identified priority areas.	Director of Works
Meeting obligations with funded road infrastructure projects	100% of funded road infrastructure projects delivered in accordance with funding agreements, with all reporting milestones met and submitted on time by June 2026. Structured framework implemented for delivery of DFRA programs by Dec 2025 Comprehensive project planning for ROSI works implemented by Feb 2025 RMPC contract works scheduled and integrated into Works Dept forward works program by December 2025	Director of Works
Building Services		
Review Council Housing Asset Management Plan	Undertake inspection of all assets. Update Council asset management software.	Director of Works
Airport		
Undertake maintenance and compliance upgrades at Winton Airport to support operational safety and regulatory standards.	Completion of scheduled runway and lighting inspections and required maintenance works, achieving 100% compliance with CASA reporting and safety standards	Director of Works
Pool and Showgrounds		
Assess feasibility of year-round operations	Feasibility assessment for year-round operations completed and presented to Council with recommendations by Feb 26.	Director of Works

Securing Our Future

Stream 3

Action	Success Measures	Lead Responsibility
Engineering Services		
Strengthen project management and delivery practices across capital programs.	Projects consistently tracked against delivery benchmarks, with high compliance to reporting obligations and demonstrable improvements in project delivery efficiency and accountability.	Director of Works
Deliver Stage 2 of Winton Industrial Estate	Construction to commence by Dec 2025 Achieve Works for Queensland milestone 2 by March 26 Power Infrastructure completed by April 2026	Director of Works
Develop 10 Year Plant Replacement Program	Undertake inspection of all plant assets and update Council asset management software by Feb 26	Director of Works
Commence development of Masterplan for refurbishment of Council's administration offices	Concepts design and cost estimate completed by Apr 26	Director of Works
Business & Tourism		
Implement Economic Development Strategy	Council adopt EDS August 2025 Develop Action Plan October 2025 Implement Action Plan	Chief Executive Officer
Develop Waltzing Matilda Centre Business Plan	Plan developed and adopted by Council December 2025 Action Plan developed January 2025 Ongoing monitoring, reporting and evaluation	Chief Executive Officer
Winton Saleyards - review masterplan	Winton Saleyards Masterplan reviewed and updated by April 2026, with implementation of priority shade strategies commenced to improve livestock welfare and operational functionality.	Director of Works

Stream 3

Securing Our Future

Action	Success Measures	Lead Responsibility
Liveability		
Winton Disaster Recovery Plan	Council endorse September 2025 Develop Action Plan November 2025 Implement Action Plan	EMCOMS
LHAP	Review LHAP progress and ongoing implementation of actions	Chief Executive Officer
Land Use Assessment	Land Use Assessment completed and reported to Council by March 2026, providing clear recommendations to guide future planning and development decisions.	Director of Works
Dark Sky Community	Collaborate with AAOD for submission to International Dark Sky Community. August 2025 Planning Scheme Amendment for DSC - commence July 2025 Ongoing awareness-raising of DSC.	Chief Executive Officer
Winton Flood Mitigation Levy and Recreational Lake	Concept design and funding strategy for the Winton Flood Mitigation Levy and Recreational Lake progressed.	Director of Works
Review Masterplans for Showgrounds and Rec Grounds	Develop comprehensive project plans incorporating phased delivery schedules and detailed cost estimates.	Director of Works
Marketing & Promotion		
Investment Prospectus	Develop Prospectus August-October 2025 Adopt November 2025 Implement	Chief Executive Officer
Events Sponsorship Framework	Develop Policy & Council Adoption August 2025 Develop Guidelines & Council Adoption September 2025 Implementation with Major Events Monitoring & Evaluation	Chief Executive Officer

Stream 4

Thriving Together

Action	Success Measures	Lead Responsibility
Historical Sites		
Deliver RADF	RADF Program delivered Undertake community engagement to promote RADF	Executive Manager Community Services
Arts & Culture		
Develop MOU with Winton Historical Society for Quantilda Museum at WMC	Review MoU with consultation with WHS & Councillors Adoption of revised MoU	Chief Executive Officer
Review Arts and Culture Strategy	Review Arts and Culture Strategy	Executive Manager Community Services
Community Services		
Develop a Library Strategic Plan	Plan developed and adopted by Council Plan implemented	Executive Manager Community Services
Childcare – maintain standards to retain childcare accreditation in accordance with the National Quality Framework	Accreditation maintained Develop and implement Quality Improvement Plan	Executive Manager Community Services
Review Community Grants Program	Review Policy & Adopt by Council August 2025 Develop Guidelines and Adopt by Council August 2025 Implement and deliver program	Executive Manager Community Services
Delivery Family Service Support Program	Deliver Family Support Program within the HSQF and Families Investment Specification	Executive Manager Community Services
Neighbourhood Centre Operations	Community development, coordination and support within the HSQF	Executive Manager Community Services
Youth Sport & Recreation Strategy	Deliver Strategy with a focus on Youth Centre Operations	Executive Manager Community Services
Health Care		
Deliver 60s and Better Program	Deliver the 60s & Better Program within the Human Services Quality Framework and Older People Specification focusing on older people at risk or experiencing isolation	Executive Manager Community Services
Delivery of Aged Care	Delivery of Aged Care Services under the Community Home Support Package and Home Care Packages	Executive Manager Community Services
Delivery of NDIS	Delivery of Services under the NDIS	Executive Manager Community Services
Implementation of Ageing Well in Winton Strategy	Governance Group Established Development of Action Plan Implementation of Action Plan	Executive Manager Community Services

Stream 5

Making it Happen

Action	Success Measures	Lead Responsibility
Governance		
Policy Framework Implementation	Ongoing implementation and policy review	Executive Manager Corporate Services
Growing Our Own Training and Development Pathways	Training Matrix linked to PD with development plan for team members	Executive Manager Corporate Services
Review Asset Management Plan	Implement the use of specialised asset management software to enhance Council's asset planning, tracking, and reporting capabilities.	Director of Works
Enterprise Risk Management Framework	Review Framework	Chief Executive Officer
Review Corporate Plan	Review Corporate Plan	Chief Executive Officer
Review Advisory Committees Framework	Develop terms of reference for each Advisory Committee ToR adopted by Council and implemented	Chief Executive Officer
Develop Advocacy Plan	Plan Developed and Adopted by Council	Chief Executive Officer
Safety		
Develop Safety Management System	Meeting National Audit Standards Implemented Across Organisation	Chief Executive Officer / Director of Works
Implement digital platform for WH&S	Platform assessment suitability undertaken Platform implemented with training across the organisation	Chief Executive Officer / Director of Works
IT & Technology		
Increased digital literacy across organisation	Training undertaken Uptake of technology for operational use	Executive Manager Corporate Services
Implement IT Strategy	Budget allocation Strategy implemented	Executive Manager Corporate Services
Finance		
Meet Qld Audit Office Requirements	Legislative Obligations met and Audit matters addressed	Executive Manager Finance Manager
Grow Financial Literacy across the Organisation	Training undertaken Budget responsibility devolved to team members	Executive Manager Finance Manager
Review Procurement Framework	Procurement Policy Reviewed and adopted by Council Procurement Processes reviewed and implemented	Executive Manager Finance Manager



13.7 WINTON SHIRE COUNCIL SPONSORSHIP POLICY**File Number:** 194345**Author:** Louise Knol, Chief Executive Officer**Authoriser:** Louise Knol, Chief Executive Officer**Attachments:** 1. WSC-ECO-POL-001 Sponsorship Policy August 2025.pdf**Meeting Date:** 14 August 2025**Corporate and Operational Plan Consideration**

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
3 - Securing Our Future	Business & Tourism	Chief Executive Officer	Support and promotion for current and future local businesses. Tourism industry support and investment attraction.

Budget Reference: Operational Budget Allocation**SUMMARY**

Council is presented with a new Sponsorship Policy for consideration. Council's Community grants Policy (WSC-FIN-POL-004) Version 6 pertains to both community grants and sponsorship. The revised Community Grants Policy which is also before Council for consideration at the August 2025 Ordinary Meeting of Council no longer contains sponsorship with this now being a stand-alone approach with the introduction of the Sponsorship Policy and Guidelines.

The rationale for moving to discrete programs for community grants and sponsorship reflects the differing nature and outcomes of each program. The Sponsorship Program has a very high focus on economic outcomes whereas the Community Grants Program is very much focused on social outcomes.

RECOMMENDATION

That the report received.

That Council adopt the Winton Shire Council Sponsorship Policy as tabled with this report.

REPORT

Council is presented with a new Sponsorship Policy for consideration. Council's Community grants Policy (WSC-FIN-POL-004) Version 6 pertains to both community grants and sponsorship. The revised Community Grants Policy which is also before Council for consideration at the August 2025 Ordinary Meeting of Council no longer contains sponsorship with this now being a stand-alone approach with the introduction of the Sponsorship Policy and Guidelines.

The Community Grants Program is built on a philosophy of partnership, offering a range of grants to support individuals and groups in making lasting contributions to the community's wellbeing, economic growth, lifestyle, heritage preservation and environmental sustainability.

The Sponsorship Program is built on a philosophy of consultation, collaboration and partnership with applicants, ensuring that proposals will be assessed and aligned with Winton Shire Council's

strategic framework and objectives for the community with a priority on economic outcomes for the Winton Local Government Area.

The Sponsorship Program Guidelines will be presented to the September 2025 Ordinary Council Meeting for consideration.

RISK MANAGEMENT

This matter is considered Low 4 to Medium 7 and is reliant on developing strong relationships with applicants to Council's Sponsorship Program which also includes monitoring, reporting and events delivering legacy/sustainability outcomes in accordance with the Program Policy and Guidelines.

WSC-ECO-POL-001

WINTON SHIRE COUNCIL



Sponsorship Policy



Phone 07 4657 2666
Address PO Box 288, Winton, QLD.

WSC-ECO-POL-001

1

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WSC-ECO-POL-001

WINTON SHIRE COUNCIL

Purpose

This Policy underpins Council's Mission and Vision and provides the framework for delivery of Winton Shire Council's Sponsorship Program.

Our Mission: Through meaningful engagement, implement a range of strategies that cater to people from all walks of life, our community needs and aim to enrich our lifestyle and preserve our heritage.

Our Vision: To grow our community and explore exciting, new and innovative opportunities which will retain existing and attract new people with whom we can share our unique lifestyle and rich heritage.

The Sponsorship Program is built on a philosophy of consultation, collaboration and partnership with applicants, ensuring that proposals will be assessed and aligned with Winton Shire Council's strategic framework and objectives for the community.

Scope

This Policy applies to:

- Councillors
- Council Employees
- Applicants to Council's Sponsorship Program

Principles

The local government principles prescribed in the *Local Government Act 2009* apply to this Policy.

s4(2) *The local government principles are —*

- transparent and effective processes, and decision-making in the public interest; and*
- sustainable development and management of assets and infrastructure, and delivery of effective services; and*
- democratic representation, social inclusion and meaningful community engagement; and*
- good governance of, and by, local government; and*
- ethical and legal behaviour of councillors, local government employees and councillor advisors*



Phone 07 4657 2666
Address PO Box 288, Winton, QLD.

WSC-ECO-POL-001

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WSC-ECO-POL-001

WINTON SHIRE COUNCIL

Definitions

Term	What it means / refers to
Acquittal	Is the term used where there is a requirement, generally arising pursuant to a grant agreement, to conduct an audit, a review or agreed-upon procedures and can relate to a single-subject matter or multiple subject matters ¹ .
Applicant	Is the entity or individual making application to Council's Sponsorship Program.
Assessment Criteria	Are the main tests applied to a grant application to ensure that it meets the aims and objectives of the grant scheme. Assessment criteria are also used to compare and rank applications. ²
Assessment Process	Is the process by which applications are assessed, moderated and quality checked.
Auspice	Is an arrangement when a larger organisation assists a smaller organisation to fund a grant activity or event. The larger organisation is known as the auspice organisation. The community group or smaller organisation is known as the grant recipient. Auspice arrangements are required when an organisation is not registered under the <i>Corporations Act 2001</i> . ³
Chief Executive Officer (CEO)	The person appointed to the position of CEO under the Act and anyone acting in that position.
Community Organisation	Refers to the <i>Local Government Regulation 2012</i> meaning: (a) an entity that carries on activities for a public purpose or (b) another entity whose primary objective is not directed at making a profit.
Conflict of Interest	Occurs when an employee, Councillor or contractor's private interests interfere, or appear to interfere, with their duty to put the public interest first.
Council	Winton Shire Council
Council Employee	Any person employed directly by Council regardless of their employment status, undertaking duties on behalf of Council.
Agreement	Sets out the terms and conditions of the funding support provided by the Council to the Applicant including any performance information, roles and responsibilities of the parties, dispute resolution arrangements and the required outcomes.

¹ Guidance Statement GS022 Grant Acquittals and Multi-Scope Engagements. Australian Government AASB

² Best Practice Guide for the Administration of Grants. 4th Edition. December 2013. Department of Treasury & Finance Tasmania.

³ <https://www.vic.gov.au/multicultural-grants-auspice-arrangements>

Phone 07 4657 2666
Address PO Box 288, Winton, QLD.

WSC-ECO-POL-001

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WINTON SHIRE COUNCIL

Term	What it means / refers to
Grants	Is a generic term applied to funding or other incentives provided to individuals or bodies (including community groups, statutory bodies or commercial enterprises) that exhibit some, or all, of the following characteristics: • a transfer to a recipient which may be in return for compliance with certain terms and conditions • a transfer which may not directly give approximately equal value in return to the Government (that is, there is a non-exchange transaction or subsidisation), and • a transfer where the recipient may have been selected on merit against a set of program - specific criteria.⁵ A grant may be in the form of non-financial support such as a fee waiver or reduction.⁴ • Grants do not apply to this Policy.
In-kind	The provision of Council's services, equipment plant or facilities to assist with an event or project offering value to the other party either through benefits or budget relief.
Senior Executive Officer	The CEO, departmental Directors, Executive Managers and persons acting in such positions.
Sponsorship	Is the right to associate the sponsor's name, products or services with the sponsored organisation's service, product or activity, in return for negotiated and specific benefits. It involves a negotiated exchange and results in measurable value to each party in commercial, communication or philanthropic terms.

Policy statement

- i. Council will develop and implement Sponsorship Program Guidelines
- ii. Council will provide clear guidance and information using plain and inclusive language.
- iii. Council will seek to enter into multi-year agreements with Program applicants.
- iv. The quantum of funding provided to Program applicants will be commensurate with the Event Category (as per the Program Guidelines) and benefits to the community.
- v. Council will continuously review, monitor and evaluate the Program to ensure that the Program supports the achievement of Council's Strategic Goals.

⁴ Queensland Treasury Financial Accountability Handbook Volume 6 – Grant Management. September 2022

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WINTON SHIRE COUNCIL

Decision Making

Applications will be assessed by Council officers and the decision to award sponsorship will be made by a resolution of Council unless delegated.

Budget

The total assistance provided to community organisations must be within the annual budget limits approved by Council unless otherwise amended by Council.

Communication

This document will be published on the Winton Shire Council website and Council will undertake engagement with stakeholders to provide information about the Sponsorship Program.

Related Council documentation

- Code of Conduct
- WSC-GOV-POL-004 Fraud and Corruption Management Policy
- WSC-GOV-POL-003 Complaints Management Policy
- WSC-GOV-POL-002 Internal Audit Policy
- Sponsorship Program Guidelines and supporting documents

Legislation, recognised Authorities and other sources

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Statutory Bodies Financial Arrangements Act 1982*
- *Information Privacy Act 2009*

Review of Policy

This policy will be reviewed every two years, or as required by operational need, or when legislation or standards change and remains in force until amended or repealed by resolution of Council.

Record of amendments and adoptions

Date	Revision No	Reason for amendment	Date adopted by Council	Review Date
August 2025	V1.0	Adopted by Council	August 2025	August 2027

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13.8 COMMUNITY GRANTS POLICY AND GUIDELINES**File Number:** 194349**Author:** Shannon Van Bael, Executive Manager Community**Authoriser:** Louise Knol, Chief Executive Officer**Attachments:** 1. WSC-COM-POL-001 Community Grants Policy August 2025.pdf
2. Community Grants Guidelines.pdf**Meeting Date:** 14 August 2025**Corporate and Operational Plan Consideration**

Stream	Sub Stream	Organisational Responsibility	Strategy/Planning Area
4 - Thriving Together	Arts & Culture	Executive Manager Community Services	Review of policies and procedures supporting Community Grants

Budget Reference: 2000-2170-000**SUMMARY**

The WSC-FIN-POL-004 *Community Grants Policy* and Community Grants Guidelines addresses legislative requirements under the *Local Government Regulation 2012*. The policy outlines corporate guidelines for the equitable and transparent distribution of grants and subsidies to individuals and community organisations.

RECOMMENDATION

1. That the report be received
2. That the WSC-COM-POL-001 Community Grants Policy be adopted.
3. That the Community Grants Guidelines be adopted.

REPORT

Winton Shire Council remains committed to supporting community organisations, groups, and individuals in delivering projects, activities, and events that enhance community wellbeing. This support is provided through Council's Community Grants Program, which offers financial assistance in a transparent, equitable, and responsible manner.

Reviewed and adopted in 2024, the WSC-FIN-POL-004 *Community Grants Policy* is now due for renewal. As part of this review, updates have been made to strengthen the policy's effectiveness and clarify its scope. Notably, *Sponsorship* has been removed from this policy and will now be addressed under a separate, dedicated Sponsorship Policy.

To complement the revised policy, new **Community Grants Guidelines** have been introduced. These guidelines align the grants program with Council's strategic direction and further define its objectives.

RISK MANAGEMENT

The risks associated with the adoption of the updated policy and guidelines have been assessed as Low (Level 2), with an Insignificant consequence and Unlikely likelihood. Presenting these revisions to Council for consideration ensures Elected Members are informed of the evolving policy framework, promoting sound governance and community accountability.

WSC-COM-POL-001

WINTON SHIRE COUNCIL



Community Grants POLICY



Phone 07 4657 2666
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WSC-COM-POL-001

1

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WSC-COM-POL-001

WINTON SHIRE COUNCIL

Purpose

This Policy underpins Council's Mission and Vision and provides the framework for delivery of Winton Shire Council's Community Grants Program.

Our Mission: Through meaningful engagement, implement a range of strategies that cater to people from all walks of life, our community needs and aim to enrich our lifestyle and preserve our heritage.

Our Vision: To grow our community and explore exciting, new and innovative opportunities which will retain existing and attract new people with whom we can share our unique lifestyle and rich heritage.

The Community Grants Program is built on a philosophy of partnership, offering a range of grants to support individuals and groups in making lasting contributions to the community's wellbeing, economic growth, lifestyle, heritage preservation and environmental sustainability.

Scope

This Policy applies to:

- Councillors
- Council Employees
- Community Grant Applicants

Principles

The local government principles prescribed in the *Local Government Act 2009* apply to this Policy.

s4(2) The local government principles are —

(a) transparent and effective processes, and decision-making in the public interest; and

(b) sustainable development and management of assets and infrastructure, and delivery of effective services; and

(c) democratic representation, social inclusion and meaningful community engagement; and

(d) good governance of, and by, local government; and

(e) ethical and legal behaviour of councillors, local government employees and councillor advisors



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WSC-COM-POL-001

WINTON SHIRE COUNCIL

Definitions

Term	What it means / refers to
Acquittal	Is the term used where there is a requirement, generally arising pursuant to a grant agreement, to conduct an audit, a review or agreed-upon procedures and can relate to a single-subject matter or multiple subject matters ¹ .
Applicant	Is the entity or individual making application to Council's Community Grants and Support Program.
Assessment Criteria	Are the main tests applied to a grant application to ensure that it meets the aims and objectives of the grant scheme. Assessment criteria are also used to compare and rank applications. ²
Assessment Process	Is the process by which applications are assessed, moderated and quality checked.
Auspice	Is an arrangement when a larger organisation assists a smaller organisation to fund a grant activity or event. The larger organisation is known as the auspice organisation. The community group or smaller organisation is known as the grant recipient. Auspice arrangements are required when an organisation is not registered under the <i>Corporations Act 2001</i> . ³
Chief Executive Officer (CEO)	The person appointed to the position of CEO under the Act and anyone acting in that position.
Community Organisation	Refers to the <i>Local Government Regulation 2012</i> meaning: (a) an entity that carries on activities for a public purpose or (b) another entity whose primary objective is not directed at making a profit.
Community Purpose	Any activity that: a) encourages physical activity through participation in sporting, recreational and social pursuits. b) fosters an understanding and appreciation of the Shire's heritage and cultural diversity. c) promotes and encourages environmental protection and sustainability. d) supports and builds relationships with disadvantaged or vulnerable groups in our community. e) provides economic benefits to the Shire including promoting employment opportunities. f) encourages and promotes educational opportunities and initiatives.

¹ Guidance Statement GS022 Grant Acquisitions and Multi-Scope Engagements. Australian Government AASB

² Best Practice Guide for the Administration of Grants. 4th Edition. December 2013. Department of Treasury & Finance Tasmania.

³ <https://www.vic.gov.au/multicultural-grants-auspice-arrangements>

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WSC-COM-POL-001

WINTON SHIRE COUNCIL

Term	What it means / refers to
	g) supports Council's Mission and Vision
Conflict of Interest	Occurs when an employee, Councillor or contractor's private interests interfere, or appear to interfere, with their duty to put the public interest first.
Council	Winton Shire Council
Council Employee	Any person employed directly by Council regardless of their employment status, undertaking duties on behalf of Council.
Grant Agreement	Sets out the terms and conditions of the funding support provided by the grantee (Council) to the grantor (community organisation or individual) including any performance information, roles and responsibilities of the parties, dispute resolution arrangements and the required outcomes.
Grants	Is a generic term applied to funding or other incentives provided to individuals or bodies (including community groups, statutory bodies or commercial enterprises) that exhibit some, or all, of the following characteristics: • a transfer to a recipient which may be in return for compliance with certain terms and conditions • a transfer which may not directly give approximately equal value in return to the Government (that is, there is a non-exchange transaction or subsidisation), and • a transfer where the recipient may have been selected on merit against a set of program - specific criteria.⁵ A grant may be in the form of non-financial support such as a fee waiver or reduction.⁴
In-kind	The provision of Council's services, equipment plant or facilities to assist with an event or project.
Senior Executive Officer	The departmental Directors, Executive Managers and persons acting in such positions.
Sponsorship	Is a sum of money given to organisations or individuals for a specified purpose directed at achieving goals and objectives consistent with Council's strategic objectives and is not included in this Policy (refer Council's Sponsorship Policy).

⁴ Queensland Treasury Financial Accountability Handbook Volume 6 – Grant Management.
September 2022

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WSC-COM-POL-001

4

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WSC-COM-POL-001

WINTON SHIRE COUNCIL

Policy statement

The *Local Government Regulation 2012 s195* requires that a local government must prepare and adopt a policy about local government grants to community organisations (a community grants policy), which includes the criteria for a community organisation to be eligible for a grant from the local government.

Council will develop and implement Community Grants and Support Program Guidelines providing for

- i. Program Streams as adopted by Council
- ii. Objectives of each Program Stream
- iii. Grants and grant round dates for each Program Stream
- iv. Eligibility criteria for each Program Stream
- v. Ineligible criteria for each Program Stream
- vi. Application process for each Program Stream
- vii. Assessment criteria for each Program Stream
- viii. Assessment process for each Program Stream
- ix. Approval and payment process for each Program Stream
- x. Acquittal requirements and conditions for each Program Stream

Council will provide clear guidance and information using plain and inclusive language.

Council will continuously review, monitor and evaluate the Community Grants and Support Program to ensure that the Program supports the achievement of Council's Strategic Goals.

Decision Making

Applications up to \$1,000 will be assessed and approved by Council officers in accordance with the Program Guidelines.

Applications greater than \$1,000 will be assessed by Council officers and approved by a resolution of Council in accordance with the Program Guidelines.

Budget

The total assistance provided to community organisations must be within the annual budget limits approved by Council unless otherwise amended by Council.

Communication

This document will be published on the Winton Shire Council website and Council will undertake engagement with stakeholders to provide information about the Community Grants Program.

Related Council documentation

- Code of Conduct
- WSC-GOV-POL-004 Fraud and Corruption Management Policy
- WSC-GOV-POL-003 Complaints Management Policy

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WSC-COM-POL-001

WINTON SHIRE COUNCIL

- WSC-GOV-POL-002 Internal Audit Policy
- Community Grants Guidelines and supporting documents

Legislation, recognised Authorities and other sources

- *Local Government Act 2009*
- *Local Government Regulation 2012*
- *Statutory Bodies Financial Arrangements Act 1982*
- *Information Privacy Act 2009*

Review of Policy

This policy will be reviewed every two years, or as required by operational need, or when legislation or standards change and remains in force until amended or repealed by resolution of Council.

Record of amendments and adoptions

Date	Revision No	Reason for amendment	Date adopted by Council	Review Date
August 2025	V1.0	Review by Council	August 2025	August 2027

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Winton
Shire Council

Community Grants Guidelines

Community Grants Guidelines

Objectives

The Community Grants Program is built on a philosophy of partnership, offering a range of grants to support individuals and groups in making lasting contributions to the community's wellbeing, economic growth, lifestyle, and heritage preservation.

The Community Grants Program is a strategic investment tool, assisting the community to meet and respond to Council's priorities and vision. It enables Council to contribute to the community by:

- Creating opportunities for diverse activities and events to meet identified community priorities that align with Council's vision and strategic objectives in accordance with Council's strategic framework including the 2022-2027 Corporate Plan
- Build community skills, capacity and resilience
- Develop and maintain community infrastructure
- Strengthen our community through social inclusion and collaboration
- Form collaborative partnerships to prioritise physical and mental wellbeing of residents
- Prioritise the natural environment
- Preserve local heritage.

In accordance with Council's Community Grants and Support Policy, the local government principles prescribed in the *Local Government Act 2009* apply to Council's Community Grants Program.

s4(2) The local government principles are—

- (a) transparent and effective processes, and decision-making in the public interest; and*
- (b) sustainable development and management of assets and infrastructure, and delivery of effective services; and*
- (c) democratic representation, social inclusion and meaningful community engagement; and*
- (d) good governance of, and by, local government; and*
- (e) ethical and legal behaviour of councillors, local government employees and councillor advisors.*



Community Grants Guidelines

Community Grants Available

The total funding pool of \$170,000 is available across the funding streams outlined in the table below.

Funding Stream	Budget Allocation
Community Projects & Initiatives	\$150,000
Youth Assistance	\$10,000
Quick Response	\$10,000

- Council can allocate any unexpended funds in a Program Funding Stream to another Program Funding Stream if appropriate.
- Program Funding Streams that have ongoing applications throughout the majority of the financial year will be open until all funds are expended with no further funds available in the financial year.
- Closing dates of Funding Streams may vary from time to time in response to operational requirements.

Eligibility

All individuals or groups applying for Community Grants and Support must meet the specific requirements of the relevant funding stream. The program is designed to support small-scale community projects and individual initiatives. Applicants seeking funding for projects outside the scope of this program are encouraged to contact Council to explore alternative options.

Eligible organisations must:

- Be a legal not for profit organisation or registered charity (including Parents and Citizens and Parents and Friends Associations) or be auspiced by an incorporated not for profit.
- Operate within Winton Shire Council Local Government Area or delivering a project/initiative within the Winton Shire Council Local Government Area.
- Have a majority of members residing in the Winton Shire Council Local Government Area.
- Have no outstanding debts with the Winton Shire Council and be financially viable.
- Have no outstanding grant acquittals, or current sponsorship agreements for any previous Grants or Program Support from Council.
- Have a bank account in the name of the legal entity making application to the Program.
- Have the necessary insurances including public liability.
- Be able to obtain appropriate permits for the project/initiative the organisation is making application for.
- Meet the eligibility criteria of the Program Funding Stream.

Community Grants Guidelines

Ineligible Organisations

- Local, state or federal government departments, organisations and agencies.
- Unions.
- Research foundations and trusts.
- Professional associations.
- For profit entities.
- Organisations that have not satisfactorily acquitted previous Council grants or funding support.
- Do not meet the eligibility criteria of the Program Funding Stream.

Eligible Individuals

- Must reside within the Winton Shire Council Local Government Area.
- Must meet the eligibility criteria of the Program Funding Stream.

Ineligible Individuals

- Reside outside of the Winton Shire Council Local Government Area.
- Do not meet the eligibility criteria of the Program Funding Stream.

Ineligible Activities and Initiatives (unless other-wise specified in the Program Funding Stream)

- Items or projects that are the core business or responsibility of a government department.
- Retrospective funding, that is, projects or initiatives that have already started or are completed.
- Recurrent and operational expenses such as wages, rent, insurance, telephone, clothing, uniforms, relocation costs etc.
- Accredited study, training or university courses that would be classed as professional development, this excludes essential short course upskilling for volunteers.
- Promotional items or merchandise, prize money, raffle prizes or fundraising activities.
- Debt or loan repayments.
- Auspice or project management fees.
- Projects or initiatives that have a commercial purpose and / or do not meet applicable legislative requirement.
- Projects or initiatives that have received funding through Council sponsorship or other support arrangements.
- Projects or initiatives that do not involve the Winton Shire Council Community.

Ineligible Applications

- Applications that are incomplete including not providing all requested supporting documentation in accordance with Program Funding Stream Guidelines.
- Applications that do not comply with the Community Grants Policy and/or the Eligibility Criteria and Guidelines of the Program Funding Stream.
- Applications that are made by an ineligible organisation or individual.
- Applications that do not prioritise local suppliers unless the goods or services are not able to be sourced within the Winton Shire Council Local Government Area.
- Applications that are from an organisation that has already received funding in the current financial year through the Community Grants Program, unless the application is through auspicing arrangements.

Community Grants Guidelines

Event Categories Table

The table below outlines the event categories with detail on the event attributes, primary audiences, event organisers, opportunities, event types and examples of events under each category.

EVENT CATEGORIES	COMMUNITY	MAJOR
DESCRIPTION	Events with a focus on community engagement and enrichment, that enhance our social fabric and share our attributes. Celebrate our locations and lifestyle.	Events that are a drawcard for attracting visitors and deliver wide exposure to showcase the region and its Unique Selling Points (USPs). Enhance the region, add value to our region.
ATTRIBUTES	Celebrate aspects of our community and/or location. Can be a one-off event. Capacity to be an ongoing event. Local and/or regional media coverage. Facilitates community involvement and/or participation. Supports a community need. Ceremonial, remembrance, civic, commemorative or celebratory events. Social benefits for community and add to liveability. Showcases our cultural sporting, community or lifestyle opportunities.	Showcase our region's locations & USP (features key destination attributes). Can be one-off or a recurring event anchor event that generates a regional legacy. Regional & State media exposure and/or international viewers usually with large audience and/or customer base. Involves consultation with local community groups and supplies. Ability to add diversity to the events calendar. Delivers measurable economic benefits. Supports tourism visitation & stay.
PRIMARY AUDIENCE	Local Community and Region.	Local Community, region. National and /or international a focus on attracting more participants from outside the region (eg 35%+) a quantified large audience customer base with a target % of participants from outside the region (e.g. 20%)
EVENT ORGANISERS	Volunteer committee. Council or local incorporated organisation.	Professional Event organiser engaged by Council or local incorporated organisation
Opportunities	Enhance community values, growth, cohesion and pride. Growing capabilities of events. Homegrown flagship events in the shoulder season.	Focus and appeal of a year-round diverse calendar of events. Increased exposure for the region. New audiences. Destination marketing.
Example Events	Camel Races Horse Races Senior and Junior Rugby League Show Society Drag Races	Outback festival Opal Festival Vision Splendid

Community Grants Guidelines

Community Projects & Initiatives Program Stream

An integrated Community Projects and Initiatives Program Stream allows for submissions from projects and initiatives that may fulfill more than one criterion, and it also provides individuals and groups the opportunity to be eligible overall for those submissions that have various outcomes.

Community Projects & Initiatives Program Stream Criteria

The objective of this program is to identify, evaluate, and administer financial resources for activities that will accomplish some or all of the outcomes detailed below:

- Directly support at least one of the Council's Aspirations in the 2022-2027 Corporate Plan, including -

Liveability

Identify opportunities to increase the liveability of current and future residents. Promote Winton as an ideal outback destination for young families. Consider Shire preparedness for disaster events, climate change economic transition and adaptation.

Arts & Culture

Acknowledge our community's diversity and broad range of art, music, sculpture and writing.

Community Services

Making the community more aware of the range of valuable services provided – particularly programs aimed at youth, the elderly and families.

Historical Sites

Identification and preservation of sites of cultural and historical significance.

Waste Reduction and Recycling

Strategies to minimise waste and promote recycling. Engage with the community to make more sustainable and ethical choices.

- Provide inclusive and diverse events or activities for the region.
- Create strong, resilient communities and social networks.
- Support the implementation of sustainable practices for the community.
- Build community expertise, capacity, skills and knowledge (including increased volunteerism and volunteer capacity and capability).

Available Funding

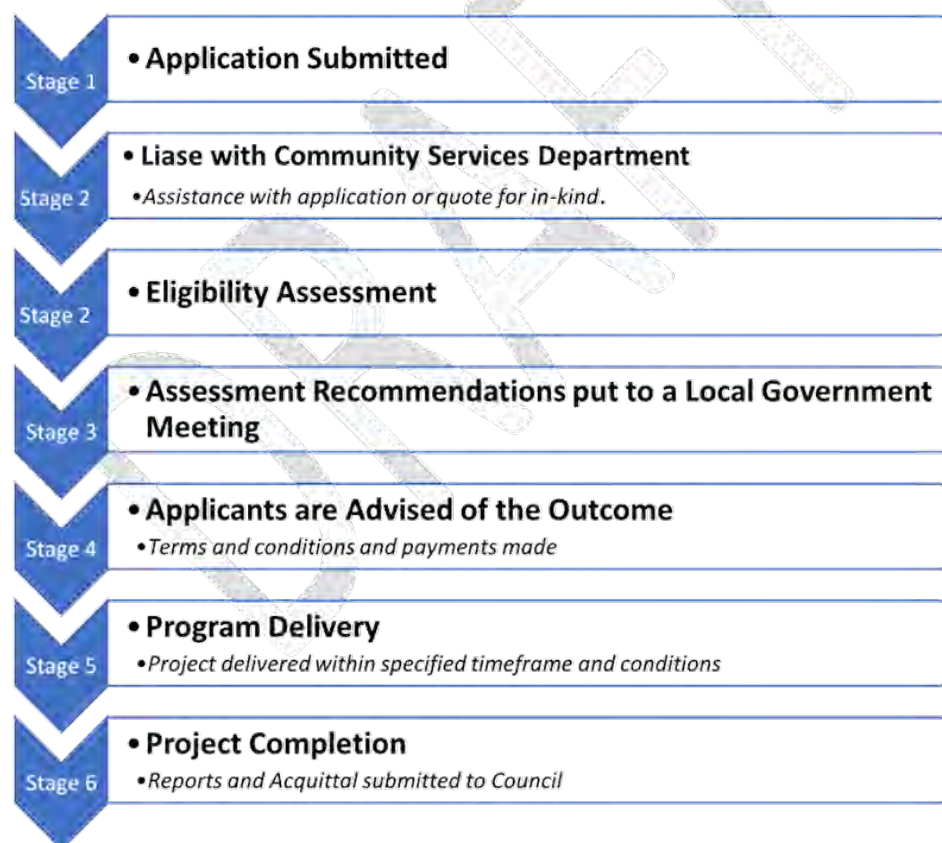
- Program funding for the financial year is \$150,000.
- Panel assessors may deem a project to be either successful, partially successful (with approved funding stipulated) or unsuccessful.

Community Grants Guidelines

Grant Category	Amount Requested	Co-Contribution	Submissions
Minor Community Project / Event / Initiative	Up to \$2,000	Not required	Less Detail
Major Community Project / Event / Initiative	\$2,001 - \$10,000	10% financial or in-kind contribution required	More Detail

- Applications up to \$1,000 can be decided by the Chief Executive Officer on approval from the Assessment Panel.
- Applications over \$1,000 will be assessed by Council Officers and approved by a resolution of Council.

Stages of the Community Projects & Initiatives Program Stream Process



Community Grants Guidelines

STAGE 2 - Eligibility Assessment

STAGE 2 – Eligibility Assessment	Eligible
Organisational Eligibility Is this application an eligible organisation or an eligible auspicing organisation	YES / NO
Project or Initiative Eligibility - Is the project or initiative aligned with the Program Stream Criteria? - Is the primary objective of the project or initiative to make a profit?	YES / NO
Has the submission included appropriate evidence and information for the assessment panel as per the guidelines and application form including but not limited to: - Quotes are supplied where required - Where a lease or agreement is in place, has permission been provided in writing from the owner or landlord for the project or initiative to take place on that property?	YES / NO
Lodgement Completed submissions are accepted via the DOCED@winton.qld.gov.au email address	YES / NO

Assessment Criteria for the Community Project & Initiatives Program Stream

STAGE 3 – Assessment Panel Criteria	Weighting
Alignment with Council's Aspirations How does the application meet the criteria?	0-5
Project Need - Explain the need for the project - Explain how the need was identified - Include evidence to support the need (letter/s of support)	0-5
Project Outcomes - How will the project benefit the Winton community? - Who will specifically benefit from the project e.g. seniors, youth, First Nations peoples? - Will the project utilise local suppliers? If not, please explain why? - Does the project collaborate with other organisations within the Winton Shire Council Local Government Area? - Does the project align with Council's Corporate Plan and Strategies?	0-5
Organisational Capacity - How will the project be delivered (e.g. Project Plan/Event Management Plan)? - Who will deliver the project? - Outline project milestones including approvals (e.g. Building and Planning, Owner Consent, Event Permit) - Outline relevant experience with delivering similar projects - Has the applicant demonstrated the required contribution in accordance with the program guidelines?	0-5
Value for Money Completion of a budget	0-5
Historic Culture & Wellbeing (if applicable) The project / initiative / event has considerations for historic culture and community wellbeing	0-5

Community Grants Guidelines

Total Score out of 30

Youth Assistance Program Stream

The STEAM and Sport Youth Assistance program aids in the personal growth of individuals under 18 years old, enabling them to participate in officially sanctioned competitions in the fields of Science, Technology, Engineering, Arts, and Mathematics (STEAM) or Sports.

Financial grants are provided to both individuals and teams to help cover expenses related to travel, lodging, nomination fees, and uniform purchases.

As part of the supporting documentation, a written confirmation from the governing body verifying the selection of the individual or team must be included with this application.

Program Stream Criteria

- Applicants must be a resident of the Winton Shire Council Local Government Area and 18 years of age and under
- Applicants must be representing the Winton Shire, Queensland or Australia in an officially recognised STEAM or Sports event or competition
- Applicants must provide a letter of selection or qualification to participate
- Applicants have a limit of one successful application per financial year

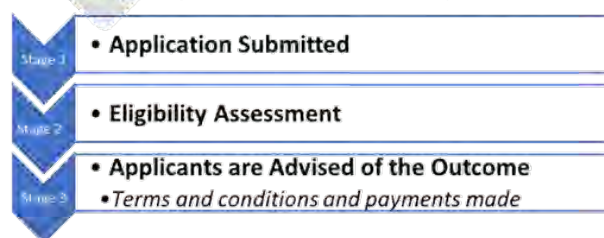
Program Funding Categories

Level	Individual Funding
Northwest Level	\$250
State Level	\$500
National Level	\$1,000
International Level	\$1,000

The Youth Assistance Program accepts ongoing applications throughout the financial year until the budget is fully expended.

Applications can be decided by the Chief Executive Officer on approval from the Assessment Panel.

Stages of the Community Projects & Initiatives Program Stream Process



Community Grants Guidelines

Lodging an Application

Applicants are required to thoroughly review the guidelines and confirm that they possess all necessary documentation and information before commencing. It is important to retain a copy of your application for your records.

Applications must feature a comprehensive budget and should obtain quotations for services to ensure that financial estimates are as precise as possible.

The budget should demonstrate evidence of organisational contribution. Grant applications must be submitted electronically via the doced@winton.qld.gov.au email address using the Winton Shire Council Community Grant Application Form.

Council Officers are available to offer assistance with submitting your application if needed.

General Information for Applicants

Individuals may submit applications in consecutive years only if they have fully acquitted any prior funding received and have met all other stipulated requirements.

The Council reserves the right to give preference to applicants who have not recently obtained funding.

Those applying for a grant are not permitted to apply for a Community Grant within the same financial year.

Lodging an application	- Applications must be submitted by a Community Grant Application Form. - Incomplete applications will not be considered - Late applications will only be considered in extenuating circumstances on a case-by-case basis
Supporting documents	- Current public liability insurance certificate. - Proof of not-for-profit status. - Written quotes as per Program Stream Guidelines - Letters of support from community partners. - Lease / MOU / land tenure agreements (if applicable)
Quotes	- Quotes are not required for budget items less than \$1000 - One (1) written quotes is required from a local supplier where local suppliers exist for budget items \$501 - \$5,000 - Where local suppliers are not available, a justification and evidence should be provided to show where applicants have tried to source locally but the product or service was not available.
Assessment	- Assessment Criteria are provided for within the Guidelines for each Fund Stream - Community grants are competitive, and submission of an application does not guarantee that the applicant will receive funding. - Applications are checked against all eligibility criteria, incomplete applications at the end of stage 2 will not be assessed. - The number of applications approved will depend on available funding, should it be deemed appropriate part funding may be offered. - Applications will be assessed by a panel generally comprising of Council officers, and where applicable/possible, with specialists relevant to the subject of the application.

Community Grants Guidelines

Final Approval	Applications over \$1,000 will be assessed by Council Officers and approved by a resolution of Council.
Conditions of Grant	- All Community Grants and Support awarded is subject to specific terms and conditions. These terms and conditions will be set out in the grant agreement or other format and must be agreed upon before funding can be released. - Any funds remitted are to be used for the approved purpose described in the application. - Reallocation of funds is not permitted unless authorised by Winton Shire Council. - Any variation to the funding terms and conditions must be made in writing to Council and it is at the discretion of Council to approve the variation request.
In-Kind Support	- In-kind contributions are those contributions of goods or services rather than financial contributions (e.g. labour, donated goods or services). - These services will be quoted and invoiced to the applicant. - The applicant will need to ensure that the grant amount requested from Council includes the financial equivalent of the services required from Council. This can be provided through liaison with the Community Services Team to provide a quotation for services. - Volunteer labour is valued at \$59.82 per hour (ABS \$52.02+15% oncosts). - Professional and contractor in-kind services are generally valued at market rates. - New goods and services donated are generally at market rates.
Conflict of Interest	- All officers or Councillors are responsible for recognising and declaring any actual, potential or perceived conflicts of interest. This may include, but is not limited to, personal connections with the applicant. - Anyone having a determined conflict of interest should not debate or be involved in any discussions on any matter relating to the specific applicant.
Funding Recognition	As a condition of receiving funding, Council requires acknowledgment of contribution.
Notification of outcome	When applications have been approved by Council, applicants will be notified in writing of the outcome of the application.
Acquittal	- Acquittal must be completed within 90 days of the conclusion of the project and will generally include an Outcome Report or certification that the funds have been spent in accordance with the grant conditions. - Failure to complete the acquittal will impact any future grant applications with Council.
Enquiries	For further information please contact Council on 07 4657 2666 or email dosed@winton.qld.gov.au



14 ADVISORY COMMITTEE MEETING REPORTS

Nil

15 CORRESPONDENCE**15.1 CORRESPONDENCE****File Number: 194341**

Attachments:

- 1. Letter - Ann Leahy MP - Area Bushfire Management Committees.pdf**
- 2. MBN25-780 - Letter from the Deputy Premier_Part48.pdf**
- 3. MBN25-911 - Letter to Council_Part74.pdf**
- 4. 2025-26 Local Government Trigger Points.PDF**
- 5. Email - Griffith Film School Thank You.pdf**
- 6. QRC Submission Letter - Aug 2025.pdf**

Meeting Date: 14 August 2025**RECOMMENDATION**

That the correspondence be received and noted.

Minister for Local Government and Water
and Minister for Fire, Disaster Recovery
and Volunteers



Ref No: CLLO/25-06
01859-25

1 William Street Brisbane
GPO Box 2247 Brisbane
Queensland 4002 Australia
Telephone +61 7 3719 7420
Email fdr@ministerial.qld.gov.au

28 July 2025

Councillor Cathy White
Mayor
Winton Shire Council

Email: Mayor@winton.qld.gov.au

Dear Mayor

Re: Area Bushfire Management Committees

Firstly, I would like to express my gratitude for your ongoing commitment to bushfire mitigation and acknowledge the efforts of those councils already actively contributing to the success of Area Bushfire Management Committees (ABMCs). This year has seen a significant increase in the number of mitigation activities across the State compared to 2024, as Queensland continues to prepare for bushfire events.

I am writing to encourage the continued participation of your local government in ABMCs, formerly known as Area Fire Management Groups, as part of our shared responsibility to enhance bushfire preparedness and mitigation across Queensland.

ABMCs play a pivotal role in coordinating bushfire risk management at the local level. These committees bring together land managers, local government representatives, and other key stakeholders to develop and implement Bushfire Risk Mitigation Plans. These plans are essential for preparing our communities to face the challenges posed by bushfires and guide year-round mitigation activity.

As a key stakeholder, your active involvement is vital to the success of the ABMC in your area. Your contribution strengthens the strategic, collaborative approach needed to address bushfire risks effectively. If you or your officers wish to further discuss the activities of your ABMC, I would encourage you to reach out to Rural Fire Service Queensland by emailing RFS@qfes.qld.gov.au.

If you have any questions, please contact my Chief of Staff, Mr Angus McCaffrey, on 0407 073 631 or email Angus.McCaffrey@ministerial.qld.gov.au.

Yours sincerely

ANN LEAHY MP
Minister for Local Government and Water and
Minister for Fire, Disaster Recovery and Volunteers

The Hon Jarrod Bleijie MP
Deputy Premier
Minister for State Development,
Infrastructure and Planning
Minister for Industrial Relations

**DELIVERING
FOR QUEENSLAND**



Our ref: MBN25/780

5 August 2025

Mayor Catherine (Cathy) White
Winton Shire Council
Mayor@winton.qld.gov.au

1 William Street
Brisbane Queensland 4000
PO Box 15009
City East Queensland 4002
Telephone: +61 7 3719 7100
Email: deputy.premier@ministerial.qld.gov.au
Email: industrialrelations@ministerial.qld.gov.au

ABN 65 959 415 158

Dear Mayor White

As the Minister for State Development, Infrastructure and Planning and Minister for Industrial Relations, I am committed to delivering new regional plans, with supporting infrastructure plans, covering every corner of Queensland within this term of Government.

This is a significant program across the entire State and no previous Government has had the ambition or resolve to achieve this in a single term. To ensure this election commitment is delivered on, I plan to undertake a series of reforms to the regional planning program to promote where they add most value while ensuring delivery success.

The scope of new regional plans will focus solely on housing supply, agriculture, development and construction, mining and extractive resources, and tourism.

Regional Infrastructure Plans will complement the regional planning program to guide critical infrastructure priorities. The Crisafulli Government is delivering a \$116.8 billion, 4-year capital program that represents historic levels of investment designed to strengthen the Queensland economy, build the infrastructure needed to provide safe communities, establish health, transport and other services where they are needed, and prepare for the 2032 Olympic and Paralympic Games.

I ask that you and your Council consider this renewed focus to regional planning and identify what priorities you would need advanced in a new regional plan to unlock housing and economic growth in your Local Government area, consistent with the above five state interests. I would expect that this would be done in parallel with consideration of what actions could be undertaken in your planning schemes to advance these interests.

I intend to proceed with this revised scope due to my broader concerns that state and local mapping and policy constraints continue to expand and in turn limit developable land in the State. I have written to my ministerial colleagues and have asked them to consider how they can improve this situation, and I also would like you to look carefully at the mapping and policy constraints applied by your Council and how burdens on new development can be reduced.

To assist in timely and quality delivery, I have instructed the Department of State Development, Infrastructure and Planning to work with your officers to develop an engagement approach that leverages existing governance groups that are already established and operational in your region. To support the success of this approach, I wish to inform you of my intention to revoke the Regional Planning Committees (RPC) as many of these are now outdated and their removal will reduce an unnecessary administrative burden.

As you may be aware, in recent meetings with Councils in the Far North Queensland and Wide Bay Burnett regions, I have been able to meet and take action to respond to Local Government feedback without engaging the RPCs so I consider them non-essential where early and regular engagement is in place. This approach is consistent with our approach to reset the planning partnership with Local Governments.

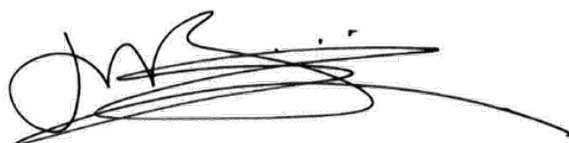
Peta Harwood, State Planner, will be in contact with your Chief Executive Officer at the commencement of the regional plan and infrastructure plan to invite nominations for local government Steering and project working groups.

Additionally, amendments to the *Planning Act 2016* have been made to reduce the minimum period of public consultation for making (60 business days to 30 business days) or amending (30 business days to 20 business days) a regional plan. This is in closer alignment with the approach to other State planning instruments and reflects advancements in online engagement since this consultation requirement was established for regional plans in 2004. Considering these factors and that we will be working closely with Local Government and industry peak bodies, I am confident that this will not harm the ability of the community to be aware of or have their say on a draft regional plan or infrastructure plan.

I look forward to working with you on developing regional plans that will enable us to collectively deliver on one million homes by 2044 and promote prosperous regions.

If you require any further information regarding this matter, please contact my Chief of Staff, Mr Nathan Ruhle, by email at nathan.ruhle@ministerial.qld.gov.au or by telephone on (07) 3719 7100.

Yours sincerely



JARROD BLEIJIE MP
DEPUTY PREMIER
Minister for State Development, Infrastructure and Planning
Minister for Industrial Relations

The Hon Jarrod Bleijie MP
Deputy Premier
Minister for State Development,
Infrastructure and Planning
Minister for Industrial Relations

**DELIVERING
FOR QUEENSLAND**



Our ref: MBN25/911

30 July 2025

1 William Street
Brisbane Queensland 4000
PO Box 15009
City East Queensland 4002
Telephone: +61 7 3719 7100
Email: deputy.premier@ministerial.qld.gov.au
Email: industrialrelations@ministerial.qld.gov.au

ABN 65 959 415 158

Mayor Catherine (Cathy) White
Winton Shire Council
Mayor@winton.qld.gov.au

Dear Mayor White

The Crisafulli Government is committed to securing Queensland's housing foundations, including our commitment to unlock church and charity-owned land for the community housing sector. On 20 December 2024, changes were made to the planning framework to create a pathway for community housing providers to build affordable housing on church and charity-owned land through a streamlined Ministerial Infrastructure Designation for social and/or affordable housing.

To continue delivering on our commitment and complement the planning framework changes made in December 2024, the Department of State Development, Infrastructure and Planning (the Department) has now partnered with the Local Government Association of Queensland (LGAQ) and developed a Model Code for community housing in the Community facilities zone (the Model Code) as an opt-in tool for planning schemes.

The Model Code is non-statutory and provides a set of example provisions which can be integrated into your local planning scheme, with or without local refinements, to provide flexibility to tailor the provisions to local needs. The Model Code is intended to provide model provisions to facilitate community housing in the Community facilities zone, where the housing will:

- be well-located and well-designed for residents' needs
- be compatible with the nature of the existing or intended community facility and able to ensure the effective current and future operation of the community facility will be maintained
- be integrated with the surrounding neighbourhood
- maintain the capacity of the Community facilities zone to accommodate the current and intended community facility needs of the community.

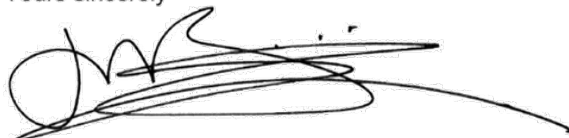
The Model Code and associated guidance material, including example considerations for plan-making material is available online at the Department's website at: <https://www.planning.qld.gov.au/planning-issues-and-interests/unlocking-church-and-charity-owned-land-for-community-housing>.

I do hope to see as many Councils as possible adopt the code to help us deliver on housing supply as Queenslanders will need 1 million more homes by 2044. To make this easy, your Council can adopt the Model Code into your local planning scheme through a streamlined planning scheme amendment process under section 18 of the *Planning Act 2016*. The Department has released full guidance and a planning scheme amendment template to assist Local Governments online at the Department's website at: <https://www.planning.qld.gov.au/planning-framework/plan-making/local-planning/assisting-local-government/section-18>.

I appreciate the collaborative efforts of LGAQ and Local Governments who participated in the development of the Model Code, sharing their knowledge and drafting expertise to ensure the provisions are fit-for-purpose to address Queensland's housing challenges.

I have asked for Ms Peta Harwood, Deputy Director-General, Planning Group in the Department to assist you with any further queries. You may wish to contact Ms Harwood on (07) 3244 9383 or by email at peta.harwood@dsdilgp.qld.gov.au.

Yours sincerely

A handwritten signature in black ink, appearing to be 'Jarrod Bleijie', with a long horizontal flourish extending to the right.

JARROD BLEIJIE MP
DEPUTY PREMIER

Minister for State Development, Infrastructure and Planning
Minister for Industrial Relations

OFFICIAL

ATTACHMENT 1 - 2025-26 Local Government Trigger Points

Local Government Trigger points for DRFA - FY 2025/26			
Council Name	Net General Rates FY 2023/24 \$	FY 2024/25 Maximum Trigger Point \$	FY 2025/26 Maximum Trigger Point \$
Aurukun Shire Council	0	0	0
Balonne Shire Council	6,597,000	49,253	49,478
Banana Shire Council	29,906,000	205,328	224,295
Barcaldine Regional Council	4,717,000	33,263	35,378
Barcoo Shire Council	1,242,000	19,208	9,315
Blackall-Tambo Regional Council	3,443,000	24,713	25,823
Boulia Shire Council	1,471,000	11,288	11,033
Brisbane City Council	1,048,045,000	2,200,000	2,200,000
Bulloo Shire Council	5,695,000	40,275	42,713
Bundaberg Regional Council	84,215,000	639,810	631,613
Burdekin Shire Council	29,795,000	215,138	223,463
Burke Shire Council	2,570,000	18,593	19,275
Cairns Regional Council	133,273,000	936,833	999,548
Carpentaria Shire Council	4,678,000	34,043	35,085
Cassowary Coast Regional Council	39,994,000	285,900	299,955
Central Highlands Regional Council	106,939,896	675,259	802,049
Charters Towers Regional Council	15,343,000	111,315	115,073
Cherbourg Aboriginal Shire Council	0	0	0
City of Gold Coast	676,562,000	2,200,000	2,200,000
Cloncurry Shire Council	14,554,000	97,313	109,155
Cook Shire Council	4,739,000	34,365	35,543
Croydon Shire Council	508,000	3,608	3,810
Diamantina Shire Council	1,219,000	7,425	9,143
Doomadgee Aboriginal Shire Council	0	0	0
Douglas Shire Council	18,333,000	129,075	137,498
Etheridge Shire Council	2,061,667	14,441	15,463
Flinders Shire Council	2,616,000	18,285	19,620
Fraser Coast Regional Council	92,958,000	615,120	697,185
Gladstone Regional Council	95,877,000	675,585	719,078
Goondiwindi Regional Council	14,575,000	100,298	109,313
Gympie Regional Council	56,382,000	391,133	422,865
Hinchinbrook Shire Council	18,600,000	132,000	139,500
Hope Vale Aboriginal Shire Council	0	0	0
Ipswich City Council	213,532,845	1,475,745	1,601,496
Isaac Regional Council	64,485,265	454,415	483,639
Kowanyama Aboriginal Shire Council	595,324	0	0
Livingstone Shire Council	42,928,000	276,810	321,960
Lockhart River Aboriginal Shire Council	0	0	0
Lockyer Valley Regional Council	34,732,000	246,653	260,490
Logan City Council	210,133,000	1,431,135	1,575,998
Longreach Regional Council	5,105,000	36,293	38,288
Mackay Regional Council	117,987,056	844,575	884,903
Mapoon Aboriginal Shire Council	0	0	0
Maranoa Regional Council	33,064,000	254,565	247,980

OFFICIAL

ATTACHMENT 1 - 2025-26 Local Government Trigger Points

Local Government Trigger points for DRFA - FY 2025/26			
Council Name	Net General Rates FY 2023/24 \$	FY 2024/25 Maximum Trigger Point \$	FY 2025/26 Maximum Trigger Point \$
Mareeba Shire Council	19,476,000	139,793	146,070
McKinlay Shire Council	3,073,000	21,788	23,048
City of Moreton Bay	319,603,000	2,200,000	2,200,000
Mornington Shire Council	0	0	0
Mount Isa City Council	19,157,000	127,373	143,678
Murweh Shire Council	3,793,902	25,943	28,454
Napranum Aboriginal Shire Council	0	0	0
Noosa Shire Council	67,141,247	471,251	503,559
North Burnett Regional Council	11,338,000	80,678	85,035
Northern Peninsula Area Regional Council	0	0	0
Palm Island Aboriginal Shire Council	0	0	0
Paroo Shire Council	2,483,000	18,158	18,623
Pormpuraaw Aboriginal Shire Council	0	0	0
Quilpie Shire Council	6,573,000	49,523	49,298
Redland City Council	121,347,000	860,348	910,103
Richmond Shire Council	1,122,000	7,358	8,415
Rockhampton Regional Council	72,335,000	499,523	542,513
Scenic Rim Regional Council	47,249,000	326,198	354,368
Somerset Regional Council	24,829,020	173,696	186,218
South Burnett Regional Council	32,118,000	228,290	240,885
Southern Downs Regional Council	35,651,000	251,393	267,383
Sunshine Coast Regional Council	302,651,000	2,075,100	2,200,000
Tablelands Regional Council	28,900,000	200,543	216,750
Toowoomba Regional Council	149,975,000	1,067,925	1,124,813
Torres Shire Council	1,094,000	0	0
Torres Strait Island Regional Council	0	0	0
Townsville City Council	175,339,000	1,296,758	1,315,043
Western Downs Regional Council	82,103,000	585,390	615,773
Whitsunday Regional Council	56,890,000	405,165	426,675
Winton Shire Council	2,564,000	18,728	19,230
Woorabinda Aboriginal Shire Council	0	0	0
Wujal Wujal Aboriginal Shire Council	0	0	0
Yarrabah Aboriginal Shire Council	0	0	0



Outlook

FW: thank you!

From Louise Knol <louisek@winton.qld.gov.au>
Date Mon 28/07/2025 15:30
To Kirby Reents <KirbyR@winton.qld.gov.au>

Could you include this in the incoming correspondence for the August meeting?

**Louise Knol**

Chief Executive Officer

EXT: 661
M: 0428571188
E: louisek@winton.qld.gov.au

Winton Shire Council
75 Vindex St
Winton, QLD, 4735

From: Peter Moyes <p.moyes@griffith.edu.au>
Sent: Tuesday, 22 July 2025 11:53 AM
To: Cathy White <cathy.white@winton.qld.gov.au>; Louise Knol <louisek@winton.qld.gov.au>; Tina Elliott <tina.elliott@winton.qld.gov.au>
Cc: Chris Carter <chris.carter@griffith.edu.au>
Subject: thank you!

Hi Cathy, Louise, Tina,

Now that the dust has settled, a quick note to say many thanks for your support of our fieldtrip; We wouldn't be able to offer this fantastic experience to our students without the Council's continued support —dorms, buses, supper room —much appreciated.

I understand Chris has shared the students films with you;

Have a good year
And hope to see you in 2026!

cheers
peter.

Dr Peter Moyes
Animation Program Director,
Griffith Film School,
office 3.13E SO8
South Brisbane, Griffith University
+61 0408 180 179

visit peter's website:
<http://www.petermoyes.com/>

and for current research project:

<http://limpdiction.com>



**Longreach
Regional Council**
Ilfracombe Isisford Longreach Yaraka

Address all correspondence to:
Chief Executive Officer
PO Box 472, Longreach QLD 4730
Tel: (07) 4658 4111 | Fax: (07) 4658 4116
Email: council@longreach.qld.gov.au
ABN: 16 834 804 112

5 August 2025

Queensland Redistribution Commission
GPO Box 1393
BRISBANE QLD 4001

Via email: QRCboundaries@ecq.qld.gov.au

To whom it may concern,

Re: Longreach Regional Council Submission on the State Redistribution

Thank you for the opportunity to contribute to the 2025 Queensland State Redistribution process.

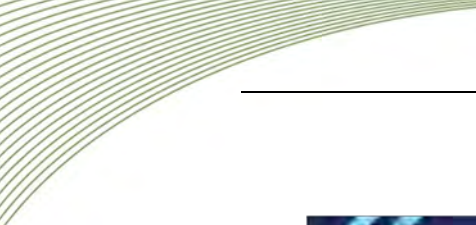
While we understand that no firm proposal has been put forward to eliminate or substantially alter the boundaries of the Gregory electorate, we wish to register our strong concern about any potential move that would dilute representation for communities in Central Western Queensland. In particular, we would be concerned by any scenario in which Gregory is to be subsumed, either in whole or part, into the neighbouring electorates of Traeger or Warrego.

As of July 2025, Gregory's actual enrolment sits at approximately 26,371 electors. With the application of the additional large district allowance, the weighted enrolment rises to around 35,565 – approximately 11.63% below the state quota, and therefore outside the acceptable $\pm 10\%$ margin. By contrast, Traeger is approximately 10.14% below quota and Warrego only 3.8%, both within or closer to the allowable range. In our estimation any move to combine these electorates would fall even shorter of the quota on actual numbers and further increase reliance on the large district allowance.

Beyond the numbers, Gregory has a distinct regional identity shaped by pastoral, mining, and service economies centred around towns such as Emerald, Longreach and parts of the Charters Towers region. While these areas may border neighbouring electorates, their economic and social ties, local government groupings, and transport corridors are not easily aligned with those of Traeger or Warrego. Redistributing them risks weakening established communities of interest and undermining the delivery of effective representation.

We acknowledge that the large district allowance exists to address precisely these challenges – ensuring that Queensland's vast and sparsely populated electorates can continue to receive fair and practical representation. Gregory, Traeger and Warrego are among the four districts over 100,000 km² which attract this allowance, reflecting the significant barriers to representation in these areas.

Page 1 of 2



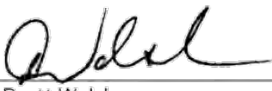
As noted by the Redistribution Commission and reinforced by independent observers, the current boundaries maintain clear links between communities, local governments, and service networks. In our view, the best way to uphold the intent of section 46 of the *Electoral Act 1992* – particularly the balance between “one vote, one value” and respect for communities of interest – is to retain Gregory as a discrete electoral district.

We thank the Commission for its careful and transparent approach to this process, and for considering the unique circumstances of our region. We urge you to preserve Gregory’s unique identity, in line with the Act, the Commission’s stated methodology, and the democratic principle of fair and effective representation.

Yours faithfully,



Cr Tony Rayner
Mayor, Longreach Regional Council



Brett Walsh
Chief Executive Officer

16 LATE CORRESPONDENCE

17 OFFICERS REPORTS TO COUNCIL

17.1 DIRECTOR OF WORKS

File Number: 194221

Attachments: 1. WSC Monthly GBA Report July 2025.pdf
2. Snap Send Solve July 2025.1.pdf

Meeting Date: 14 August 2025

RECOMMENDATION

That the Director of Works report be received.

REPORT

Parks and Facilities

The cemetery extension project is progressing well, with fencing works now completed. The next stage will involve the installation of irrigation infrastructure to support the ongoing maintenance and development of the site.

At the Dog Park, new turf has been successfully installed, and the area has re-opened for public use. This addresses previous concerns regarding surface conditions and improves the amenity of the park for residents and their pets.

In Gordon Kennedy Park, works are underway in preparation for the planned planting of cycads. As part of these works, a new water line has been installed to support irrigation. The installation required approval from the Department of Transport and Main Roads (TMR), as the line crosses beneath the Landsborough Highway. This new connection is also expected to resolve water pressure issues previously experienced at the Dog Park, improving its long-term maintenance outcomes.

In addition to these specific projects, general maintenance of parks and gardens continues across town, including mowing, weeding, and upkeep of public spaces. Crews have also commenced mobilisation into the recreational grounds for upcoming maintenance and seasonal preparation works. These ongoing efforts are aimed at maintaining the town's green spaces to a high standard and ensuring they remain safe, functional, and enjoyable for the community.

Waste Management

Recent ongoing improvements to landfill operations have proven effective, particularly with the installation of new designated drop-off bays. These dedicated areas are functioning well and have significantly improved the efficiency and safety of site operations. By providing clearly defined drop-off points, the need for the public to access the landfill pit directly has been eliminated. This not only enhances safety for users but also allows staff to manage waste placement more effectively, contributing to better overall site control and longevity of the landfill area.

Fleet and Workshop

During the reporting period, the workshop successfully completed a range of planned tasks, ensuring that all operational requirements were met in a timely and efficient manner. The following activities were prioritised:

- Modifications and Manufacturing of standpipe trailers and pumps to ensure that they can be used at the camps.
- Fitting of crate to the long body truck for toolbox.
- Framework and plans for the erection of the Ray Herman statue in the Elderslie Street.
- General repairs and maintenance

Routine maintenance and minor repairs were conducted on workshop equipment to ensure all machinery operated efficiently throughout the month.

General repairs included lubrication, part replacements, and adjustments to equipment as required.

Maintenance was completed as scheduled, with all machinery in good working order and operational downtime minimised.

Water and Wastewater Operations

During this reporting period the water infrastructure has experienced a few critical issues. The water tower remains completely isolated, and a fault was recorded at the water pump station on 31 July 2025, which has not impacted operations.

Within the sewer network and treatment facilities, new grates have recently been installed at each pump station to improve functionality. Despite this upgrade, there has been a noticeable increase in the amount of fat and grease entering the system, leading to frequent blockages and causing pumps to overheat. This growing issue remains a significant operational concern. A notable incident occurred at Pump Station No. 1, where a severe fat blockage caused the dry well to fill with water—an event not previously encountered by the attending plumber. While no structural breakages have been reported, the elevated levels of grease throughout the sewer mains continue to impact system performance.

Regarding the Imhoff tank, cleaning operations are in progress, and new grates are currently being fabricated for the rag filter. These works will support improved operational efficiency and hygiene within the treatment process.

In the wetlands area, operations remain in order with no issues reported. Pricing for the procurement of larger sump pumps is currently under review. General yard maintenance is progressing well, with ongoing mowing and spraying. Additionally, a grader has completed tidy-up work around the sides and the tops of the banks, improving access and appearance.

Other notable works include the refurbishment of the bathroom at 99 Cork Street, which is now underway. There continues to be an increase in private works, alongside a significant influx in requests for septic tank cleaning, resulting in additional workload for the Vac Truck team.

There are no issues to report on the water mains. No new breakages have occurred, and 56 water meters have been replaced due to blockages, which may be linked to the recent air scouring activity. Additionally, there has been a growing demand from residents seeking to upsize their water meters throughout the town.

Sales Yards

A bull sale was recently held in the yards and proved highly successful. A total of 59 bulls were sold, with an impressive average sale price of \$12,000. The highest selling bull reached \$26,000, reflecting strong market interest and the quality of the stock. The event was well attended and managed, marking a positive outcome for both vendors and buyers and highlighting the continued importance of well-maintained yard facilities.

Data and statistics			
	Spelling	Weighing	Total
Current Month	8,147	12,003	20,146
Current Year (2025)	31,732	43,370	75,102
EU current month			
EU Current Year (2025)	0		
Organic spell (2025)			
		Total	75,102
Rail No Current month	3,914		
Rail No Current year (2025)	10,033		

Rural Services

Water facility maintenance and project planning have continued steadily throughout the month. At Canis, repairs have been completed on the turkey nest, including minor maintenance on the surrounding fence and replacement of damaged pickets.

A project application has been submitted to the Department of Resources seeking funding for further upgrades in the 2025–2026 financial year. At the Etna site, significant regrowth of prickly acacia has been identified, and the trough is in poor condition due to heavy rusting. An application for funding to address these issues has also been submitted to the Department of Resources for consideration in the next financial year.

At Crawford Creek, a broken pipe was repaired to restore full functionality. Meanwhile, at Vindex Tank, a temporary overflow line into the dam has been installed due to issues with the high-pressure float. This interim solution has helped prevent erosion while the float awaits replacement. Routine water runs are being conducted twice weekly, and all facilities have been visited this month as part of scheduled inspections and ongoing maintenance.

Weed management efforts are ongoing across the region. Spraying is expected to be required soon at Saunders, Corella, Etna, and Fieldings. Weed control work has commenced on the town common, with approximately seven days of spraying completed to date. Further weed control plans are being finalised and scheduled for implementation throughout August and September to ensure coverage before seasonal conditions escalate regrowth.

Wild dog control activities have been particularly active with total of 82 dog scalps were submitted for bounty in July. One claimant submitted a large number of scalps, which were carefully reviewed to ensure they were not duplicates and were sourced from within the shire. A new claim currently under investigation may bring the total for July to 103 scalps if validated. Coordinated ground baiting operations were successfully conducted across all divisions, except the northern division. Three tonnes of bait were distributed and mapped, with this data now being used to support strategic planning by the Wild Dog Management Advisory Committee.

In relation to commons, reserves, and stock routes, the tender process for flood fencing repairs has closed, and Council is now assessing the submitted applications. At the back of the common, a protective tank square has been constructed around the tanks to shield them from livestock damage and reduce erosion around the tank stands.

General activities across the unit include the reinstatement of daily prestart meetings to improve operational coordination and communication. Planning is underway for the 2025–2026 Department of Resources-funded works, following receipt of confirmation of successful

expressions of interest. Preparations for the upcoming town common muster are now underway, and the horse common muster has been scheduled for completion in either September or October.

Projects

WSCT 2425-16

The Showgrounds Bar and Kitchen project is progressing well. During this reporting period, the contractor completed the installation of all external joinery, enabling the external cladding to proceed. Additionally, first fix services have been finalised, allowing internal lining works to commence. To date, two variations have been approved, and the project remains within the forecast funding envelope. All certified progress claims are current and up to date.

WSCT 2425-17

The town footpath upgrade project has now reached completion, with final accounting undertaken during this reporting period. The project will now enter a 26-week defects liability period. Funded under the TIDS program with a co-contribution from Council.

WSCT 2425-18

The installation of the shade structures at the rear of the Neighbourhood Centre has been successfully completed, with all works finalised and the final account settled.

WINTON JUNDAH STAGE 2 SECTIONS 1 & 2

This project involves the upgrade of the shire's road network through the sealing of approximately 7 kilometres of road, including associated concrete works and pavement stabilisation around multiple floodways.

Following a strategic review, the Works Department has resolved to tender the works in four separate packages, covering gravel cartage, concrete construction, stabilisation, and sealing. This staged approach is intended to improve overall efficiency and boost productivity across both sections of the project. While the side track for Section 1 will remain open for an extended period, the additional cost associated with keeping it operational will be offset by the benefits gained from this structured and coordinated delivery method.

SOLAR LIGHT INSTALLATION SHOW GROUNDS FOOTPATH

The tender for this package of works closed on the 28th of July and is currently being evaluated prior to award and subsequent construction phase.

INDUSTRIAL ESTATE STAGE 2 SUBDIVISION

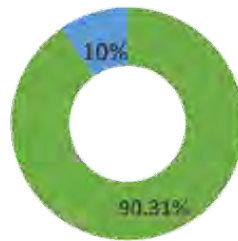
Stage 2 subdivision works are progressing, with an independent cost estimate for the project now completed. Final costings for the power supply are being confirmed, and construction tender documentation is scheduled for preparation in September 2025.

Winton Shire Council DRFA Financial/Construction Progress

Northern and Central Western Queensland Monsoon and Flooding, 20 December 2022 - 30 April 2023

Submission	Recommended Value
Northern and Central Western	\$15,383,302.18
Betterment	\$888,616.68

Unsealed Grading Road Works



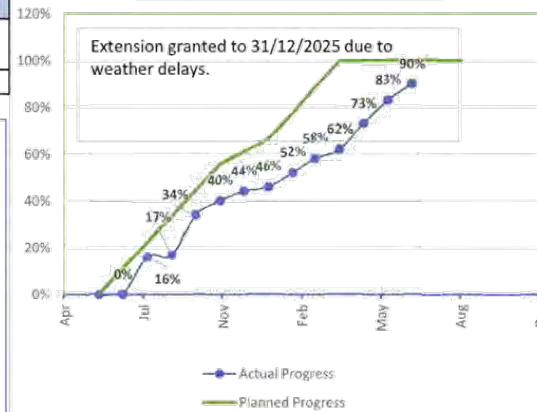
■ Works Complete ■ Works Remaining

Drainage Works & Betterment Sites

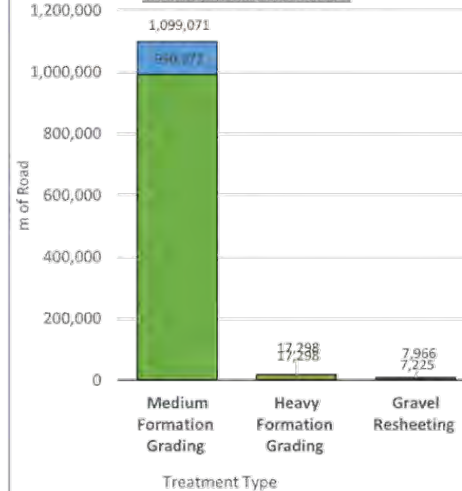


■ Sites Remaining ■ Sites Complete

WSC 2223 Overall Works Status



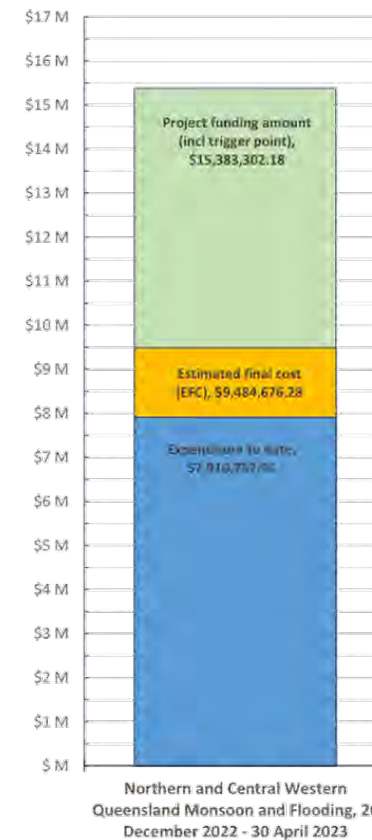
Unsealed Road Works



Treatment Type

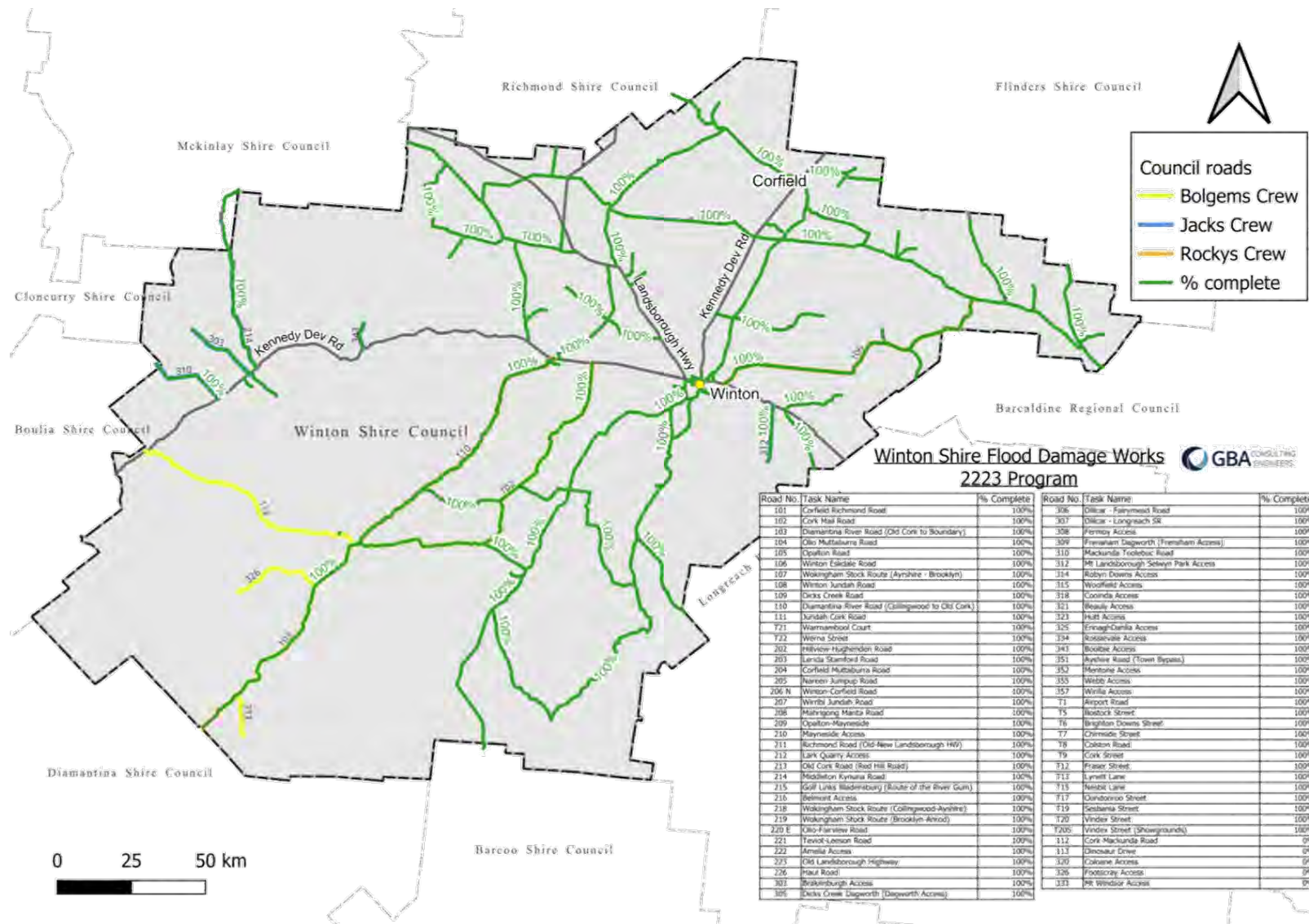
■ Total Scope ■ Grading Works Complete

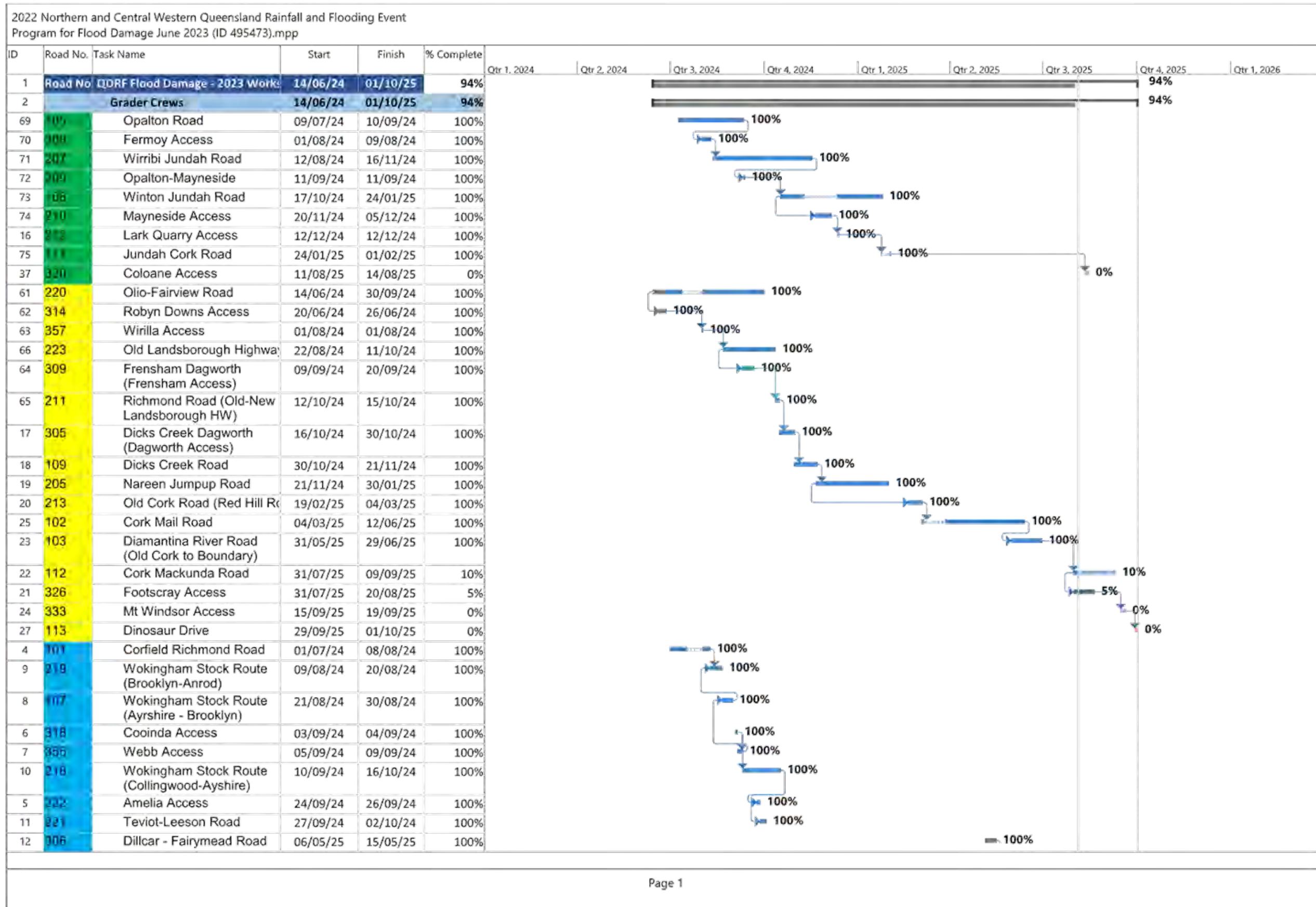
Expenditure to Date

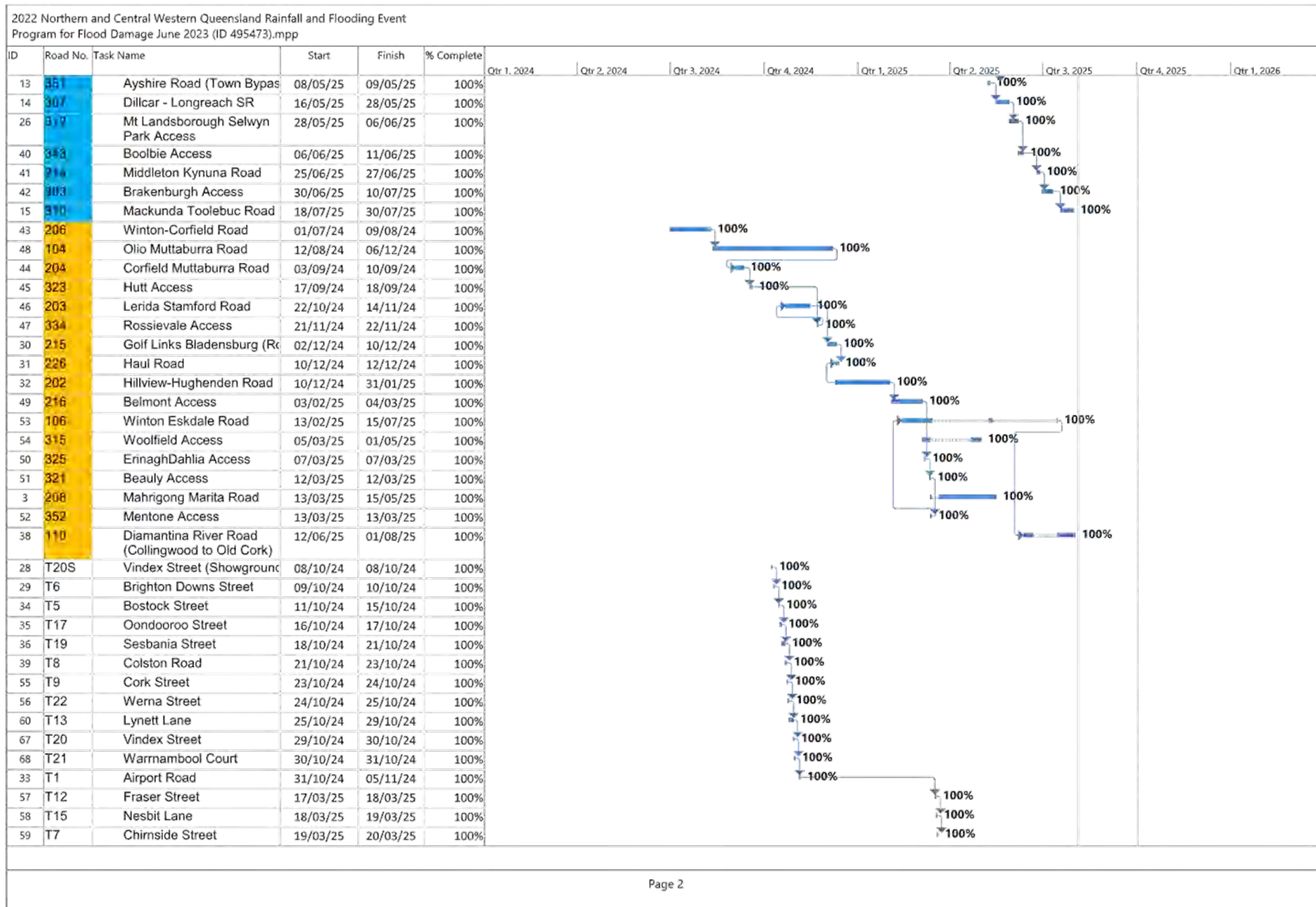


Northern and Central Western
Queensland Monsoon and Flooding, 20
December 2022 - 30 April 2023

■ Project funding amount (incl trigger point)
■ Estimated final cost (EFC)
■ Expenditure to date







Snap ID	Date	Incident category	Incident type	Description	Location	Status
6702493	2025-08-05	Water & Sewer	Meter Leak	Hi team. Sorry to bother you guys, I've had a pipe leaking for a while and I think it's why my trees aren't growing. Let me know if you can pay a visit. Regards, [REDACTED]	94 Vindex St, Winton QLD 4735, Australia	In progress
6687089	2025-08-01	Animals & Pests	Animal - Domestic	Dog out again, threatening people across the road Still jumping fence and running towards people in an aggressive manner. Happens almost daily	27 Cork St, Winton QLD 4735, Australia	In progress
6679726	2025-07-30	Water & Sewer	Water Leak	Possible water leak or sprinklers need adjusting at daycare	47 Cork St, Winton QLD 4735, Australia	Closed
6674000	2025-07-29	Parking & Cars	Abandoned Vehicle	Unregistered, hasn't been moved for months, blocking street and gutter	5 Bladensberg St, Winton QLD 4735, Australia	In progress
6670532	2025-07-28	Pavement & Footpath	Pavement - General	Garden bed overflowing with water that has no plant growing.	40 Chirside St, Winton QLD 4735, Australia	Closed
6670399	2025-07-28	Pavement & Footpath	Pavement - General	Footpath is covered in sand. Needs sweeping	39 Cork St, Winton QLD 4735, Australia	Closed
6653720	2025-07-24T22:15:15.039Z		Water Leak	Water starting to flood yard again from the Council green house	104 Elderslie St, Winton QLD 4735, Australia	In progress
6651615	2025-07-24	Rubbish & Bins	Rubbish and Bins - General	Bin on tarmac at airport hasn't been emptied for week and is full Spiders redbacks Scales need to be removed	Corfield QLD 4733, Australia	Closed
6642095	2025-07-22	Pavement & Footpath	Pavement - General	Sprinklers are on everyday at 8.30 and 3 when people are trying to walk past to pick up kids	40â€“50 Manuka St, Winton QLD 4735, Australia	In progress

6641039	2025-07-22T	Parks & Council Facilities	Overgrown Vegetation	Maybe white ants - tree is dying cnr Nesbit and cork	16 Cork St, Winton QLD 4735, Australia	In progress
6640100	2025-07-21T	Parks & Council Facilities	Park - General Request	Sign faded	21386 Australia's Dinosaur Trl, Winton QLD 4735, Australia	Closed
6634519	2025-07-20T22:48:28.578Z		Water Leak	There is a water issue with the trees outside of the winton golf club. Water is pooling at the base of the tree, and not watering other trees in the vicinity. Also a whipper snipper could be used on the dead and overgrown grass surrounding the trees	123 Vindex St, Corfield QLD 4733, Australia	Closed
6619943	2025-07-17T	Roads & Signage	Damaged Road	Dinosaur way over the grid bitumen washed away and large pothole.	Winton QLD, Australia	Closed
6612419	2025-07-15T	Pavement & Footpath	Pavement - General	Spew down the wall and lots of dog urine along the front of the Neighbourhood Centre as well as general built up debris. Needs a good scrub and sweep to clean it all up.	77 Elderslie St, Winton QLD 4735, Australia	In progress
6612410	2025-07-15T	Rubbish & Bins	Dumped Rubbish	These smashed witches hats have been sitting here for weeks now.	Winton QLD 4735, Australia	Closed
6597083	2025-07-12T	Parks & Council Facilities	Facility - General Request	Is it possible to upgrade the map at the cemetery?	Lot 110 Cork St, Winton QLD 4733, Australia	In progress
6586593	2025-07-09T06:26:43.266Z		Street Gutters / Storm Water	Gutter is very damaged and always full of water	29 Cork St, Winton QLD 4735, Australia	In progress
6586583	2025-07-09T06:25:40.234Z		Abandoned Vehicle	Unregistered vehicles taking up the street, have been there for months	3 Bladensburg St, Winton QLD 4735, Australia	In progress
6582572	2025-07-08T	Water & Sewer	Water General	Dipper hose cut when timer comes on water everywhere	62 Manuka St, Winton QLD 4735, Australia	Closed

6571357	2025-07-06T	Roads & Signage	Damaged Road	Cotswold/ Colane Grid : several railway lines of grid welding has broken so rails have moved and fallen over. Danger to vehicles crossing grid.	Opalton QLD 4735, Australia	Closed
6568070	2025-07-05T06:05:25.866Z		Facility - General Request	Previously motorised access gate to airside, manual slide only. Occasionally gets stuck due to debris in track. Possibly reinstate motorised gate.	Winton Airport, Landsborough Hwy, Corfield QLD 4733, Australia	Closed
6561323	2025-07-03T22:52:51.066Z		Damaged Road	so, no response to my second photo. Thought I would send another. There's been no change on Corfield Creek road. All the washouts are still here.	Corfield QLD 4733, Australia	In progress
6552747	2025-07-01T23:56:14.655Z		Animal - Deceased	dead cat - its inside fence of skate park near toilet dump site	1 Fraser St, Opalton QLD 4735, Australia	Closed
6552709	2025-07-01T	Parks & Council Facilities	Playground Equipment	The squeaky swing at Hollow Log is getting louder and louder, could someone grease it please!	Hollow Log Park, 51 Vindex St, Winton QLD 4735, Australia	Closed
6552152	2025-07-01T	Parks & Council Facilities	Facility - General Request	Dripper spray broken off dripper line near neighbour centre driveway, Main Street side of driveway	22 Werna St, Winton QLD 4735, Australia	Closed

6551082	2025-07-01	Animals & Pests	Animal - General	I was refused entry to the town rubbish dump today as I had my dogs in a cage on the back of my car. I was informed that there was a sign stating No Dogs OR any animals are allowed in the dump area. There is no sign stating that information! The council workers involved were extremely aggressive and totally refused me entry even though there is no sign/rule that I was breaking. [REDACTED]	Ayrshire Rd, Corfield QLD 4733, Australia	Closed
6551035	2025-07-01	Roads & Signage	Overgrown Vegetation	Corner of bypass and Chirnside street has extremely large overgrown tree obscuring sight at give way sign. Vehicle must move forward into Chirnside Street to see if any oncoming traffic from the west.	2 Chirnside St, Winton QLD 4735, Australia	Closed
6549763	2025-07-01	Rubbish & Bins	Rubbish and Bins - General	Business bin not collected for 2nd day- was not collected Monday 30th June. Not collected so far today 1st July. 2nd Monday in a row.	32 Cork St, Winton QLD 4735, Australia	Closed
6548807	2025-07-01	Parks & Council Facilities	Park - General Request	Sprinkler broken off in garden bed.	22B Werna St, Winton QLD 4735, Australia	Closed

17.2 CHIEF EXECUTIVE OFFICER**File Number: 194337****Attachments: Nil****Meeting Date: 14 August 2025****RECOMMENDATION**

That the operational report for the Office of the Chief Executive be received.

REPORT**Chief Executive Officer**

The Chief Executive Officer has undertaken a wide range of operational and strategic duties with some highlights below –

- Finalisation of 2025-2026 Budget with team members and consultant accountants
- Finance functions with the vacancy of the Executive Manager Finance
- Corporate Services functions with the retirement of the Executive Manager Corporate Services note that the new Executive Manager Corporate Services commenced on 5 August 2025
- Economic Development functions – including progression of the Economic Development Strategy and liaising with consultants Delos Delta to commence the Draft Economic Action Plan and Investment Prospectus
- Addressing queries to finalise the Interim Audit
- Development of Sponsorship Policy
- Progression of the 2025-2026 Operational Plan with team members
- Supporting review of Community Grants Policy and Guidelines
- Liaison with external stakeholders including community members and departmental representatives.
- Progression of assessment of WH&S digital platform in conjunction with team members
- Attendance at meetings including the August CEOs of the West meeting, RAPAD Arts, Culture and Creative Industries Workforce Workshop, OHDC August meeting, Desert Champions Way and August Small Business Friendly Program Roundtable
- Meeting with team members from the Waltzing Matilda Centre and the Winton Historical Society re collaboration, operations and MoU operability
- Progress the Dark Sky Community application and planning scheme amendment with consultant planner
- Meeting with QBOA President to update on key promotional areas and collaboration opportunities
- Submission of motions for the LGAQ Annual Conference in October 2025

On behalf of the Council team we extend a warm welcome to Harish Nair, Executive Manager Finance and Linda Gingborn, Executive Manager Corporate Services, who commenced in their respective roles on 5 August 2025.

Waltzing Matilda Centre (Manager Report)

July was one of our biggest months so far this year. Fun, busy, and packed with visitors! With several major events happening around town, Winton was buzzing with energy. Accommodation had strong occupancy rates throughout the month, and the Showgrounds overflow had to be opened to meet demand. It's been great to see so many people out and about exploring the area.

Visitor Numbers:

- **Total Museum Entries:** 3,014
- **Visitor Information Centre Visitors:** 3,494
- **Bus Group Entries:** 24 buses 157 people total

These numbers speak for themselves – July brought a huge wave of tourists through the door. The VIC was consistently busy with people coming in for maps, local info, and tips, and the Museum had a steady stream of guests every day. We also received some great feedback about the Centre, with visitors commenting on how impressed they were with the displays and facilities.

July Events Recap:

1. **Winton Races**

The races brought in a good mix of locals and tourists. A great day out, and it really kicked off the month's events in style.

2. **Winton Drags & Show & Shine**

This weekend was a major highlight – the town was packed, the cars were loud, and the VIC was flat out. The Show & Shine added something extra for families and car lovers, and it brought a good crowd through.

3. **Winton Opal Festival**

Always a big drawcard, the Opal Festival didn't disappoint. Visitors came from all over to check out the market stalls, exhibitions, and fossicking displays. We saw plenty of those visitors stop by the Centre while they were in town.

4. **Winton Camel Races**

One of the more unique events of the year – the camel races were a hit with both new and returning visitors. A lot of people came into the VIC before and after to find out what else they could do while in town.

Social Media

Overall, the Waltzing Matilda Centre has grown by 79 Facebook and 30 Instagram followers, and the Tuckerbox Café has grown by 17 Facebook and 5 Instagram followers (overall, as there were both new followers and unfollows each month as well). The clearest level of growth is from a Reach perspective, especially on the WMC page. For the WMC, we have grown by 9.4k on Facebook, and by 2.4k on Instagram. For the Tuckerbox, our reach has consistently been around the 1.2k mark on Facebook, whilst Instagram has increased by 27 accounts.

Financial Summary

	Total Revenue
Waltzing Matilda Exhibition	\$107,271.80
Café Sales	\$71,784.80
Merchandise Sales	\$40,226.80
Showgrounds	\$13,421
Total Revenue	\$232,704.40

Workplace Health & Safety (WHS Consultant Report)

WHS & Wellbeing Risk Picture

External Stakeholder Risk Update

Organisation	Update/Alert	Action
Work Safe QLD updates and alerts – for general information.	A (non WSC) worker was seriously injured following a trench collapse at a construction site.	Include in relevant WHS awareness training to remind workers of the associated risks. Conduct two-way consultation of recommended controls
	A (non WSC) roadside worker was seriously injured after being struck by a vehicle whilst retrieving traffic control signage in proximity to an active traffic zone.	
	A (non WSC) worker was setting up lane closures in preparation for road maintenance activities, when a vehicle veered into the lane being closed and struck the traffic controller.	
QLD Transport and Main Roads	Nil	
Local Government	Mutual Risk Obligation WHS Review conducted in July 2025. Recommendations include: 1. Consider delivering due diligence refresher training for the EMT (Recommend due	To be scheduled within training plan

	diligence in operation is applied and delivered by an external provider).	
	2. Consider delivering frontline leadership training to managers and supervisors on their roles and responsibilities regarding health and safety requirements.	To be scheduled within training plan
	3. Consider the improvement of visible leadership, by introducing KPIS for EMT participation in onsite incidents, investigations and site risk assessments.	Drafted within WHS Action Plan
	4. Revise Councils draft WHS strategy plan in conjunction with this report and consider additional Objectives, Targets and KPIs	Drafted – currently being consulted
	5. Consider the following requirements during the pre-requisite stage of appointing a new WHSA. • Diploma OHS • Lead investigation (i.e. Icam) • Lead Auditor • Trainer & Assessor • Fire Safety Advisor	Recruitment of WHSA has commenced.
	6. Consider the purchasing and deployment of a safety management system platform i.e. skytrust, for the immediate notification of incidents, access to work instructions and procedures, assigning management actions and running live dashboard reports.	Commenced – Skytrust – 3-month free trial
	7. Consider developing an overarching SMS Framework identifying Councils current / proposed system	Drafted as part of SMS update

WHS & Wellbeing Risk Management Lead Indicators

Safety Management System Update Project	• The WHS Committee has reviewed 6 draft WHS procedures. All staff consultation to commence. • Draft WHS Change Management Plan (SMS Upgrade) being consulted. • The WHS Committee has agreed to meet fortnightly to ensure continued momentum of the SMS update. • Draft WHS Action Plan (objective/targets/KPIs) being consulted with SLT. • PESTLE and SWOT being consulted with SLT.
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	• SMS Implementation Plan developed. • Draft SWMS being consulted with relevant workers. • Draft Daily Pre-Start risk assessment being consulted with relevant staff. • Draft WHS Awareness training schedule developed. • Draft WHS Management Plan (Construction) being consulted with relevant staff.
	SMS Plan Implementation progress = 19.86%
Emergency Management	Meeting with Waltzing Matilda Centre team member re training and the completion of evacuation practice.
Hazard Reports	Nil received
Drug & Alcohol testing	Received 2 quotes from organisations to conduct external testing.
Volunteer Framework	Drafted a Volunteer Framework for consultation

WHS & Wellbeing Risk Management Lag Indicators

Incidents	July/August 2025
Total Incidents	2
Lost time injury	0
Medical treatment injury	0
First aid only injury	0
Near miss report	0
Report only	0
Vehicle / Plant	1
Property damage – Council asset	1
Property damage – non-Council	0
Ongoing workers' compensation claim	1
New workers' compensation claim	0
Hazard reports	0

Incident	Summary	Outcome	Contributing Factors	Reviews	Actions
Loss of power to WCS vehicle due to lose battery terminal	Battery was replaced – soon afterward vehicle lost power whilst being driven.	Battery terminal was not connected as per requirement.	Inexperienced worker. Process explained to worker. Worker advised that they were competent to conduct tasks. Worker advised they did not tighten connection as required.	Discussions with relevant workers. Enquiries regarding training & competency. Enquiries regarding vehicle return to service process.	Recording of training process implemented. Review competence assessment process. In consultation with relevant workers – implement a vehicle / equipment return to service process. Review vehicle emergency process and equipment
Workshop roller door struck WSC vehicle	Whilst closing workshop roller door – the roller door struck the bonnet of a WSC vehicle.	To be investigated.			

17.3 CORPORATE SERVICES REPORT**File Number:** 194338**Attachments:** Nil**Meeting Date:** 14 August 2025**RECOMMENDATION**

That the Corporate Services report be received

REPORT**Human Resources****Recruitment:**

Position	Department	Status
Early Childhood Teacher	Community Services	Open until filled
Children's Services Group Leader	Community Services	Open until filled
Assistant Children's Services Worker	Community Services	Open until filled
Mechanic	Works	Open until filled
Manager Special Projects	Works	Open until filled
Plumber	Works	Open until filled
Carpenter/Tradesperson	Works	Open until filled
Grader Operator/ Labourer	Works	Closes 12 th August
Media, Marketing and Communications Officer	Corporate Services	Closes 11 th August
Economic Development Officer	Office of the CEO	Closes 7 th August
Workplace Health and Safety Officer	Corporate Services	Closes 18 th July
Admin Officer- Payroll	Finance	Filled and commenced on the 11 th of August
Community Care Manager	Community Services	Closes 11 th August

Information Technology

The Waltzing Matilda Centre CCTV project was successfully installed and completed. Work has now started on internal procedures and data capture to use the installation to monitor visitor numbers to the centre.

The SOE project rolled over into the new financial year for the final components and initial roll out of the new system. We currently have 14 users working in the new system with significant overall security improvements.

A project to migrate our Starlink services to our Telstra bill was kicked off in late July. This will give us more control over costs and a singular point of contact for all telecommunications.

Significant time has been spent in the last month with incremental upgrades and maintenance of our standard systems. These include:

- Cutting over to our new primary internet connection
- Enhancement of current network systems
- Amalgamation of CCTV and WIFI systems into a contiguous structure

Governance Officer

Policy and Procedure

All Policies, Procedures and Forms being reviewed and copied over to a template that reflects the Council Business Paper, will ensure consistency across Council documents. Roll out to occur in the next couple of months.

Updating Registers to ensure all information can be located and tracked.

Insurance

Continuing to follow up on vehicle repairs and claims, only a few outstanding at the moment. Awaiting a response from JLT Solutions regarding the Building Claim for the Council Chambers.

Complaints

A number of Dog Attack complaints have been received. All have been passed on Operations Manager, awaiting outcomes. Note that a procedure for addressing this matter in accordance with legislative requirements will be undertaken.

17.4 FINANCE REPORT**File Number: 194340****Attachments:**

1. Balance Sheet - Jul25.pdf
2. Budget Variance report.pdf
3. Capital Works July.pdf
4. Summary Income Statement July.pdf

Meeting Date: 14 August 2025**RECOMMENDATION**

That the Finance Monthly Report be received

REPORT

Financial reports attached

- Balance Sheet
- Budget Variance
- Capital Works
- Income Statement

The attached Finance Reports as at 31 July 2025 have been prepared by Council's external contractor, Peter Gogsch Accountants. The report includes a detailed overview of the relevant financial data for the reporting period and has been compiled in accordance with standard accounting practices.

WINTON SHIRE COUNCIL

STATEMENT OF FINANCIAL POSITION
as at 30 June 2025

	31-Jul-25	30-Jun-25
Current Assets		
Cash and cash equivalents	21,583,401	24,675,851
Trade and other receivables	593,222	387,326
Contract assets	6,275,539	6,275,539
Inventories	687,031	706,581
Prepayments	56,492	56,492
Total current assets	29,195,685	32,101,789
Non Current Assets		
Property, plant & equipment	257,325,737	257,315,404
Work in Progress	24,546,584	23,908,880
Total non current assets	281,872,321	281,224,284
TOTAL ASSETS	311,068,006	313,326,073
Current liabilities		
Trade and other payables	2,537,939	4,649,647
Borrowings	233,508	8,508
Contract liabilities	4,360,620	4,360,620
Provisions	1,827,572	1,702,287
Total current liabilities	8,959,639	10,721,062
Non current liabilities		
Trade and other payables	-	-
Borrowings	285,542	510,542
Provisions	371,033	354,827
Total non current liabilities	656,575	865,369
TOTAL LIABILITIES	9,616,214	11,586,431
NET COMMUNITY ASSETS	301,451,792	301,739,642
COMMUNITY EQUITY		
Asset revaluation surplus	196,136,984	196,136,984
Retained surplus	105,314,808	105,602,658
TOTAL COMMUNITY EQUITY	301,451,792	301,739,642

Revenue and Expenditure Report - Winton Shire Council

(Accounts: 1000-0001-0000 to 8300-7300-0000. 9% of year elapsed. All Accounts. Excludes Committed Costs. Exceptions Over and Under 100%. To Details.)

USER: PETERG

Financial Year Ending 2026 - (Budget for Full Year)

Version: 2023.6.13.1

REVENUE				EXPENSE			SURPLUS / (DEFICIENCY)		
	31 Jul 2025	%	Budget	31 Jul 2025	%	Budget	31 Jul 2025	%	Budget
1000-0001 FINANCE									
1100-0002 RATES & CHARGES									
1100-1235 Discount on Rates	0.00	---	(490,982)						
1100-1275 Pensioner Remissions	0.00	---	(19,121)						
1100-1315 Refund on Rates	(237.01)	-24%	1,000						
1100-2100 Debt Recovery Costs				11,128.83	223%	5,000			
1100-0002 RATES & CHARGES	(237.01)	0%	(509,103)	11,128.83	223%	5,000	(11,365.84)	2%	(514,103)
1300-0002 FINANCIAL TRANSACTIONS									
1300-2337 Rounding Receipts				(0.02)	---	0			
1300-0002 FINANCIAL TRANSACTIONS	0.00	---	0	(0.02)	---	0	0.02	---	0
1500-0002 DEBT MANAGEMENT									
1500-1720 Rates Write Offs	0.00	---	(450)						
1500-0002 DEBT MANAGEMENT	0.00	---	(450)	0.00	---	0	0.00	---	(450)
1000-0001 FINANCE	(237.01)	0%	(509,553)	11,128.81	223%	5,000	(11,365.82)	2%	(514,553)
2000-0001 ADMINISTRATION									
2000-0002 GENERAL ADMINISTRATION									
2000-1660 TELCO INFRASTRUCTURE LEASES	909.09	---	0						
2000-0002 GENERAL ADMINISTRATION	909.09	---	0	0.00	---	0	909.09	---	0
2000-0001 ADMINISTRATION	909.09	---	0	0.00	---	0	909.09	---	0
3000-0001 WELFARE									
3100-0002 SPORT & REC COORDINATOR									
3100-1101 Move It NQ Winton Program	30,000.00	---	0						
3100-2220 Sport & Rec Officer General Expenses				538.96	---	0			
3100-0002 SPORT & REC COORDINATOR	30,000.00	---	0	538.96	---	0	29,461.04	---	0
3230-0002 COMMUNITY DEVELOPMENT									
3230-1100 Grant-Community Development Officer	17,000.00	---	0						
3230-2225 Operating Expenses - QRA funded				73.08	---	0			
3230-0002 COMMUNITY DEVELOPMENT	17,000.00	---	0	73.08	---	0	16,926.92	---	0
3300-0002 COMMONWEALTH HOME SUPPORT									
3300-1500 Fees - CHSP (Over 65)	(114.37)	-1%	10,000						

Time 10:21 am

Page 1

Date: 06-08-2025

Revenue and Expenditure Report - Winton Shire Council

(Accounts: 1000-0001-0000 to 8300-7300-0000. 9% of year elapsed. All Accounts. Excludes Committed Costs. Exceptions Over and Under 100%. To Details.)

USER: PETERG

Financial Year Ending 2026 - (Budget for Full Year)

Version: 2023.6.13.1

	REVENUE			EXPENSE			SURPLUS / (DEFICIENCY)		
	31 Jul 2025	%	Budget	31 Jul 2025	%	Budget	31 Jul 2025	%	Budget
3300-0002 COMMONWEALTH HOME SUPPORT	(114.37)	-1%	10,000	0.00	---	0	(114.37)	-1%	10,000
3600-0002 Home Care Package									
3600-1500 Home Care Package - Fees	292.06	---	0						
3600-0002 Home Care Package	292.06	---	0	0.00	---	0	292.06	---	0
3700-0002 60 & BETTER									
3700-1101 60 & Better - Non-recurrent Grant	2,000.00	---	0						
3700-0002 60 & BETTER	2,000.00	---	0	0.00	---	0	2,000.00	---	0
3000-0001 WELFARE	49,177.69	492%	10,000	612.04	---	0	48,565.65	486%	10,000
4000-0001 ENGINEERING SERVICES									
4201-0002 SHIRE ROADS MAINTENANCE									
4201-2227 Rural Roads Sign Audit				10,989.68	---	0			
4201-0002 SHIRE ROADS MAINTENANCE	0.00	---	0	10,989.68	---	0	(10,989.68)	---	0
4300-0002 AERODROMES & AIRPORTS									
4300-0003 Winton Aerodrome									
4301-0004 Winton Aerodrome - Fuel Facility									
4301-2336 Fuel Purchases				240.68	---	0			
4301-0004 Winton Aerodrome - Fuel Facility	0.00	---	0	240.68	---	0	(240.68)	---	0
4300-0003 Winton Aerodrome	0.00	---	0	240.68	---	0	(240.68)	---	0
4300-0002 AERODROMES & AIRPORTS	0.00	---	0	240.68	---	0	(240.68)	---	0
4400-0002 COUNCIL DEPOT									
4400-2331 Bulk Materials Yard - Repairs & Mtn				555.75	---	0			
4400-0002 COUNCIL DEPOT	0.00	---	0	555.75	---	0	(555.75)	---	0
4600-0002 RECOVERABLE WORKS									
4602-0003 Dept Transport									
4602-2356 Richmond Rd Resheeting				5,983.30	---	0			
4602-0003 Dept Transport	0.00	---	0	5,983.30	---	0	(5,983.30)	---	0
4624-0003 State Roads Recoverable Works									
4633-2330 Richmond Rd-Pave & Seal 3(CN-20106)				4,974.75	---	0			
4638-2330 Hughenden Rd-Construction (CN-18529)				591.96	---	0			

Time 10:21 am

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Date: 06-08-2025

Revenue and Expenditure Report - Winton Shire Council

(Accounts: 1000-0001-0000 to 8300-7300-0000. 9% of year elapsed. All Accounts. Excludes Committed Costs. Exceptions Over and Under 100%. To Details.)

USER: PETERG

Financial Year Ending 2026 - (Budget for Full Year)

Version: 2023.6.13.1

REVENUE				EXPENSE			SURPLUS / (DEFICIENCY)		
31 Jul 2025	%	Budget		31 Jul 2025	%	Budget	31 Jul 2025	%	Budget
4624-0003 State Roads Recoverable Works	0.00	---	0	5,566.71	---	0	(5,566.71)	---	0
4600-0002 RECOVERABLE WORKS	0.00	---	0	11,550.01	---	0	(11,550.01)	---	0
4000-0001 ENGINEERING SERVICES	0.00	---	0	23,336.12	---	0	(23,336.12)	---	0
5000-0001 ENVIRONMENTAL SERVICES									
5400-0002 EMERGENCY SERVICES									
5403-0003 Disaster Management									
5403-2220 Fire/Flood/Storm Emergencies				117,757.07	---	0			
5403-0003 Disaster Management	0.00	---	0	117,757.07	---	0	(117,757.07)	---	0
5400-0002 EMERGENCY SERVICES	0.00	---	0	117,757.07	---	0	(117,757.07)	---	0
5600-0002 RURAL SERVICES									
5601-0003 Stock Routes									
5601-2330 Repairs & Maintenance - SRIB Depot				4,780.79	239%	2,000			
5601-0003 Stock Routes	0.00	---	0	4,780.79	239%	2,000	(4,780.79)	239%	(2,000)
5600-0002 RURAL SERVICES	0.00	---	0	4,780.79	239%	2,000	(4,780.79)	239%	(2,000)
5800-0002 AREA PROMOTION									
5800-1502 150 Celebration Merchandise Sales	5,082.37	---	0						
5800-2673 150th Anniversary Celebrations				8,430.04	---	0			
5800-0002 AREA PROMOTION	5,082.37	---	0	8,430.04	---	0	(3,347.67)	---	0
5900-0002 TOWN PLANNING									
5900-1500 Town Planning Fees	5,210.00	---	0						
5900-0002 TOWN PLANNING	5,210.00	---	0	0.00	---	0	5,210.00	---	0
5000-0001 ENVIRONMENTAL SERVICES	10,292.37	---	0	130,967.90	>999%	2,000	(120,675.53)	>999%	(2,000)
6000-0001 COMMUNITY & CULTURAL									
6600-0002 SHOWGROUNDS									
6600-2000 Showgrounds Salaries				6,828.80	---	0			
6600-0002 SHOWGROUNDS	0.00	---	0	6,828.80	---	0	(6,828.80)	---	0
6800-0002 PENSIONER UNITS									
6801-0003 Couple Pensioner Units									
6801-1550 Rents-Couple Pensioner Units	472.00	---	0						

Time 10:21 am

Page 3

Date: 06-08-2025

Revenue and Expenditure Report - Winton Shire Council

(Accounts: 1000-0001-0000 to 8300-7300-0000. 9% of year elapsed. All Accounts. Excludes Committed Costs. Exceptions Over and Under 100%. To Details.)

USER: PETERG

Financial Year Ending 2026 - (Budget for Full Year)

Version: 2023.6.13.1

	REVENUE			EXPENSE			SURPLUS / (DEFICIENCY)		
	31 Jul 2025	%	Budget	31 Jul 2025	%	Budget	31 Jul 2025	%	Budget
6801-0003 Couple Pensioner Units	472.00	---	0	0.00	---	0	472.00	---	0
6800-0002 PENSIONER UNITS	472.00	---	0	0.00	---	0	472.00	---	0
6000-0001 COMMUNITY & CULTURAL	472.00	---	0	6,828.80	---	0	(6,356.80)	---	0
7000-0001 UTILITIES									
7100-0002 GARBAGE									
7100-1235 Discount on Rates-Cleansing	0.00	---	(41,887)						
7100-0002 GARBAGE	0.00	---	(41,887)	0.00	---	0	0.00	---	(41,887)
7300-0002 SEWERAGE									
7300-1235 Discount on Rates-Sewerage	0.00	---	(77,741)						
7300-0002 SEWERAGE	0.00	---	(77,741)	0.00	---	0	0.00	---	(77,741)
7400-0002 WATER									
7400-1235 Discount on Rates-Water	0.00	---	(134,116)						
7400-2315 Water Connections				270.55	---	0			
7400-0002 WATER	0.00	---	(134,116)	270.55	---	0	(270.55)	0%	(134,116)
7000-0001 UTILITIES	0.00	---	(253,744)	270.55	---	0	(270.55)	0%	(253,744)
7600-0001 TOURIST ATTRACTIONS									
7620-0002 LARK QUARRY - BUSINESS									
7620-2220 General Expenses				266.34	---	0			
7620-0002 LARK QUARRY - BUSINESS	0.00	---	0	266.34	---	0	(266.34)	---	0
7800-0002 WALTZING MATILDA CENTRE									
7800-2335 FURNITURE & FITTINGS				2,078.52	---	0			
7800-0002 WALTZING MATILDA CENTRE	0.00	---	0	2,078.52	---	0	(2,078.52)	---	0
7600-0001 TOURIST ATTRACTIONS	0.00	---	0	2,344.86	---	0	(2,344.86)	---	0
TOTAL REVENUE & EXPENDITURE	60,614.14	-8%	(753,297)	175,489.08	>999%	7,000	(114,874.94)	15%	(760,297)

Total Job Costs - Winton Shire Council

Accounts - 0002-2025-0000 to 7820-2223-0000. 10% of year elapsed.

Filtered By Report Group: CAPITAL WORKS 25/26.

User: PETERG

Financial Year Ending 2026

Version: 2021.3.25.1

Job No	Description	Previous Years		This Year		Current Periods		Committed		Total		Estimates		
		Exp	%Est	Exp	%Est	Exp	%Est	Exp	%Est	Exp	%Est	Original	Current	% Change Next Yr
3500-4602	PAINTING CHILDCARE	70,425.15								70,425.15				
4000-4819	BUILDING WORKS RESIDENTIAL	369,530.36		42,541.77				15,238.59		427,310.72				
4000-4820	BUILDING WORKS COMMERCIAL	336,598.98		3,500.00				820.57		340,919.55				
4206-4600	INDUSTRIAL ESTATE DEVELOPMENT	172,978.27	8%	2,380.00	0%					175,358.27	9%	2,060,000	2,060,000	
4500-4313	PLANT PURCHASES 24/25			1,695.28				93,172.29		94,867.57				
4607-4510	CARPARK LIGHTING (NHC)	33,548.67								33,548.67				
4607-4516	RENEWAL OF FOOTPATHS	207,441.81		5,531.63		17.67				212,991.11				
4607-4518	RURAL RESEALS	388,263.16								388,263.16				
4607-4519	TOWN RESEALS	377,516.59								377,516.59				
4607-4521	OPALTON ROAD	228,752.94								228,752.94				
4607-4658	K&C REHABILITATION 21/22	37,192.78								37,192.78				
4607-4660	K&C REHABILITATION R2R	794,563.27						47,221.91		841,785.18				
4607-4680	WINTON JUNDAL RD ROSI(Stage 1)	3,087,666.30		(0.02)				581,888.31		3,669,554.59				
4608-4680	WINTON JUNDAL RD ROSI(Stage 2)	521,338.55		109,471.13				52,679.77		683,489.45				
4608-4801	FWM FLOOD GAUGES	76,555.60								76,555.60				
4608-4857	CORK MAIL RD (CH46530-CH46610)	131,365.69								131,365.69				
4608-4858	CORK MAIL RD (CH79830-CH79890)	98,445.18								98,445.18				
4608-4870	RURAL SIGNAGE	43,661.66								43,661.66				
4608-4871	ROAD/CREEK SIGNAGE	71,761.69								71,761.69				
4610-4660	FOOTPATH(LINK TO SHOWGROUNDS)	176,683.41						6,768.75		183,452.16				
4610-4670	Various Footpaths - LRCI 4B			0.00				56,702.72		56,702.72				
4610-4671	HUGHENDEN RD REST AREA	148,918.82								148,918.82				
4610-4680	LYNETTE LANE SEALING	48,581.34								48,581.34				
4610-4681	MUSICAL FENCE ACCESS	93,674.02								93,674.02				
4673-4600	FLOOD DAMAGE EMERGENT 24 JAN			(35,971.94)				76,035.36		40,063.42				
4674-4600	FLOOD DAMAGE 23 RESTORATION	8,028,891.57		326,324.78				1,847,709.31		10,202,925.66				
4675-4600	RMP C EMERGENT WORKS 23/24EVENT	237,180.03		(29,726.13)				25,505.68		232,959.58				
5000-4600	S/GROUDS BARK/KITCHEN UPGRADE			206,029.75				217,708.08		423,737.83				
5000-4603	CARPARK SHADE - NHC			(0.01)				8,736.36		8,736.35				
5602-4607	SALEYARD UPGRADES							10,783.99		10,783.99				
5800-4606	WAGON WHEELS RENEWALS	28,870.97								28,870.97				
5802-4605	TOURISM BILLBOARD SIGNAGE	65,099.93		1,920.00						67,019.93				
6150-4600	PAINTING SHIRE OFFICE	107,189.50								107,189.50				
6201-4604	COUNCIL BUILDING SOLAR PROJECT	123,170.29								123,170.29				
6207-4600	YOUTH CENTRE UPGRADE	3,012,331.46		6,605.59						3,018,937.05				

Time: 10:14:06 AM

Page 1 of 2

Date: 6/08/2025

Total Job Costs - Winton Shire Council

Accounts - 0002-2025-0000 to 7820-2223-0000. 10% of year elapsed.

Filtered By Report Group: CAPITAL WORKS 25/26.

User: PETERG

Financial Year Ending 2026

Version: 2021.3.25.1

Job No	Description	Previous Years		This Year		Current Periods		Committed		Total		Estimates		
		Exp	%Est	Exp	%Est	Exp	%Est	Exp	%Est	Exp	%Est	Original	Current	% Change
6207-4601	YC DISASTER RECOVERY COMPONENT							12,657.97		12,657.97				
6600-4503	Camp Draft - light pole at bar							79,299.00		79,299.00				
7400-4520	AUTOMATION SYSTEM UPGRADE	2,033,975.10		691.70				7,934.55		2,042,601.35				
7400-4531	WATER TOWER CLEAN & EPOXY	18,271.25								18,271.25				
7800-4500	WMC SHED HISTORICAL SOCIETY	159,462.27								159,462.27				
7800-4501	WMC Upgrades							16,427.65		16,427.65				
7800-5000	WMC - GENERAL REPAIRS							456.75		456.75				
Report Group Total:		21,329,906.61	>999%	640,993.53	31%	17.67	0%	3,157,747.61	153%	25,128,665.42	>999%	2,060,000	2,060,000	
Grand Total:		21,329,906.61		640,993.53		17.67		3,157,747.61		25,128,665.4		2,060,000	2,060,000	

Winton Shire Council Statement of Comprehensive Income

For the year ended 30 June 2026

	<u>Notes</u>	<u>2026 Actual</u>	<u>2025 Actual</u>
Income			
Revenue			
Recurrent revenue			
Rates, levies and charges	3	1,798	557
Fees and charges	3	115,005	248,466
Interest received	3	2,806	3,109
Sales revenue	3	213,349	755,350
Other income		24,635	13,612
Grants, subsidies, contributions and donations	4	216,967	8,536,932
Total recurrent revenue		574,560	9,558,026
Capital revenue			
Grants, subsidies, contributions and donations	4	1,198,136	2,597,015
Total capital revenue		1,198,136	2,597,015
Total revenue		1,772,696	12,155,041
Capital income	5	0	13,239
Total income		1,772,696	12,168,280
Expenses			
Recurrent expenses			
Employee benefits	6	(1,263,684)	(10,159,889)
Materials and services	7	(796,286)	(8,440,465)
Finance costs	8	(576)	(405)
Depreciation and amortisation	9	0	0
Total recurrent expenses		(2,060,546)	(18,600,759)
Capital Expenses	10	0	0
Write Off Flood Damaged Roads		0	(10,346,850)
		0	(10,346,850)
Total expenses		(2,060,546)	(28,947,609)
Net operating surplus		(287,850)	(16,779,329)
Other comprehensive income			
Increase / (decrease) in asset revaluation surplus	19	0	8,596,754
Total other comprehensive income for the year		0	8,596,754
Total comprehensive income for the year		(287,850)	(8,182,575)

The above Statement should be read in conjunction with the accompanying notes and the Summary of Significant Accounting Policies.

17.5 EXECUTIVE MANGER COMMUNITY SERVICES REPORT**File Number:** 194413**Attachments:** Nil**Meeting Date:** 14 August 2025**RECOMMENDATION**

1. THAT the Executive Manager of Community Services report for the Community Services operations be received.

REPORT**WINTON NEIGHBOURHOOD CENTRE PROGRAM****NAIDOC Week**

Winton Shire, in collaboration with RESQ and the Charleville CWAATSICH came together to host a successful NAIDOC event. The day featured a range of engaging activities, a traditional roast lunch, and a celebratory cake-cutting to mark the occasion.

Meat Tray Murder Mystery

The performance was thoroughly enjoyed by all in attendance. In the second half, the audience participated by sharing their theories on who they believed the murderer was, adding an interactive and entertaining element to the event. The evening was filled with laughter and complemented by a delicious meal.

Lead Light and Guinee Fowl Workshop

The Guinea Fowl and Leadlight Workshop was well received by all who attended. Participants produced some outstanding pieces, showcasing the creativity and skill developed throughout the workshop.



FAMILY SUPPORT PROGRAM

Vacation Care

From June 30 - July 11, Vacation Care was in full swing over the two-week program, offering a diverse and engaging schedule to ensure there was something for everyone. Activities ranged from energetic sports sessions with Lloyd, to an exciting excursion to the Waltzing Matilda Centre, handmade kite flying, minute to win it games, and even a fun-filled Master Chef Challenge. Each day brought something new and exciting, keeping the children entertained and involved throughout. The program ran for 10 days, averaging 15 children per day, and provided a safe, dynamic, and enjoyable environment for all participants.

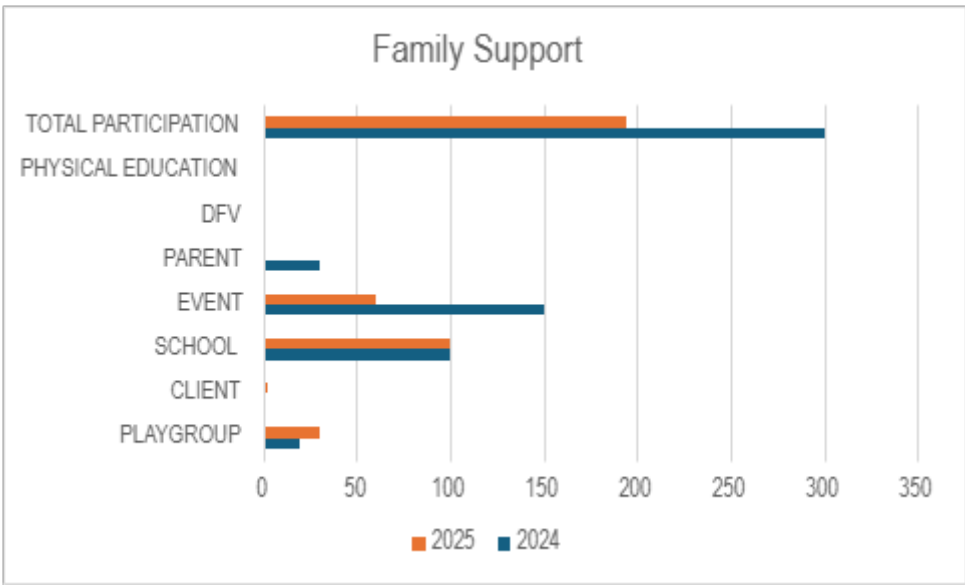


Parent Support Bag's

With the increase of newborns within the Shire, the Family Support Program has introduced an outreach initiative aimed at supporting and connecting with families in the community. As part of this initiative, families were offered a complimentary bag that included essential baby supplies along with helpful information about the services and support available. This initiative is designed to provide assistance while also fostering trust and building lasting relationships between families and the Family Support Officer. By reaching out, it allows the program to ensure families feel supported, informed, and encouraged to engage with the range of services available to them.

Playgroup

This month at playgroup, children engaged in a range of activities that supported their development across key learning areas. Sensory play with playdough, colouring-in activities helped strengthen fine motor skills such as pencil grip and hand-eye coordination. In the soundproof room, children enjoyed exploring musical sounds using recorders and keyboards, a child-friendly version of cornhole was also introduced, offering a fun way to support gross motor development. On the 31 of July, a child health nurse visited as part of the Child, Youth and Family Health Service, providing valuable support and resources to families. Playgroup attendance has remained steady, with parents regularly attending, most with multiple children creating a warm, supportive, and engaging environment for all.



YOUTH SPORT & REC

Afterschool Care Program

The Afterschool Care Program continues to offer a safe and engaging environment for children after school. Each week includes healthy cooking on Tuesdays, creative or sport-based activities on Wednesdays, and student-led afternoons on Thursdays. The program finishes each day with time at the Skate Park, encouraging active play and social interaction. These sessions support healthy habits, emotional wellbeing, and positive social connections in a consistent and familiar setting.

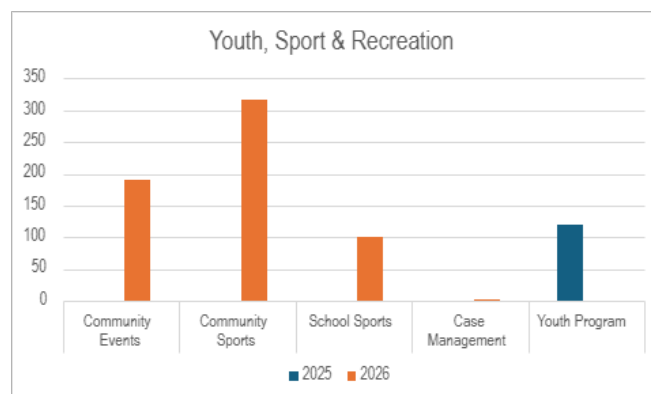


Pancake Breakfast – Winton State School & St Patrick's School

This month's Pancake Breakfasts at Winton State School and St Patrick's School provided students with a warm and nutritious start to the day. Encouraged school attendance and punctuality by offering a fun, inclusive morning activity. Provided a nutritious start to the day, supporting focus and learning.

School Visit

The Youth Sport and Rec and Family Officer programs also visited Winton State School, spending time with kindergarten, primary, and secondary students. The visit helped build familiarity and trust, offering a supportive adult presence during the school day and encouraging ongoing connection between the programs and young people.



WINTON 60 & BETTER

The 60 & Better group has had a busy and engaging month filled with a variety of activities. Weekly exercise sessions and chair yoga continue to be a regular part of the program, promoting health and wellbeing among members.

A highlight for the month was the visit to the Truck Museum, where members enjoyed exploring the impressive collection of trucks on display.

This month's social lunch was held at the Winton Roadhouse, where attendees enjoyed a delicious meal of fish and chips in a relaxed and friendly setting.

Additionally, the 60 & Better members gather at various venues for morning teas, this provides valuable opportunities for members to socialise, connect, and maintain ongoing relationships within the group.

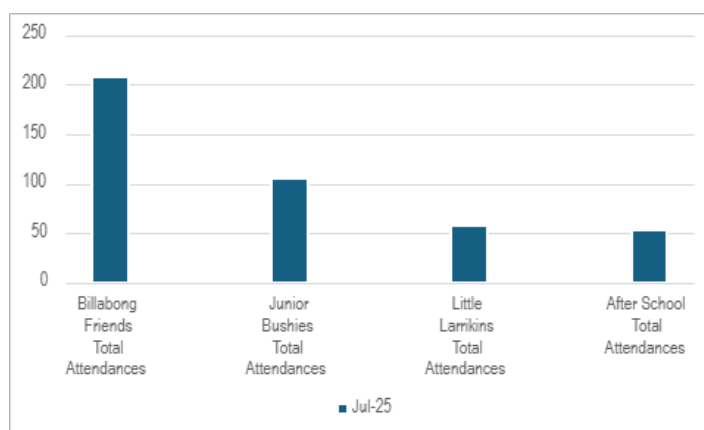
Overall, it has been a successful and enjoyable month for the 60 & Better community.

CHILDCARE

This month, Little Swaggies has received solar panels that have been installed, which will benefit the centre.

Pre-Kindy checks start first week in August with Outback Futures, for the children that will start Kindy in 2026.

Under 8's day is approaching with dates still needing to be confirmed.



WINTON LIBRARY

The Winton Library building in Elderslie Street was completed in 2003, opened by Vaughan Johnson MP member for Gregory.

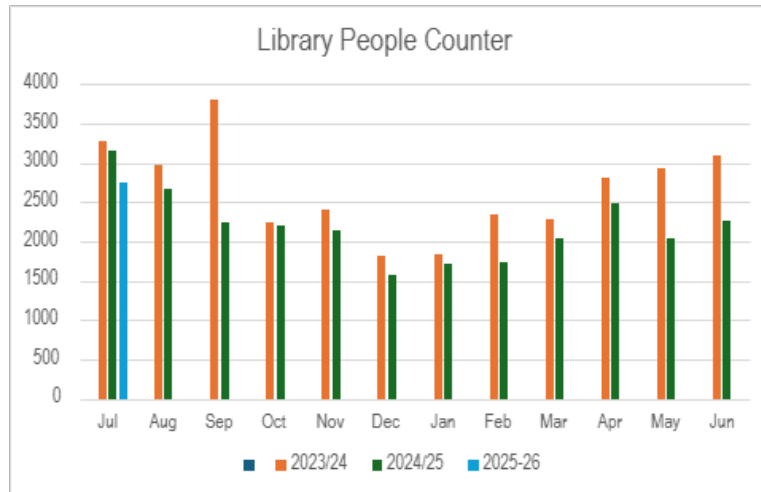
Architect of the library building Paul Trotter of Fulton & Trotter Architects, Brisbane visited along with students from QLD University of Technology this month. They spoke to the students about the library building and the design including designing the building and what had to be considered, eg. environment, flooding, sun position, insulation, stumps requiring adjusting, expansion joints. Paul was very pleased to see the building in such good order and being used well by the community. A staff member spoke about how the building is used and how it fits in with the needs of the community.



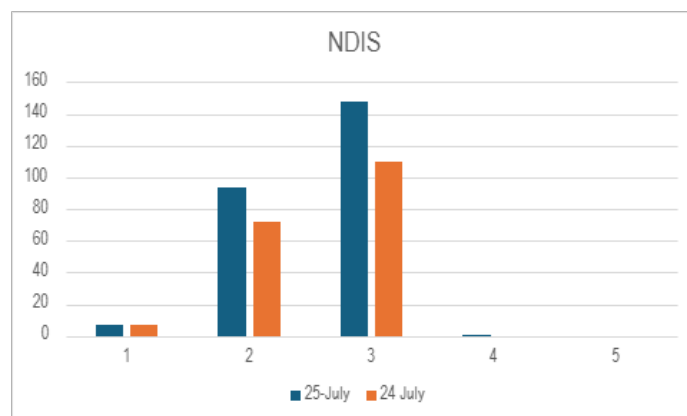
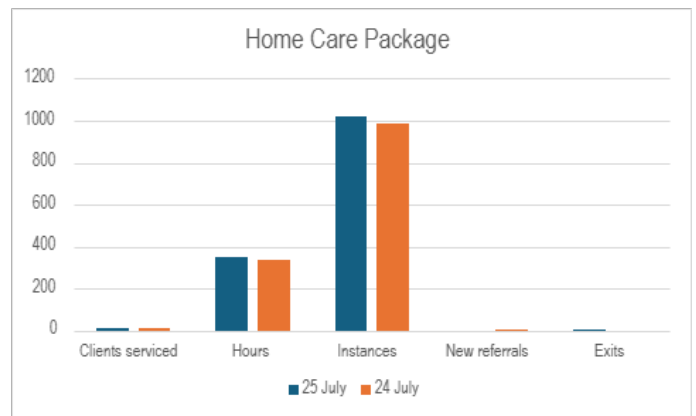
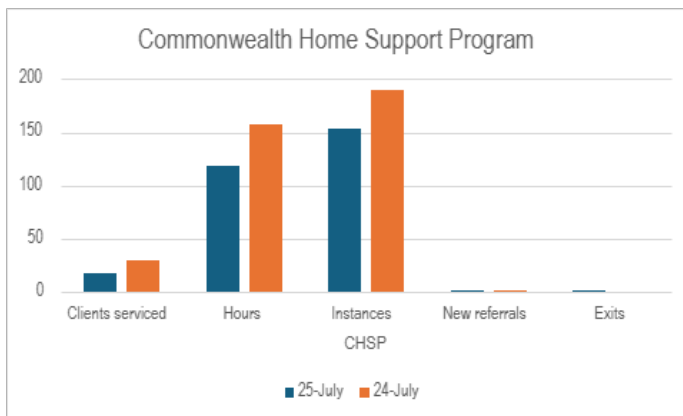
Staff training – “Borrowbox is always Open” and “Regional Tech Hub Connect Grants” webinars, 2 staff members attended these invaluable webinars.

Community Care Service Information Session held at Winton Shire Hall – Winton Library displayed the services available. Kid’s Book Club has been well attended and has encouraged children to borrow books and resources by utilising the Queensland Libraries app.

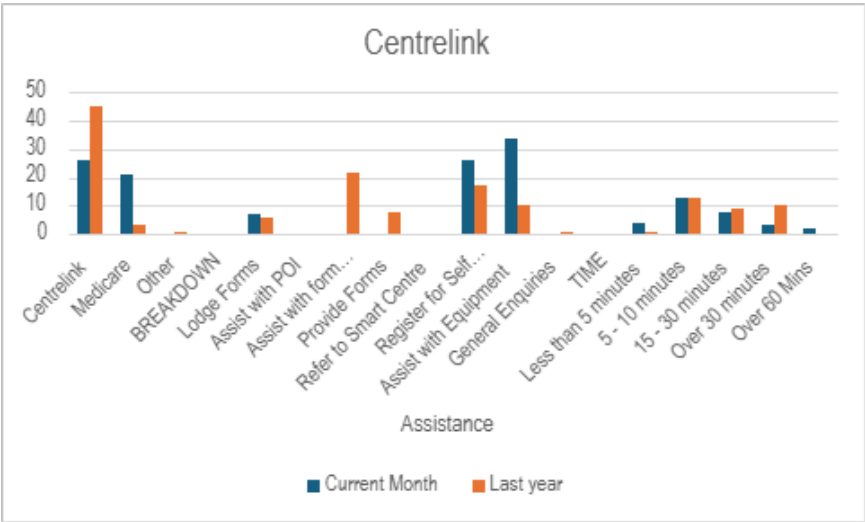
Tech workshops and IT support being held with a wide range of topics to support our community.



Community Options



Centrelink



18 CONFIDENTIAL SECTION

Nil

19 DATE OF NEXT MEETING

Ordinary Meeting 11 September 2025