

CORPORATE PLAN

FOR WINTON SHIRE



2009/2010 to 2013/2014

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The Purpose and Time Frame **of the Corporate Plan**

The Corporate Plan establishes the overall policy framework for all activities of a local government. The corporate plan policies are then brought into fruition through the Annual Operational Plan and the closely aligned Annual Budget which provide the direction and resources.

It is a requirement under the Local Government Act 1993 (S505(4)) to prepare and adopt a Corporate Plan covering a period of at least four years. This Corporate Plan will run from July 2009 to June 2013.

The Local Government Finance Standards (2005) also stipulate that Corporate Plans must include the following:

- An assessment of local and regional issues, and external and internal factors affecting its area and its response to the issues.
- A statement of its strategic direction.
- A statement of objectives about the issues affecting its area, and
- Strategies for achieving the objectives.

Reporting on Corporate Plan performance is undertaken on a yearly basis in Council's Annual Report. This document presents the results achieved for the period under review with direct reference to the key strategies identified for each key strategic issue listed in the Corporate Plan. Performance is assessed with reference to compliance or achievement of the specific strategy.

A copy of Council's Annual Report is available for perusal at the Shire Office or Library; can be purchased at the Shire Office; and viewed on Council's website: www.winton.qld.gov.au.

This Corporate Plan was developed by councillors and staff from a draft document that included issues gathered from stakeholders during community consultation meetings held within the Shire. Council considered all submissions received and enhanced the plan from such input.

Mayor's Statement

The Corporate Plan is Council's premium planning document as it provides the framework for Council's operations over the next 4 years. The new Corporate Plan has been prepared after a full public consultation process and considerable debate by fellow Councillors.

The Plan is composed of a number of strategies designed to maximise the opportunities available to Council to progress the needs and wants identified by our community. These strategies have been prepared within the confines of fiscal responsibility and realistic timeframes. In some cases it is a matter of awaiting an opportunity for government assistance and support. However, the identified objectives will be maintained and pursued.

The word "Strategy" is a term that comes from the Greek "strategia", meaning "generalship." It infers the use of resources in an effective and efficient manner to secure a positive outcome. It is Council's objective to be a leader in the provision of community services and infrastructure; to seek out innovative ways of securing funding sources; to pursue objectives with a single mindedness and to progress our community.

I am sure this Corporate Plan will see progress and development for the citizens of the Winton Shire in the form of additional and enhanced services, better public infrastructure and an upgrade of our road network. We will complete this in an environmentally responsible manner and endeavour to make Winton Shire an enjoyable, affordable and congenial place to live.

Ed Warren

Mayor

Legal Requirements of the Local Government **Act 1993**

504 Preparation and adoption of corporate plan

(1) A local government must, from time to time, prepare and, by resolution, adopt a corporate plan.

(2) The local government must ensure each corporate plan is prepared and adopted in enough time, before the start of the first financial year covered by the plan, to allow preparation and adoption of a budget for the financial year consistent with the plan.

505 Period of corporate plan

(1) A corporate plan of a local government continues in force for the period specified in the plan or until the earlier adoption by the local government of a new corporate plan.

(2) The specified period for a corporate plan must be at least 4 years.

506 Amendment of corporate plan

A local government may, by resolution, amend its corporate plan at any time.

507 Requirements of corporate plans

A corporate plan or amendment of a corporate plan—

- (a) must comply with the Local Government Finance Standards; and
- (b) must be open to inspection for 30 days at least before the local government adopts the plan or amendment.

Legal Requirements of the Local Government **Finance Standard 2005**

Division 1 Corporate plans

S29 Requirements for corporate plan—Local Government Act, s 507

(1) A corporate plan prepared and adopted by a local government must state the following—

- (a) its jurisdiction;
- (b) the local and regional issues the local government has identified, having regard to the matters mentioned in section 30, as affecting its area; and
- (c) if the local government has decided to exercise its jurisdiction, whether or not with cooperation from other local governments, to address an issue mentioned in paragraph (b)—
 - (i) the outcomes it proposes to seek to address the issue; and

- (ii) the strategies it proposes to implement to achieve the outcomes mentioned in subparagraph (i);
- (d) its strategic direction.

(2) Also, the corporate plan must include a description of the consultation process the local government used to prepare the plan.

S30 Matters to be considered for identifying local and regional issues

(1) A local government must, when identifying the local and regional issues affecting its area, have regard to its role in relation to the following—

- (a) the development of art or culture;
- (b) disaster management;
- (c) economic development;
- (d) environmental management;
- (e) the provision, maintenance, restoration or replacement of infrastructure in its area;
- (f) public health management;
- (g) dealing with the issues relating to the following—
 - (i) community development;
 - (ii) human services;
 - (iii) housing for people living in its area;
 - (iv) population change.

(2) Also, a local government must, when identifying the local and regional issues affecting its area, have regard to any foreseeable future issues that may affect its area.

(3) In this section—

community development means the process by which the community is involved in—

- (a) planning the services and facilities that are to be provided for the benefit of the community; and
- (b) working out how the services and facilities are to be provided.

human services means services enabling individuals to improve, maintain or restore their welfare or well being.

public health management means arrangements directed at the following—

- (a) protection and promotion of public health;
- (b) prevention of disability, illness or injury.

Winton Shire Council **Elected Representatives**

MAYOR

Cr Edward Warren
37 Nisbit Street
WINTON QLD 4735

DEPUTY MAYOR

Cr Shane Mann
83 Vindex Street
WINTON 4735

COUNCILLORS

Cr Lyn Fraser
“Selwyn Park”
WINTON QLD 4735

Cr Judy Sale
37 Oondooroo Street
WINTON QLD 4735

Cr Deborah Nichols
“Bendemeer Station”
WINTON QLD 4735

Organisational Structure

Elected Representatives

MAYOR

COUNCILLORS

Staff

Chief Executive Officer/Director Governance and Finance

Deputy Chief Executive Officer/Director of Corporate and Economic Development

Director of Engineering Works and Utility Services

Director of Environmental Health and Community Services

Departments

Governance and Finance

Corporate and Economic Development

Environmental Health and Community Services

Engineering Works and Utility Services

Vision

WINTON

LEGENDARY

SAFE

SCENIC

MISSION STATEMENT

TO LEAD AND WORK IN

PARTNERSHIP

WITH THE

COMMUNITY

TO IMPROVE OUR

LIFESTYLE

WHILST PRESERVING OUR

HERITAGE.

Values

ACCOUNTABILITY

The ethical concept associated with responsibility, enforcement, blameworthiness, transparent process, liability and other terms associated with being answerable for the trust that is bestowed by those whom we serve.

EFFECTIVENESS

The idea of carrying out a program or process that is entirely adequate to accomplish the purpose that has been identified as a goal or aspiration.

EFFICIENCY

The concept that in the process of pursuing or effecting any program, procedure or task where all wastage is minimised.

SUSTAINABILITY

Is the capacity to maintain a certain process or state indefinitely. When applied in an economic context, a business is sustainable if it has adapted its practices for the use of renewable resources and is accountable for the environmental impacts of its activities.

MEANINGFUL COMMUNITY ENGAGEMENT

Encompasses the principle of seeking the views and opinions of the Community. This is to be through an effective committee system and public consultation process as part of Council's decision making methodology.

GOOD GOVERNANCE

This describes the process of decision-making and the process by which decisions are implemented (or not implemented). Hereby, public institutions conduct public affairs, manage public resources, and guarantee the realisation of human rights. Good governance accomplishes this in a manner essentially free of abuse and corruption, and with due regard for the rule of law

ETHICAL & LEGAL BEHAVIOUR

Ethical behaviour is characterized by honesty, fairness and equity in all interpersonal relationships. Ethical behaviour respects the dignity, diversity and rights of individuals and groups of people. When coupled with legal behaviour there is an expectation that there will be a penalty for conduct that breaches any law, statute or regulation.

The Corporate Plan Building Blocks

The Corporate Plan has a number of levels that build into the outcomes Winton Shire Council expects to achieve over the next four (4) years. The “Values” form vital elements throughout and provide a moral undercurrent that permeates all the levels of the Plan.

The Corporate Plan will be supported by the Annual Operation Plan and Annual Budget that will identify the yearly specific outcomes and the allocated resources to pursue and achieve and measure these intentions at a tactical level.

Level One

Programs and Objectives:

The Programs are Council’s highest levels of focus and seek to break down Council’s operations into defined departments around which reporting, accountability, management and control can be managed and supervised.

The Objectives are the results and consequences that Council expects will eventuate from this organisational structure.

Councillors and senior staff are allotted to both monitor the results and encourage the pursuit of the Objectives.

Level Two

Strategies and Goals

The Strategies are the secondary level of focus and broaden Council’s view to establish the issues that require a strategic goal.

The Goals provide the considered aspirations that Council wishes and expects will arise from identified strategies.

Level Three

Strategic Functions and Outcomes

This is the lowest level in the corporate planning process and seeks to break the Strategies into achievable and attainable tasks.

The Outcomes are the measure of the Strategic Functions success and although not totally specific in nature have a level of measurability that enables an audit of their success.

Level Four

Council’s Committee Structure

Winton Shire Council has an extensive Committee system that feeds into the Council operations through minutes, recommendations and personal representations.

Winton Shire Council Major Programmes and Objectives

The Mayor has ex officio control over all Programmes and is charged with the overall promotion the Winton Shire Council's mission, aims, goals and is responsible to the electorate for all these outcomes.

Governance and Finance

Objective: To provide corporate leadership within an open, accountable transparent financial system.

Portfolio: Cr Lyn Fraser

Responsible Staff: Chief Executive Officer/Director of Governance and Finance.

Corporate and Economic Development

Objective: To maximise the potential of our Shire and secure appropriate economic development within an environmental sustainable setting.

Portfolio: Cr Judy Sale

Responsible Staff: Deputy Chief Executive Officer/Director of Corporate & Economic Development.

Environmental Health and Community Services

Objective: To ensure that adequate environmental health and social services are provided to the Community.

Portfolio: Cr Deborah Nichols

Responsible Staff: Director of Environmental Health and Community Services.

Engineering Works and Utility Services.

Objective: To continually improve our council road network and utility.

Portfolio: Cr Shane Mann

Responsible Staff: Director of Municipal Works and Utility Services.

MAJOR PROGRAM : **Governance and Finance**

OBJECTIVE: to provide corporate leadership within an open, accountable transparent financial system.

PORTFOLIO: Cr Lyn Fraser

RESPONSIBLE STAFF: Chief Executive Officer

STRATEGIES and GOALS:

GOVERNANCE:

To provide honest, transparent and accountable corporate governance in line with corporate values.

FINANCE:

To providing the wider community with confidence by effectively managing revenues and expenditure to ensure the financial viability of the Shire.

SERVICE:

To achieve a customer focussed organisation that monitors, communicates and responds to community needs.

REGIONAL GOVENANCE ROLE:

To play a constructive leadership role in regional issues.

NATURAL RESOURCES & ENVIRONMENTAL MANAGEMENT:

To provide sustainable management of the natural environment through application of resources & enforcement of legislation.

SAFETY:

To acknowledge the need for a safe environment in all aspects of Council operations.

TOWN PLANNING:

To manage the development of land use in a sustainable manner.

TRANSPORT & COMMUNICATIONS:

To retain and improve the transport, communication and rural power network that services this region.

EMERGENCY SERVICES:

To develop and implement disaster management mitigation plans & strategies.

MAJOR PROGRAM: Corporate and Economic Development

OBJECTIVE: to maximise the potential of our shire and secure appropriate economic development within an environmentally sustainable setting.

PORTFOLIO: Cr Judy Sale

RESPONSIBLE STAFF: Deputy Chief Executive Officer

STRATEGIES and GOALS:

DEVELOPMENT:

To establish an economic development philosophy that encourages and supports sustainable growth whilst considering environmental and heritage sites for future generations

TOURISM:

To maximise the benefits to the community of Winton through sustainable tourism.

BEAUTIFICATION:

To develop and implement the ongoing improvement in the appearance of the Shire.

SPORT & RECREATION:

To develop new and maintain existing sporting and recreational facilities appropriate to the needs of the community

BUILDING INFRASTRUCTURE:

To explore the needs for new Council building infrastructure whilst preserving existing assets.

MAJOR PROGRAM: **Engineering Works & Utility Services**

OBJECTIVE: to continually improve our council road network and utility services.

PORTFOLIO: Cr Shane Mann

RESPONSIBLE STAFF: Manager of Engineering Works and Utility Services

STRATEGIES and GOALS:

ASSET MANAGEMENT:

To develop a progressive asset/risk management plan.

ROADS & STREETS:

To ensure the provision of a roads and drainage system that facilitates efficient movement and preserves the integrity of the local environment.

WATER & SEWERAGE:

To meet the current and potential water and sewerage needs of the Community.

GARBAGE:

To ensure that the current garbage collection and disposal facilities meet the needs of the Community.

SHIRE PLANT and EQUIPMENT:

To ensure that Council plant operates at maximum effectiveness & efficiency.

AIRPORT INFRASTRUCTURE:

To maintain existing Council air strips at a safe standard, appropriate to the level of use.

MAJOR PROGRAM: Environmental Health & Community Services

OBJECTIVE: to ensure that adequate environmental health and social services are provided to the community

PORTFOLIO: Cr Deborah Nichols

RESPONSIBLE STAFF: Manager of Environmental Health and Community Services

STRATEGIES and GOALS:

LIFESTYLE:

To manage and develop our communities in such a way that they are accessible, function well, are safe and convenient with appropriate amenity that makes them a desirable place to live.

COMMUNITY SERVICES:

To ensure the provision of health & welfare services that address the needs of the community.

WASTE MANAGEMENT:

To provide waste management operations that are economically and environmentally sustainable in the long term with a focus on cost effectiveness and quality.

ENVIRONMENTAL HEALTH:

To pursue environmental health outcomes that comply with the minimum health, environmental and food standards.

CULTURAL SERVICES:

To promote and facilitate Arts and Cultural Activities throughout the Shire.

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
GOVERNANCE AND FINANCE	GOVERNANCE	Community Communication	to ensure minutes, reports & financial reports are available on Council's web site after confirmation.
<p><i>to provide honest, transparent and accountable corporate governance in line with corporate values.</i></p> <p><i>to PROVIDE CORPORATE LEADERSHIP WITHIN AN OPEN, ACCOUNTABLE TRANSPARENT FINANCIAL SYSTEM.</i></p> <p><i>to providing the wider community with confidence by effectively managing revenues and expenditure to ensure the financial viability of the Shire.</i></p> <p><i>to achieve a customer focussed organisation that monitors, communicates and responds to community needs</i></p> <p><i>to play a constructive leadership role in regional issues.</i></p>		Community Communication	to provide regular Mayoral press releases to news outlets.
		Community Communication	to ensure that there is a public consultation process & feedback when issues & as circumstances require
		Consultation	to consult with State and Federal agencies as issues & circumstances require
		Consultation	delegations with State and Federal Members and agencies as issues & circumstances require
		Governance	to ensure the Councillors and the Staff Codes of Conduct are adhered to
	FINANCE	Council's Resources	to assess all avenues for the potential use of Council's assets, resources and facilities.
		Council Assets	to source or provide sufficient funds to maintain and improve Council assets
		Financial Reporting	to ensure that the budget, operational plan and annual financial statements are produced within the statutory reporting timeframes.
	SERVICE	Customer focus	to respond to customer communications in a prompt & informative manner.
		Customer complaints	to establish a formal Complaints Process (including a register and report on the outcome)
	REGIONAL GOVERNANCE ROLE	Regional Organisations	to support and participate in the regional organisations that promote and address the Programs, Strategies and Purposes of the Winton Shire Council.
		Regional Activities	to play a proactive role in regional activities.

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
GOVERNANCE AND FINANCE	NATURAL RESOURCES & ENVIRONMENTAL MANAGEMENT	Stock Routes Reserves	to implement the objectives identified in the Stockroute Management Plan.
<i>to PROVIDE CORPORATE LEADERSHIP WITHIN AN OPEN, ACCOUNTABLE TRANSPARENT FINANCIAL SYSTEM.</i>	<i>to provide sustainable management of the natural environment through application of resources & enforcement of legislation</i>	Stock Routes Reserves	to support the ideal that the Stock Route Network's integrity as a State corridor is maintained and enhanced so that unimpeded travel can occur through Winton Shire and adjoining Shires.
		Stock Routes Reserves	to manage the grazing impacts of travelling stock, and/or agisted stock, on the land condition and areas of significance of the Stock Route Network within Winton Shire, and to ensure that the grazing resources are available for future use.
		Pest Management	to implement the objectives identified in the Pest Management Plan.
		Pest Management	to support the Pest Management Plan in bringing together all government agencies, businesses and the community in a concerted effort to tackle the critical issue of pests, by increasing awareness, sharing responsibility, & coordinating action.
		National Parks	to assist QPWS to preserve the natural attributes of Parks whilst increasing access & appreciation.
		Commons	to maintain Common facilities at a level that meets the needs of the community & maintains environmental responsibility.
	SAFETY	SafePlan 2	to embrace the objectives of SafePlan 2 and fully implement its objectives.
	<i>to acknowledge the need for a safe environment in all aspects of Council operations.</i>	Drug and Alcohol Testing	to continue the implementation of the Drug and Alcohol Policy
	TOWN PLANNING	Town Planning Policy	to review and upgrade Council's current town Plan to ensure it meets community needs.
	<i>to manage the development of land use in a sustainable manner.</i>	Planning	to ensure that appropriate zoned land is available to meet public demand.
Planning		to encourage development but not at the detriment of culture, heritage or environmental issues.	

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
GOVERNANCE AND FINANCE	TRANSPORT & COMMUNICATIONS	Rail Services	to lobby for the retention and improvement of rail services to the Shire.
<i>to PROVIDE CORPORATE LEADERSHIP WITHIN AN OPEN, ACCOUNTABLE TRANSPARENT FINANCIAL SYSTEM.</i>	<i>to retain and improve the transport, communication and rural power network that services this region</i>	Air Services	to lobby to ensure the provision of appropriate air services to the shire
		Power/Electricity	to lobby government and implement programmes to ensure the provision of reliable electrical power in the Shire.
		Telecommunications	to ensure the provision of appropriate levels of affordable telecommunication services to the Shire.
		Bus Service	to ensure there is the provision of appropriate coach/bus services to the Shire.
	EMERGENCY SERVICES	Disaster Response and Relief	to ensure that a capable emergency response is provided, within the resources available to the Shire.
	<i>to develop and implement disaster management mitigation plans & strategies</i>	Disaster Mitigation	to develop and implement disaster mitigation plans and strategies.

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
CORPORATE AND ECONOMIC DEVELOPMENT	DEVELOPMENT	Business Development	to respond to opportunities for new industry and overcome constraints for the development of existing businesses.
		Saleyards	to continue to promote and operate Winton as a stock selling and spelling centre.
<i>to MAXIMISE THE POTENTIAL OF OUR SHIRE AND SECURE APPROPRIATE ECONOMIC DEVELOPMENT WITHIN AN ENVIRONMENTALLY SUSTAINABLE SETTING</i>	<i>to develop an economic development philosophy that encourages and supports sustainable growth whilst considering environmental and heritage sites for future generations</i>	Planning	to encourage development but not to the detriment of culture, heritage or environmental issues
		Preservation of Historic Sites	to identify and protect historic sites in the shire on a priority basis.
		TOURISM	Tourism Product Development
	<i>to maximise the benefits to the community of Winton from sustainable tourism</i>	Tourism Marketing	to provide a framework for the cost effective promotion of Winton that will encourage increased visitor stays and widen the market scope.
		Tourism Facilities	to maintain and improve existing facilities to enhance the Winton experience.
		Tourism Education and Training	to increase the awareness of our community through education and training to derive the maximum benefits of tourism activity.
	BEAUTIFICATION	Public Parks	to maintain and develop parks to meet the needs of the community.
	<i>to develop new and implement the ongoing improvement in the appearance of the Shire.</i>	Beautification	to plan and implement the ongoing improvement in the appearance of the Shire.
		National Parks	to assist QPWS to preserve the natural attributes of Parks while increasing access and appreciation.
	SPORT & RECREATION	Sporting Facilities	to provide sporting facilities appropriate to the needs of the community.
	<i>to develop new and maintain existing sporting and recreational facilities appropriate to the needs of the community</i>	Passive Recreational Facilities	to provide recreational facilities appropriate to the needs of the community.
BUILDING INFRASTRUCTURE	Council Building Management	to maintain and develop Council buildings	

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
	<i>to explore the needs for new Council building infrastructure whilst preserving existing assets.</i>	Housing	to monitor and respond to the need for housing in the community

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes	
ENGINEERING WORKS & UTILITY SERVICES	ASSET MANAGEMENT	Asset Management	to complete an asset/risk management assessment of Council's operations	
	<i>to develop a progressive asset/risk management plan</i>			
<i>to CONTINUALLY IMPROVE OUR COUNCIL ROAD NETWORK AND UTILITY SERVICES.</i>	ROADS & STREETS	State and National Roads	to lobby for the improvement of government roads of significant economic benefit to the shire.	
	<i>to ensure the provision of a roads and drainage system that facilitates efficient movement and preserves the integrity of the local environment</i>	Town Streets		to provide a street network that satisfies the needs of the community, in terms of surface, lighting and safety.
		Rural Roads		to provide a rural road network that satisfies the needs of the community, in terms of safety and access.
		Footpaths		to provide a network of footpaths to satisfy the pedestrian traffic needs of the town.
		Storm Water Drains		to provide a drainage system that minimises the impact of local flooding.
		Signage on Roads and Streets		to provide signage on roads and streets according to National Standards.
	WATER & SEWERAGE	Shire Water Assets		to improve the performance of water management facilities (ie bores, heat exchange unit and water storage)
	<i>to meet the current and potential water and sewerage needs of the Community.</i>	Water Quality		to supply potable water at safe temperatures and pressure levels
		Water Conservation		to promote Waterwise strategies
		Sewerage Assets		to maintain and improve sewerage infrastructure
	GARBAGE	Garbage Collections		to monitor and improve waste management collection practices
<i>to ensure that the current garbage collection and disposal facilities meet the needs of the Community.</i>	Property Cleanup		to encourage and promote the removal of vermin harbour and potential storm debris from urban allotments	

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
ENGINEERING WORKS & UTILITY SERVICES	SHIRE PLANT and EQUIPMENT	Plant and Equipment	to ensure that Council maintains an appropriate level of plant, equipment and vehicles to effectively complete future municipal works
	<i>to ensure that Council plant operates at maximum effectiveness & efficiency.</i>	Plant and Equipment	to ensure that adequate plant planning, both physically and financially, is made for plant replacements.
<i>to CONTINUALLY IMPROVE OUR COUNCIL ROAD NETWORK AND UTILITY SERVICES.</i>	AIRPORT INFRASTRUCTURE	Airport Development	to ensure that the Council airstrips landing surfaces are maintained at a safe standard and the facilities are appropriate to the level of use.
	<i>to maintain existing Council air strips at a safe standard, appropriate to the level of use.</i>		

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
ENVIRONMENTAL HEALTH & COMMUNITY SERVICES	LIFESTYLE	Lifestyle	to enhance the liveability of Winton Shire
	<i>to manage and develop our communities in such a way that they are accessible, function well, are safe and convenient with appropriate amenities that makes them a desirable place to live.</i>	Promotion and Facilitation	encourage participation and community involvement in sporting and recreational activities.
		Education	endeavour to provide children of the Shire with educational opportunities equivalent to their peers elsewhere in Queensland.
<i>to ENSURE THAT ADEQUATE ENVIRONMENTAL HEALTH AND SOCIAL SERVICES ARE PROVIDED to THE COMMUNITY</i>		Education	to ensure the provision of Council sponsored education and training for residents of the Shire in the areas of literacy, numeracy and work related skills as required.
		Aged Welfare	to monitor and respond to the needs of the aged in the community
		COMMUNITY SERVICES	Health Care
	<i>to ensure the provision of appropriate health & welfare services to the community.</i>	Home and Community Care	to maintain and enhance Council sponsored health services
		Youth Development	to monitor and respond to the needs of the youth in the community.
		Child Care	to facilitate the provision of child care services.
		Library	to provide library services appropriate to the needs of the community and other users.
		Animal Control	to control animal nuisance in Winton.
	WASTE MANAGEMENT	Waste Management	to monitor and improve waste management practices.
	<i>to provide waste management operations that are economically and environmentally sustainable in the long term with a focus on cost effectiveness and quality.</i>	Waste Management	to investigate the opportunities of recycling as part of waste management practices.

Programs and Objectives	Strategies and Goals	Strategic Functions	Outcomes
ENVIRONMENTAL HEALTH & COMMUNITY SERVICES	ENVIRONMENTAL HEALTH	Environmental Health	to conduct food inspections of all food preparation facilities.
	<i>to pursue environmental health actions that comply with the minimum health, environmental and food standards.</i>	Environmental Health	to conduct urban property inspection to minimise vermin harbour.
	CULTURAL SERVICES	Arts and Culture	to develop, support and facilitate arts and cultural activities in the shire.
<i>to ENSURE THAT ADEQUATE ENVIRONMENTAL HEALTH AND SOCIAL SERVICES ARE PROVIDED to THE COMMUNITY</i>	<i>to promote and facilitate Arts and Cultural Activities throughout the Shire.</i>	Arts and Culture	to pursue the aims & objectives of the Arts and Cultural Policy.

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Shire Rural Land Management Committee	Governance and Finance	Natural Resources and Environmental Management.	Stock Routes Reserves
<p>Portfolio: Cr Lyn Fraser Proxy: Cr Deborah Nichols</p>	<p><i>to provide corporate leadership within an open, accountable transparent financial system</i></p>	<p><i>to provide sustainable management of the natural environment through application of resources & enforcement of legislation</i></p>	<p><i>to implement the objectives identified in the Stockroute Management Plan.</i></p>
			<p><i>to support the ideal that the Stock Route Network's integrity as a State corridor is maintained and enhanced so that unimpeded travel can occur through Winton Shire and adjoining Shires.</i></p>
			<p><i>to manage the grazing impacts of travelling stock, and/or agisted stock, on the land condition and areas of significance of the Stock Route Network within Winton Shire, and to ensure that the grazing resources are available for future use.</i></p>
			<p>Pest Management</p>
			<p><i>to implement the objectives identified in the Pest Management Plan.</i></p>
			<p><i>to support the Pest Management Plan in bring together all government agencies, businesses and the community in a concerted effort to tackle the critical issue of pests, by increasing awareness, sharing responsibility, & coordinating action.</i></p>

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Australia Day Planning Committee	Governance and Finance	Governance	Consultation
Portfolio: Cr Lyn Fraser Proxy: Cr Deborah Nichols	<i>to provide corporate leadership within an open, accountable transparent financial system</i>	<i>to provide honest, transparent and accountable corporate governance in line with corporate values.</i>	<i>to consult with State and Federal agencies as issues & circumstances require</i>

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Sister City Committee	Governance and Finance	Tourism	Tourism Education and Training
Portfolio: Cr Lyn Fraser Proxy: Cr Judy Sale	<i>to maximise the potential of our shire and secure appropriate economic development within an environmental sustainable setting</i>	<i>to maximise the benefits to the community of Winton from sustainable tourism</i>	<i>to increase the awareness of our community through education and training to derive the maximum benefits of tourism activity.</i>

Council Committee Structures	Programs and Objectives	Strategies and Goals	Strategic Functions and Outcomes
Tourism Strategy Committee	Corporate and Economic Development	Tourism	Tourism Product Development
Portfolio: Cr Judy Sale	to maximise the potential of our shire and secure appropriate economic development within an environmental sustainable setting	to maximise the benefits to the community of Winton from sustainable tourism	to enhance existing product and facilitate development of new products.
			Tourism Marketing
			to provide a framework for the cost effective promotion of Winton that will encourage increased visitor stays.
			Tourism Facilities
			to maintain and improve existing facilities to enhance the Winton experience.
Tourism Education and Training			
			to increase the awareness of our community through education and training to derive the maximum benefits of tourism activity.

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Shire Beautification & Cemetery Advisory Committee	Corporate and Economic Development	Beautification	Public Parks
Portfolio: Cr Judy Sale	<i>to maximise the potential of our shire and secure appropriate economic development within an environmental sustainable setting</i>	<i>to develop new and implement the ongoing improvement in the appearance of the Shire.</i>	<i>to maintain and develop parks to meet the needs of the community.</i>
			Beautification
			<i>to plan and implement the ongoing improvement in the appearance of the Shire.</i>
			National Parks
			<i>to assist QPWS to preserve the natural attributes of Parks while increasing access and appreciation.</i>

Council Committee Structures	Programs and Objectives	Strategies and Goals	Strategic Functions and Outcomes
Users of the Winton Showground	Corporate and Economic Development	Sport and Recreation	Sporting Facilities
Portfolio: Cr Judy Sale Proxy: Cr Deborah Nichols	<i>to maximise the potential of our shire and secure appropriate economic development within an environmental sustainable setting</i>	<i>to develop new and maintain existing sporting and recreational facilities appropriate to the needs of the community</i>	<i>to provide sporting facilities appropriate to the needs of the community.</i>
			Passive Recreational Facilities
			<i>to provide recreational facilities appropriate to the needs of the community.</i>

Council Committee Structures	Programs and Objectives	Strategies and Goals	Strategic Functions and Outcomes
Work Advisory Committee	Corporate and Economic Development	Beautification	Beautification
Portfolio: Cr Judy Sale Proxy: Cr Shane Mann	<i>to maximise the potential of our shire and secure appropriate economic development within an environmental sustainable setting</i>	<i>to develop new and implement the ongoing improvement in the appearance of the Shire.</i>	<i>to plan and implement the ongoing improvement in the appearance of the Shire.</i>
	Environmental Health & Community Services	Community Services	Aged Welfare
	<i>to ensure that adequate environmental health and social services are provided to the community</i>	<i>to ensure the provision of appropriate health & welfare services to the community.</i>	<i>to monitor and respond to the needs of the aged in the community</i>

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Saleyards Advisory Committee	Corporate and Economic Development	Development	Saleyards
Portfolio: Cr Lyn Fraser Proxy Cr Judy Sale	<i>to maximise the potential of our shire and secure appropriate economic development within an environmental sustainable setting</i>	<i>to develop an economic development philosophy that encourages and supports sustainable growth whilst considering environmental and heritage sites for future generations</i>	<i>to continue to promote and operate Winton as a stock selling and spelling centre</i>

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Plant Committee	Engineering Works & Utility Services	Shire Plant and Equipment	Plant and Equipment
Portfolio: Cr Shane Mann	<i>to continually improve our council road network and utility services</i>	<i>to ensure that Council plant operates at maximum effectiveness & efficiency.</i>	<i>to ensure that Council maintains an appropriate level of plant, equipment and vehicles to effectively complete future municipal works</i> <i>to ensure that adequate planing, both physically and financially, is made for plant replacements.</i>

Council Committee Structures	Programs and Objectives	Strategies and Goals	Strategic Functions and Outcomes
Roads and Streets Committee	Engineering Works & Utility Services	Roads & Streets	State and National Roads
Portfolio: Cr Shane Mann	to continually improve our council road network and utility services	To ensure the provision of a roads and drainage system that facilitates efficient movement and preserves the integrity of the local environment	to lobby for the improvement of government roads of significant economic benefit to the shire.
			Town Streets
			to provide a street network that satisfies the needs of the community, in terms of surface, lighting and safety.
			Rural Roads
			to provide a rural road network that satisfies the needs of the community, in terms of safety and access.
			Footpaths
			to provide a network of footpaths to satisfy the pedestrian traffic needs of the town.
			Storm Water Drains
to provide a drainage system that minimises the impact of local flooding.			
Signage on Roads and Streets			
to provide signage on roads and streets according to National Standards.			

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Youth Committee	Environmental Health & Community Services	Community Services	Youth Development
Portfolio: Cr Deborah Nichols	<i>to ensure that adequate environmental health and social services are provided to the community</i>	<i>to ensure the provision of appropriate health & welfare services to the community</i>	<i>to monitor and respond to the needs of the youth in the community.</i>

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Regional Arts Development Fund Committee	Environmental Health & Community Services	Community Services	Arts and Culture
Portfolio: Cr Deborah Nichols		<i>to ensure the provision of appropriate health & welfare services to the community.</i>	<i>to develop support and facilitate arts and cultural activities in the shire.</i>
		Cultural Services	
		<i>to promote and facilitate Arts and Cultural Activities throughout the Shire.</i>	

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Education and Learning Committee	Environmental Health & Community Services	Community Services	Education
Portfolio: Cr Deborah Nichols	<i>to manage and develop our communities in such a way that they are accessible, function well, are safe and convenient with appropriate amenity that makes them a desirable place to live.</i>	<i>to ensure the provision of appropriate health & welfare services to the community.</i>	<i>to ensure the provision of Council sponsored education and training for residents of the Shire in the areas of literacy, numeracy and work related skills as required.</i>

Council Committee Structures	Programs and <i>Objectives</i>	Strategies and <i>Goals</i>	Strategic Functions and Outcomes
Neighbourhood Centre Committee	Environmental Health & Community Services	Community Services	Health Care
Portfolio: Cr Deborah Nichols	<i>to ensure that adequate environmental health and social services are provided to the community</i>	<i>to ensure the provision of appropriate health & welfare services to the community.</i>	<i>to monitor and improve level of health services offered to the community</i>